Rate Study for Behavioral Health and Targeted Case Management Services

Final Rate Models

- prepared for -

Maine Department of Health and Human Services

- prepared by -

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Review of Provider Rates for Behavioral Health and Targeted Case Management Services Final Rate Models prepared for Maine Department of Health and Human Services

Comparison of Current and Final Rates

Service		Unit	Current Rate	Final Rate	Comments
Section	13				
Targete	nd Case Management	15 min.	\$23.03	\$24.55	
Section	17				
	unity Integration	15 min.	\$22.33	\$24.74	
Comm	unity Rehabilitation Services	Day	\$79.63	\$114.68	
Skills I	Development, One-to-One	15 min.	\$13.05	\$22.23	
Skills I	Development, Group	15 min.	\$3.26	\$7.49	
Daily I	iving Support Services	15 min	\$8.32	\$17.76	
Day Su	pport Services	Hour	\$16.07	\$23.78	
Asserti	ve Community Treatment	Week	-	\$493.06	Current daily rates are 'by report'
Section	1 28				
	Home and Community, One-to-One (BHP)	15 min.	\$11.06	\$20.60	
port	Home and Community, 2 person group (BHP)	15 min.	\$5.58	\$11.23	
Sup	Home and Community, 3 person group (BHP)	15 min.	\$3.84	\$8.00	
mity	Home and Community, 4 person group (BHP)	15 min.	\$2.97	\$6.48	
Children's Rehab. and Community Support	School-Based, One-to-One (BHP)	15 min.	Φ11 O.C	\$17.43	
Coı	School-Based, One-to-One (BHP) - SPT Exempt	15 min.	\$11.06	\$16.44	
and	School-Based, 2 person group (BHP)	15 min.	Φ <i>5</i> . 5 .0	\$9.63	
hab.	School-Based, 2 person group (BHP) - SPT Exempt	15 min.	\$5.58	\$9.09	
s Re	School-Based, 3 person group (BHP)	15 min.	¢2 04	\$6.80	
lren'	School-Based, 3 person group (BHP) - SPT Exempt	15 min.	\$3.84	\$6.41	
Shild	School-Based, 4 person group (BHP)	15 min.	\$2.97	\$5.41	
0	School-Based, 4 person group (BHP) - SPT Exempt	15 min.	\$2.97	\$5.11	
Š	Specialized Home and Community, One-to-One (BHP)	15 min.	\$15.31	\$27.97	
vice	Specialized Home and Community, 2 person group (BHP)	15 min.	\$7.74	\$15.24	
Sei	Specialized Home and Community, 3 person group (BHP)	15 min.	\$5.30	\$10.86	
ative	Specialized Home and Community, 4 person group (BHP)	15 min.	\$4.10	\$8.79	
bilit	Specialized School-Based, One-to-One (BHP)	15 min.	\$15.31	\$23.53	
s Ha	Specialized School-Based, One-to-One (BHP) - SPT Exempt	15 min.	φ13.31	\$22.20	
ren's	Specialized School-Based, 2 person group (BHP)	15 min.	\$7.74	\$13.01	
hild	Specialized School-Based, 2 person group (BHP) - SPT Exempt	15 min.	ψ/./-	\$12.27	
Specialized Children's Habilitative Services	Specialized School-Based, 3 person group (BHP)	15 min.	\$5.30	\$9.18	
	Specialized School-Based, 3 person group (BHP) - SPT Exempt	15 min.	φυ.υ	\$8.66	
peci	Specialized School-Based, 4 person group (BHP)	15 min.	\$4.10	\$7.31	
S	Specialized School-Based, 4 person group (BHP) - SPT Exempt	15 min.	φ 1 .10	\$6.90	
Childre	en's Rehab. and Community Support, BCBA	15 min.	\$17.42	\$23.82	
Childre	en's Rehab. and Community Support, BCBA - SPT Exempt	15 min.	ψ1/ . 4∠	\$22.47	

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Service		Unit	Current Rate	Final Rate	Comments
Section	1 65				
th	BHP, One-to-One - School	15 min.	\$15.68	\$17.26	
Children's Behavioral Health Day Treatment	BHP, Group of 2 - School	15 min.	\$7.84	\$9.54	
ral I	BHP, Group of 3 - School	15 min.	\$5.23	\$6.73	
n's Behavioral Day Treatment	BHP, Group of 4 - School	15 min.	\$3.92	\$5.36	
Beh ' Tre	Master's, One-to-One - School	15 min.	\$25.42	\$23.72	••
en's Day	Master's, Group of 2 - School	15 min.	\$12.71	\$12.85	
ildr	Master's, Group of 3 - School	15 min.	\$8.46	\$9.07	
ਹੋ	Master's, Group of 4 - School	15 min.	\$6.36	\$7.22	
Board	Certified Behavior Analyst Services	15 min.	-	\$32.75	New service
***************************************	Psychologist - Office, One-to-One	15 min.	\$23.55	\$31.75	
	Psychologist - Office, Group	15 min.	\$5.62	\$10.34	
	Psychologist - Community, One-to-One	15 min.	\$23.55	\$38.37	
	LCSW/ LCPC/ LMFT/ APRN - Office, One-to-One	15 min.	\$22.48	\$25.73	•••
>	LCSW/ LCPC/ LMFT/ APRN - Office, Group	15 min.	\$5.62	\$8.41	Rates apply to both mental health and
Outpatient Therapy	LCSW/ LCPC/ LMFT/ APRN - Community, One-to-One	15 min.	\$22.48	\$31.26	substance abuse agencies and cover
Th	Svcs. for Individuals Who are Deaf - Office, One-to-One	15 min.	\$32.92	\$33.27	comprehensive assessment and therapy
tien	Svcs. for Individuals Who are Deaf - Community, One-to-One	15 min.	\$32.92	\$40.17	as well as co-occurring cases.
utpa	LADC, One-to-One - Office	15 min.	\$20.40	\$23.81	Rates are for both agency and
0	LADC, Group - Office	15 min.	\$9.63	\$10.39	independent practitioners
	LADC, Community	15 min.	\$21.41	\$28.99	
	CADC, One-to-One - Office	15 min.	\$15.52	\$19.75	
	CADC, Group - Office	15 min.	\$7.49	\$8.65	
	CADC, Community	15 min.	\$15.52	\$24.20	
Medica	tion-Assisted Treatment with Methadone	Week	\$115.43	\$171.30	No rate model; rate will be set at 72.4 percent of Medicare rate for G2067, which is currently \$236.60 so MaineCare rate will be \$171.30
Neurop	sychological and Psychological Testing, Physician/Psychologist	Hour	\$84.77	\$112.32	
Neurop	sychological and Psychological Testing, Psychological Examiner	Hour	\$53.76	\$73.46	
	ve Assessments	Hour	\$88.87	\$85.41	
dn	All modalities	15 min.	\$11.21		
Gro	Wellness Recovery Action Planning (WRAP)	••••••••••		\$106.49	
ialized G Services	Recovery Workbook Group	а.		\$106.49	Rates changing from 15 minute units to session units
36	Trauma Recovery and Empowerment Group (TREM)	Session		\$87.91	session units
	Dialectical Behavior Therapy (DBT)			\$118.89	
Children's Home and Community-Based Treatment - BHP		15 min.	\$17.40		
Children's Home and Community-Based Treatment - Master's		15 min.	\$24.92	-	Rate changing from 15 minute units to a weekly unit
Childre	en's Home and Community-Based Treatment (Bundled)	Week	-	\$817.20	a weekiy uiiit

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Comparison of Current and Final Rates

Servic	e	Unit	Current Rate	Final Rate	Comments
Children's Assertive Community Treatment		Day	\$111.46	_	Rate changing from daily unit to
		Week	_	\$596.02	weekly unit
Mental Health Psychosocial Clubhouse Services		15 min.	\$6.33	\$8.67	
••••••		15 min.	\$22.48	-	
	Triple P 1:1 - Bachelor's	Session	-	\$127.78	
		15 min.	\$11.53	-	
	Triple P – Group 2-4 Members - Bachelor's	Session	-	\$95.01	
S	T' 1 D C 77M 1 D 111	15 min.	\$4.84	-	••
Behavioral Therapies for Disruptive Behavior Disorders	Triple P – Group 5-7 Members - Bachelor's	Session	-	\$49.15	
Oiso	T' 1 D C - 9 M 1 D 1 1 1	15 min.	\$3.12	-	••
ior I	Triple P – Group 8+ Members - Bachelor's	Session	-	\$33.86	
ehav	T. 1 D. 1 D. 1 D. 1	15 min.	\$22.48	-	••
'e Be	Triple P 1:1 - Master's	Session	-	\$149.52	
ıptiv	Trial-D. Corres 2.4 Marshare Marked	15 min.	\$11.53	-	Rates changing from 15 minute units to
)isrı	Triple P – Group 2-4 Members - Master's	Session	-	\$110.64	session units
for I	T. I. D. C 5.7.M. I M. 4. I.	15 min.	\$4.84	-	••
ies 1	Triple P – Group 5-7 Members - Master's	Session	-	\$56.95	
ıerap	Trial D. Carro 9 Marshar Markada	15 min.	\$3.12	_	•
al T	Triple P – Group 8+ Members - Master's	Session	-	\$39.06	
viora	In and it la Vacus Cray 2.4 Marshaus	15 min.	\$13.13	_	•
eha	Incredible Years – Group 2-4 Members	Session	-	\$110.64	
Щ	In and it la Vacus Crown 5.7 Marshaus	15 min.	\$5.48	_	•
	Incredible Years – Group 5-7 Members	Session	-	\$56.95	
	Incredible Years – Group 8+ Members	15 min.	\$3.55	-	
	incredible rears – Group 8+ Members	Session	-	\$46.76	
	Parent-Child Interaction Therapy (PCIT) 1:1	15 min.	\$25.12	\$28.07	
Multis	ystemic Therapy	Week	\$601.05	\$706.56	
Multis	ystemic Therapy - Problem Sexualized Behavior	Week	\$776.61	\$898.93	
Functional Family Therapy Trauma-Focused Cognitive Behavioral Therapy Trauma-Focused Cognitive Behavioral Therapy - Community		Week	\$302.26	\$371.57	
		15 min.	\$27.21	\$31.81	
		15 min.	ψΔ / .Δ 1	\$38.55	
Substance Use Disorder Partial Hospitalization		Day	-	\$271.09	New service
Section 92					
Behavioral Health Home - Adult		Month	\$412.00	\$558.31	
Behavi	oral Health Home - Children	Month	\$413.88	\$625.18	
Childre	en's Hi-Fidelity Wraparound	Month	-	\$1,787.84	New service

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Targeted Case Management

	Unit of Service	15 Minutes
enefits	- Case Manager Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.66 26.6% \$37.55
s and B	Productivity Assumptions Total Hours - Travel Time (Between Members)	40.00
r Wage	- Havel Time (Between Members) - Missed Appointments - Recordkeeping and Reporting	1.29 4.30
Case Manager Wages and Benefits	- Employer and One-on-One Supervision Time - Training - Paid time off	1.29 0.96 4.62
Case]	"Billable" Hours Productivity Adjustment	23.67 1.69
	Staff Cost After Productivity Adj. per Billable Hour	\$63.46
Case Mgr. Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Mileage Cost per Billable Hour	150 \$0.625 \$93.75 \$3.96
Case Mgr. Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	100 \$16.00 \$1,600.00 \$1,30
nd pport	Cost per Billable Hour Before Admin. and Program Support	\$68.72
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$14.73
	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$14.73
	Total Cost per Billable Hour Rate per 15 Minutes	\$98.18 \$24.55

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Community Integration

	Unit of Service	15 Minutes
fits	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$26.74 28.3% \$34.31
and Bene	Productivity Assumptions Total Hours - Travel Time (Between Members)	40.00
MHRT/C Wages and Benefits	- Missed Appointments - Recordkeeping and Reporting - Employer and One-on-One Supervision Time	2.15 3.44 1.29
MHRT/C	- Training - Paid time off "Billable" Hours	0.96 4.62 23.67
	Productivity Adjustment Staff Cost After Productivity Adj. per Billable Hour	1.69 \$57.98
MHRT/C Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Mileage Cost per Billable Hour	150 \$0.625 \$93.75 \$3.96
MHRT/C Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	100 \$16.00 \$1,600.00 \$1,30
On-Call Cost	- Weekly Cost for One Staff To Be On-Call - No. of Staff Across Whom On-Call Responsibility Rotates Weekly On-Call Cost per Staff On-Call Cost per Billable Hour	\$150.00 3 \$50.00 \$2.11
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour	\$65.35 15.0% \$14.00
Ad	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$14.00
	Total Cost per Billable Hour	\$93.35
	- Service Provider Tax Rate Service Provider Tax Cost per Billable Hour	6.0% \$5.60
	Rate per 15 Minutes	\$24.74

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Community Rehabilitation Services

	Unit of Service	Day
s	- MHRT I Hourly Wage - Benefit Rate (as a percent of wages)	\$20.40 33.8%
MHRT I Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits) Productivity Assumptions	\$27.30
and	Total Hours - Training	40.00 0.96
Vages	- Paid time off "Billable" Hours	3.85
TIV	Productivity Adjustment	35.19 1.14
MHR	Hourly MHRT 1 Cost per Billable Hour	\$31.12
	- Number of Hours of MHRT I Coverage per Week Weekly Cost of MHRT I	\$2,489.60
	- MHRT/C Hourly Wage	\$25,407.00
	- Benefit Rate (as a percent of wages)	28.3%
fits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$34.31
MHRT/C Wages and Benefits	Productivity Assumptions Total Hours	40.00
and	- Training - Paid time off	0.96 4.62
iges	"Billable" Hours	34.42
W	Productivity Adjustment Hourly MHRT/C Cost per Billable Hour	1.16 \$39.80
RT/(\$39.00
MH	- Number of Hours of MHRT/C Coverage per Week	40
	- Weekly Cost for One Staff To Be On-Call	\$150.00
	- No. of Teams Across Whom On-Call Responsibility Rotates Weekly On-Call Cost	\$50.00
	Weekly Cost of MHRT/C	\$1,642.00
Direct Staff Mileage	- Number of Miles Traveled per Week	175
Din St	- Amount per Mile Weekly Mileage Cost	\$0.625 \$109.38
	Weekly Cost Before Admin. and Program Support	\$4,240.98
on and oport	- Number of Members Served Weekly Cost per Member Before Admin. And Program Support	\$530.12
	Daily Cost per Member Before Admin. and Program Support	\$75.73
Administration Program Su	- Program Support Rate	15.0%
Adm	Program Support Cost per Day	\$16.23
	- Administrative Rate Administrative Cost per Day	15.0% \$16.23
	Total Cost per Member per Day	\$108.19
	- Service Provider Tax Rate	6.0%
	Service Provider Tax Cost per Day	\$6.49
	Rate per Member per Day	\$114.68

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Skills Development

		One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
	- MHRT/C Hourly Wage	\$26.74	\$26.74
	- Benefit Rate (as a percent of wages)	30.3%	30.3%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$34.84	\$34.84
	Productivity Assumptions		
SO.	Total Hours	36.00	36.00
- fit	- Travel Time (Between Members)	3.43	3.43
ene	- Missed Appointments	1.29	1.07
d B	Participating in Assessments and Planning Meetings Recordkeeping and Reporting	0.43 1.29	1.07 1.93
an	- Employer and One-on-One Supervision Time	1.29	1.29
ges	- Training	0.96	0.96
Wa	- Paid time off	4.15	4.15
Ç	"Billable" Hours	23.16	23.17
RT	Productivity Adjustment	1.55	1.55
MHRT/C Wages and Benefits	MHRT/C Cost After Productivity Adj. per Billable Hour	\$54.00	\$54.00
	Staffing Ratio for Group Services		
	- Scheduled Members per MHRT/C		4.0
	- Member Attendance Rate		80%
	- Attendance-Adjusted Number of Members per MHRT/C		3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$54.00	\$16.88
ge /C	- Number of Miles Traveled per Week	175	175
MHRT/C Mileage	- Amount per Mile	\$0.625	\$0.625
M. M.	Weekly Mileage Cost	\$109.38	\$109.38
	Mileage Cost per Member per Billable Hour	\$4.72	\$1.48
Admin. and Program Support	Cost per Member per Billable Hour Before Admin. and Support	\$58.72	\$18.36
ı. aı Sup	- Program Support Rate	15.0%	20.0%
Admin. and ogram Suppo	Program Support Cost per Member per Billable Hour	\$12.58	\$5.65
Acrogr	- Administrative Rate	15.0%	15.0%
P	Administrative Cost per Member per Billable Hour	\$12.58	\$4.24
	Total Cost per Member per Billable Hour	\$83.88	\$28.25
	- Service Provider Tax Rate	6.0%	6.0%
	Service Provider Tax Cost per Billable Hour	\$5.03	\$1.70
	Rate per Member per 15 Minutes	\$22.23	\$7.49

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Daily Living Support Services

	Unit of Service	15 Minutes
ts	- MHRT I Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$20.40 36.4% \$27.83
MHRT I Wages and Benefits	Productivity Assumptions Total Hours - Travel Time (Between Members)	36.00 3.51
Vages ar	- Missed Appointments - Participating in Assessments and Planning Meetings - Recordkeeping and Reporting	1.32 0.44 1.32
HRT I V	- Employer and One-on-One Supervision Time - Training	1.32 0.96
\mathbb{Z}	- Paid time off "Billable" Hours Productivity Adjustment	3.46 23.67 1.52
	Staff Cost After Productivity Adj. per Billable Hour	\$42.30
MHRT I Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Mileage Cost per Billable Hour	175 \$0.625 \$109.38 \$4.62
l	Cost per Billable Hour Before Admin. and Program Support	\$46.92
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$10.05
Ać Progr	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$10.05
	Total Cost per Billable Hour	\$67.02
	- Service Provider Tax Rate Service Provider Tax Cost per Billable Hour	6.0% \$4.02
	Rate per 15 Minutes	\$17.76

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Day Support Services

	Unit of Service	Hour
	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$26.74 32.7% \$35.48
its	Productivity Assumptions Total Hours	32.00
enefi	- Participating in Assessments and Planning Meetings - Program Set-Up/ Clean-Up	0.43 0.85
d B	- Recordkeeping and Reporting	1.71
s an	- Employer and One-on-One Supervision Time	1.28
age	- Training - Paid time off	0.96 3.69
X	"Billable" Hours	23.08
)/L	Productivity Adjustment	1.39
MHRT/C Wages and Benefits	Hourly MHRT/C Cost per Billable Hour	\$49.32
	Staffing Ratio	
	- Scheduled Members per MHRT/C	5.0
	- Member Attendance Rate - Attendance-Adjusted Number of Members per MHRT/C	80% 4.00
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$12.33
Attendance	- Days per Year of Program Operations	250
nda	- Days per Year Member Attends (Based on Attendance Rate)	200
	- Hours per Day of Member Attendance Hours per Year of Member Attendance	4.00
		800
Facility	- Square Feet of Service Space per Member - Annual Cost per Square Foot	100
aci	Annual Facility Cost per Member	\$16.00 \$1,600.00
H	Facility Cost per Member per Billable Hour	\$2.00
b- es	C + CC - I' - M - I - D	¢1.00
Sup- plies	- Cost of Supplies per Member per Day Supply Cost per Member per Billable Hour	\$1.00 \$0.25
Admin. and Program Support	Cost per Member per Billable Hour Before Admin. and Support	\$14.58
. an Supj	- Program Support Rate	20.0%
Admin. and ogram Suppo	Program Support Cost per Member per Billable Hour	\$4.49
Ad ogr	- Administrative Rate	15.0%
P_1	Administrative Cost per Member per Billable Hour	\$3.36
	Total Cost per Member per Billable Hour	\$22.43
	- Service Provider Tax Rate	6.0%
	Service Provider Tax Cost per Billable Hour	\$1.35
	Rate per Member per Hour	\$23.78

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Assertive Community Treatment

_	Unit of Service	Week
Psychiatrist	- Psychiatrist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$177.06 10.0% \$405,113.28
Psyc	- Number of Members per Psychiatrist	100
	Annual Psychiatrist Cost per Member	\$4,051.13
LCSW/LCPC (Team Leader)	- LCSW/LCPC Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$32.43 25.2% \$84,452.91
/LCPC Leader)	Annual On-Call Cost @ \$150 per week	\$7,800.00
	- Number of Members per LCSW/LCPC	40
ĭ	Annual LCSW/LCPC Cost per Member	\$2,306.32
MHRT/C	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$26.74 28.3% \$71,359.43
\blacksquare	- Number of Members per MHRT/C	20
	Annual MHRT/C Cost per Member	\$3,567.97
Registered Nurse	- Registered Nurse Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$40.98 22.2% \$104,161.32
giste	Number of Members per Registered Nurse	50
	Annual Registered Nurse Cost per Member	\$2,083.23
Rehab. Counselor/ Employ. Spec.	- Rehab. Counselor/ Employment Specialist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$26.59 28.4% \$71,014.44
hab. e	Number of Members per Rehabilitation Counselor/Employment Specialist	50
	Annual Rehab. Counselor/Employment Specialist Cost per Member	\$1,420.29
Certified Intentional Peer Support Spec.	- Certified Intentional Peer Support Specialist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$20.40 33.8% \$56,774.02
Cer tenti	Number of Members per Certified Intentional Peer Support Specialist	100
al S	Annual Certified Intentional Peer Support Specialist Cost per Member	\$567.74
Substance Abuse Counselor	- Substance Abuse Counselor Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$29.58 26.6% \$77,892.42
ıbstaı Cot	Number of Members per Certified Intentional Peer Support Specialist	75
Sn	Annual Substance Abuse Counselor Cost per Member	\$1,038.57

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Assertive Community Treatment

	Unit of Service	Week
Mileage	- Number of Miles Traveled per Week per Member - Amount per Mile Annual Mileage Cost per Member	25 \$0.625 \$812.50
Office Space	- Square Feet of Office Space per Team Member - Annual Cost per Square Foot Annual Cost of Office Space Annual Space Cost per Member	100 \$16.00 \$1,600.00 \$237.33
Admin. and Program Support	Annual Cost per Member Before Administration and Program Support - Program Support Rate Annual Program Support Cost - Administrative Rate Annual Administrative Cost per Member	\$16,085.08 15.0% \$3,446.80 15.0% \$3,446.80
	Total Annual Cost per Member Total Weekly Cost per Member - Service Provider Tax Rate Service Provider Tax Cost per Week	\$22,978.68 \$441.90 6.0% \$26.51
	Absence Factor Rate per Member per Week	5% \$493.06

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Children's Rehab. and Community Support, BHP, Home and Community

	99	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$23.01	\$23.01	\$23.01	\$23.01
	- Benefit Rate (as a percent of wages)	36.3%	36.3%	36.3%	36.3%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$31.36	\$31.36	\$31.36	\$31.36
S	Productivity Assumptions				
BHP Wages and Benefits	Total Hours	32.00	32.00	32.00	32.00
3en	- Travel Time (Between Members)	1.31	1.31	1.31	1.31
I pi	- Missed Appointments	1.09	- 0.07	1.21	1.75
s an	- Coordination and Collateral Contacts (non-billable)	0.44	0.87	1.31	1.75
ges	- Participating in Assessments and Planning Meetings - Program set-up/ clean-up	0.44 0.87	0.87 0.87	1.31 0.87	1.75 0.87
ĕa	- Program set-up/ clean-up - Recordkeeping and Reporting	2.62	3.06	3.50	3.93
, H	- Record Reporting - Employer and One-on-One Supervision Time	1.31	1.31	1.31	1.31
BF	- Employer and One-on-one Supervision Time - Training	0.96	0.96	0.96	0.96
	- Paid time off	3.08	3.08	3.08	3.08
	"Billable" Hours	19.88	19.67	18.35	17.04
	Productivity Adjustment	1.61	1.63	1.74	1.88
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$50.49	\$51.12	\$54.57	\$58.96
ge	- Number of Miles Traveled per Week	125	125	125	125
BHP fileag	- Amount per Mile	\$0.625	\$0.625	\$0.625	\$0.625
BHP Mileage	Weekly Mileage Cost	\$78.13	\$78.13	\$78.13	\$78.13
	Mileage Cost per Billable Hour	\$3.93	\$3.97	\$4.26	\$4.59
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support	\$54.42	\$55.09	\$58.83	\$63.55
n. a Su	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
Admin. and ogram Suppo	Program Support Cost per Billable Hour	\$11.66	\$16.95	\$18.10	\$19.55
Ad	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
Pr	Administrative Cost per Billable Hour	\$11.66	\$12.71	\$13.58	\$14.66
	Total Cost per Member per Billable Hour	\$77.74	\$84.75	\$90.51	\$97.76
	- Service Provider Tax Rate	6.0%	6.0%	6.0%	6.0%
	Service Provider Tax Cost per Hour	\$4.66	\$5.09	\$5.43	\$5.87
	Rate per Member per 15 Minutes	\$20.60	\$11.23	\$8.00	\$6.48

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Children's Rehab. and Community Support, BHP, School

	100	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$23.01 33.5% \$30.72	\$23.01 33.5% \$30.72	\$23.01 33.5% \$30.72	\$23.01 33.5% \$30.72
Benefits	Productivity Assumptions Total Hours - Missed Appointments	36.00 0.66	36.00	36.00	36.00
BHP Wages and Benefits	- Coordination and Collateral Contacts (non-billable) - Participating in Assessments and Planning Meetings - Program Set-Up/ Clean-Up - Recordkeeping and Reporting	0.44 0.44 1.32 3.07	0.88 0.88 1.32 3.51	1.32 1.32 1.32 3.95	1.75 1.75 1.32 4.39
BHP W	- Employer and One-on-One Supervision Time - Training - Paid time off	1.32 0.96 3.46	1.32 0.96 3.46	1.32 0.96 3.46	1.32 0.96 3.46
	"Billable" Hours Productivity Adjustment Staff Cost After Prod. Adj. per Member per Billable Hour	24.33 1.48 \$45.47	23.67 1.52 \$46.69	22.35 1.61 \$49.46	21.05 1.71 \$52.53
Facility	- Square Feet of Service Space for BHP - Annual Cost per Square Foot Annual Service Space Cost - Annual Hours of Service Space Utilization	35 \$16.00 \$560.00	35 \$16.00 \$560.00	35 \$16.00 \$560.00	35 \$16.00 \$560.00
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
.d port	Cost per Billable Hour Before Admin. and Program Support	\$46.03	\$47.25	\$50.02	\$53.09
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$9.86	20.0% \$14.54	20.0% \$15.39	20.0% \$16.34
A Prog	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$9.86	15.0% \$10.90	15.0% \$11.54	15.0% \$12.25
	Total Cost per Member per Billable Hour	\$65.75	\$72.69	\$76.95	\$81.68
	- Service Provider Tax Rate Service Provider Tax Cost per Hour	6.0% \$3.95	6.0% \$4.36	6.0% \$4.62	6.0% \$4.90
	Rate per Member per 15 Minutes	\$17.43	\$9.63	\$6.80	\$5.41

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Children's Rehab. and Community Support, BHP, School Exempt from Service Provider Tax

		One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$23.01	\$23.01	\$23.01	\$23.01
	- Benefit Rate (as a percent of wages)	33.5%	33.5%	33.5%	33.5%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$30.72	\$30.72	\$30.72	\$30.72
BHP Wages and Benefits	Productivity Assumptions				
ne	Total Hours	36.00	36.00	36.00	36.00
ğ	- Missed Appointments	0.66	-	- 1 22	1.75
pun	- Coordination and Collateral Contacts (non-billable)	0.44	0.88	1.32	1.75
Ses	- Participating in Assessments and Planning Meetings	0.44	0.88	1.32	1.75
a g	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.32
≱	- Recordkeeping and Reporting - Employer and One-on-One Supervision Time	3.07 1.32	3.51 1.32	3.95 1.32	4.39 1.32
出	- Employer and One-on-One Supervision Time - Training	0.96	0.96	0.96	0.96
m	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Troductivity regustment		1.52		
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$45.47	\$46.69	\$49.46	\$52.53
	- Square Feet of Service Space for BHP	35	35	35	35
>	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
Facility	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
Fac	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
nd oport	Cost per Billable Hour Before Admin. and Program Support	\$46.03	\$47.25	\$50.02	\$53.09
Admin. and Program Support	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
	Program Support Cost per Billable Hour	\$9.86	\$14.54	\$15.39	\$16.34
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
P ₁	Administrative Cost per Billable Hour	\$9.86	\$10.90	\$11.54	\$12.25
	Total Cost per Member per Billable Hour	\$65.75	\$72.69	\$76.95	\$81.68
	Rate per Member per 15 Minutes	\$16.44	\$9.09	\$6.41	\$5.11

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Specialized Children's Rehab. and Community Support, BHP, Home and Community

	100	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	34.9%	34.9%	34.9%	34.9%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.93	\$32.93	\$32.93	\$32.93
	Productivity Assumptions				
BHP Wages and Benefits	Total Hours	32.00	32.00	32.00	32.00
ene	- Travel Time (Between Members)	1.31	1.31	1.31	1.31
d B	- Missed Appointments	1.09	-	-	-
an	- Coordination and Collateral Contacts (non-billable)	0.44	0.87	1.31	1.75
ges	- Participating in Assessments and Planning Meetings	0.44	0.87	1.31	1.75
Wa	- Program set-up/ clean-up - Recordkeeping and Reporting	0.87 2.62	0.87 3.06	0.87 3.50	0.87 3.93
⊞	- Recording and Reporting - Employer and One-on-One Supervision Time	1.31	1.31	1.31	1.31
BF	- Training	0.96	0.96	0.96	0.96
	- Paid time off	3.08	3.08	3.08	3.08
	"Billable" Hours	19.88	19.67	18.35	17.04
	Productivity Adjustment	1.61	1.63	1.74	1.88
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$53.02	\$53.68	\$57.30	\$61.91
	- BCBA Hourly Wage	\$41.32	\$41.32	\$41.32	\$41.32
) Jord	- Benefit Rate (as a percent of wages)	22.1%	22.1%	22.1%	22.1%
ldng	Weekly Cost of BCBA Wages and Benefits	\$2,018.07	\$2,018.07	\$2,018.07	\$2,018.07
BCBA Support	Number of BHPs per BCBA	6	6	6	6
BC	Weekly BCBA Cost per BHP	\$336.35	\$336.35	\$336.35	\$336.35
	BCBA Cost per Billable Hour	\$16.92	\$17.10	\$18.33	\$19.74
o	- Number of Miles Traveled per Week	125	125	125	125
BHP Mileage	- Amount per Mile	\$0.625	\$0.625	\$0.625	\$0.625
E II	Weekly Mileage Cost	\$78.13	\$78.13	\$78.13	\$78.13
	Mileage Cost per Billable Hour	\$3.93	\$3.97	\$4.26	\$4.59
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support	\$73.87	\$74.75	\$79.89	\$86.24
. ar Sup	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
Admin. and ogram Suppc	Program Support Cost per Billable Hour	\$15.83	\$23.00	\$24.58	\$26.54
Ado	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
Pr	Administrative Cost per Billable Hour	\$15.83	\$17.25	\$18.44	\$19.90
	Total Cost per Member per Billable Hour	\$105.53	\$115.00	\$122.91	\$132.68
	- Service Provider Tax Rate	6.0%	6.0%	6.0%	6.0%
	Service Provider Tax Cost per Hour	\$6.33	\$6.90	\$7.37	\$7.96
	-				\$8.79
	Rate per Member per 15 Minutes	\$27.97	\$15.24	\$10.86	\$8.7

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Specialized Children's Rehab. and Community Support, BHP, School

	-	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	32.2%	32.2%	32.2%	32.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.27	\$32.27	\$32.27	\$32.27
BHP Wages and Benefits	Productivity Assumptions Total Hours	36.00	36.00	36.00	36.00
d Be	- Missed Appointments - Coordination and Collateral Contacts (non-billable)	0.66 0.44	0.88	1.32	- 1.75
an	- Participating in Assessments and Planning Meetings	0.44	0.88	1.32	1.75
ges	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.32
Wa	- Recordkeeping and Reporting	3.07	3.51	3.95	4.39
E E	- Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
BE	- Training	0.96	0.96	0.96	0.96
	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$47.76	\$49.05	\$51.95	\$55.18
	- Hourly Wage of BCBA	\$41.32	\$41.32	\$41.32	\$41.32
) 2017	- Benefit Rate (as a percent of wages)	22.1%	22.1%	22.1%	22.1%
ldn	Weekly Cost of Wages and Benefits	\$2,018.07	\$2,018.07	\$2,018.07	\$2,018.07
BCBA Support	Number of BHPs per BCBA	6	6	6	6
3CE	1	#22 <i>C</i> 25	#22 <i>C</i> 25	#22.C.25	ф22.C 2.5
Щ	Weekly BCBA Cost per BHP BCBA Cost per Billable Hour	\$336.35	\$336.35	\$336.35	\$336.35
		\$13.82	\$14.21	\$15.05	\$15.98
	- Square Feet of Service Space for BHP	35	35	35	35
ity	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
Facility	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
臣	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
d oort	Cost per Billable Hour Before Admin. and Program Support	\$62.14	\$63.82	\$67.56	\$71.72
ano upj	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
nin. n S	Program Support Cost per Billable Hour	\$13.32	\$19.64	\$20.79	\$22.07
Admin. and Program Support					
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
	Administrative Cost per Billable Hour	\$13.32	\$14.73	\$15.59	\$16.55
	Total Cost per Member per Billable Hour	\$88.78	\$98.19	\$103.94	\$110.34
	- Service Provider Tax Rate	6.0%	6.0%	6.0%	6.0%
	Service Provider Tax Cost per Hour	\$5.33	\$5.89	\$6.24	\$6.62
	Rate per Member per 15 Minutes	\$23.53	\$13.01	\$9.18	\$7.31

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Specialized Children's Rehab. and Community Support, BHP, School Exempt from Service Provider Tax

	922	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	32.2%	32.2%	32.2%	32.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.27	\$32.27	\$32.27	\$32.27
BHP Wages and Benefits	Productivity Assumptions Total Hours - Missed Appointments	36.00 0.66	36.00	36.00	36.00
pun	- Coordination and Collateral Contacts (non-billable)	0.44	0.88	1.32	1.75
e se	- Participating in Assessments and Planning Meetings	0.44	0.88	1.32	1.75
'agı	- Program Set-Up/ Clean-Up - Recordkeeping and Reporting	1.32 3.07	1.32 3.51	1.32 3.95	1.32 4.39
≱	- Recordkeeping and Reporting - Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
HI:	- Training	0.96	0.96	0.96	0.96
I	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$47.76	\$49.05	\$51.95	\$55.18
BCBA Support	- Hourly Wage of BCBA - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07
3A S	Number of BHPs per BCBA	6	6	6	6
BCI	Weekly BCBA Cost per BHP BCBA Cost per Billable Hour	\$336.35 \$13.82	\$336.35 \$14.21	\$336.35 \$15.05	\$336.35 \$15.98
Facility	- Square Feet of Service Space for BHP - Annual Cost per Square Foot Annual Service Space Cost	35 \$16.00 \$560.00	35 \$16.00 \$560.00	35 \$16.00 \$560.00	35 \$16.00 \$560.00
F	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support	\$62.14	\$63.82	\$67.56	\$71.72
. ar Sup	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
Admin. and ogram Suppc	Program Support Cost per Billable Hour	\$13.32	\$19.64	\$20.79	\$22.07
Ad rogr	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
P	Administrative Cost per Billable Hour	\$13.32	\$14.73	\$15.59	\$16.55
	Total Cost per Member per Billable Hour	\$88.78	\$98.19	\$103.94	\$110.34
	Rate per Member per 15 Minutes	\$22.20	\$12.27	\$8.66	\$6.90

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Children's Rehab. and Community Support, BCBA

	900)	000
	Unit of Service	15 Minutes
nefits	- BCBA Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$41.32 22.1% \$50.45
BCBA Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time	40.00 1.29
3A Wa	- Training - Paid time off	0.96 4.62
BCE	"Billable" Hours Productivity Adjustment	33.13 1.21
	Staff Cost After Productivity Adj. per Billable Hour	\$61.04
BCBA Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost	50 \$0.625 \$31.25
	Mileage Cost per Billable Hour	\$0.94
BCBA Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	100 \$16.00 \$1,600.00 \$0.93
nd port	Cost per Billable Hour Before Admin. and Program Support	\$62.91
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$13.48
A. Prog	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$13.48
	Total Cost per Billable Hour	\$89.87
	- Service Provider Tax Rate Service Provider Tax Cost per Hour	6.0% \$5.39
	Rate per 15 Minutes	\$23.82

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Child. Rehab. and Community Supp., BCBA, Exempt from Svc. Provider Tax

	Unit of Service	15 Minutes
	- BCBA Hourly Wage	\$41.32
fits	- Benefit Rate (as a percent of wages)	22.1%
ene	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$50.45
BCBA Wages and Benefits	Productivity Assumptions	
an	Total Hours	40.00
ges	- Employer and One-on-One Supervision Time	1.29
⊗a	- Training	0.96
4	- Paid time off	4.62
CB	"Billable" Hours	33.13
m m	Productivity Adjustment	1.21
	Staff Cost After Productivity Adj. per Billable Hour	\$61.04
_ es	- Number of Miles Traveled per Week	50
BCBA Mileage	- Amount per Mile	\$0.625
BC	Weekly Mileage Cost	\$31.25
	Mileage Cost per Billable Hour	\$0.94
BCBA Office Space		
O£	- Square Feet of Office Space	100
BA Off Space	- Annual Cost per Square Foot	\$16.00
3CF	Annual Cost of Office Space Office Space Cost per Billable Hour	\$1,600.00 \$0.93
	Office Space Cost per Billable Hour	\$0.93
ıd por	Cost per Billable Hour Before Admin. and Program Support	\$62.91
ı. ar Sup	- Program Support Rate	15.0%
Admin. and ogram Suppo	Program Support Cost per Billable Hour	\$13.48
Admin. and Program Support	- Administrative Rate	15.0%
P_1	Administrative Cost per Billable Hour	\$13.48
	Total Cost per Billable Hour	\$89.87
	Rate per 15 Minutes	\$22.47

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Children's Behavioral Health Day Treatment, BHP

1		One-to-One	Group of 2	Group of 3	Group of 4
,	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	32.2%	32.2%	32.2%	32.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.27	\$32.27	\$32.27	\$32.27
		75	4	40-1-1	40-1-7
BHP Wages and Benefits	Productivity Assumptions				
'nе	Total Hours	36.00	36.00	36.00	36.00
Ве	- Missed Appointments	0.66	-		,
pur	- Coordination and Collateral Contacts (non-billable)	0.44	0.88	1.32	1.75
ss a	- Participating in Assessments and Planning Meetings	0.44	0.88	1.32	1.75
age	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.32
8	- Recordkeeping and Reporting	3.07	3.51	3.95	4.39
ΗE	- Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
B	- Training	0.96	0.96	0.96	0.96
	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$47.76	\$49.05	\$51.95	\$55.18
	- Square Feet of Service Space for BHP	35	35	35	35
>	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
ilit	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
Facility	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Annual frouts of service space Chinzation	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
id port	Cost per Billable Hour Before Admin. and Program Support	\$48.32	\$49.61	\$52.51	\$55.74
Admin. and Program Support	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
	Program Support Cost per Billable Hour	\$10.35	\$15.26	\$16.16	\$17.15
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
Pr	Administrative Cost per Billable Hour	\$10.35	\$11.45	\$12.12	\$12.86
	Total Cost per Member per Billable Hour	\$69.02	\$38.16	\$26.93	\$21.44
	Rate per 15 Minutes	\$17.26	\$9.54	\$6.73	\$5.36

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Children's Behavioral Health Day Treatment, Master's

	99	One-to-One	Group of 2	Group of 3	Group of 4
·	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- Master's-Level Staff Hourly Wage	\$31.16	\$31.16	\$31.16	\$31.16
ts	- Benefit Rate (as a percent of wages)	25.8%	25.8%	25.8%	25.8%
ieffi	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$39.20	\$39.20	\$39.20	\$39.20
3en					
Master's-Level Staff Wages and Benefits	Productivity Assumptions				
s ar	Total Hours	40.00	40.00	40.00	40.00
ge	- Missed Appointments	1.08	0.00	0.00	0.00
l ⊗	- Coordination and Collateral Contacts (non-billable)	1.29	1.72	2.15	2.58
_ ₩	- Participating in Assessments and Planning Meetings	1.29	1.72	2.15	2.58
St	- Program Set-Up/ Clean-Up	1.29	1.29 4.73	1.29	1.29
vel	- Recordkeeping and Reporting - Employer and One-on-One Supervision Time	4.30 1.29	4.73 1.29	5.16 1.29	5.59 1.29
Le	- Employer and One-on-One Supervision Time - Training	0.96	0.96	0.96	0.96
r's-	- Paid time off	4.62	4.62	4.62	4.62
ıste	"Billable" Hours	23.88	23.67	22.38	21.09
$M_{\tilde{s}}$	Productivity Adjustment	1.68	1.69	1.79	1.90
	1 roductivity radjustment	1.00	1.07	1.77	
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$65.86	\$66.25	\$70.17	\$74.48
	- Square Feet of Service Space for Master's-Level Staff	35	35	35	35
>	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
ilit	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
Facility	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
t					
pu	Cost per Billable Hour Before Admin. and Program Support	\$66.42	\$66.81	\$70.73	\$75.04
Admin. and Program Support	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
	Program Support Cost per Billable Hour	\$14.23	\$20.56	\$21.76	\$23.09
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
P ₁	Administrative Cost per Billable Hour	\$14.23	\$15.42	\$16.32	\$17.32
	Total Cost per Member per Billable Hour	\$94.88	\$51.40	\$36.27	\$28.86
	Rate per 15 Minutes	\$23.72	\$12.85	\$9.07	\$7.22

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Board Certified Behavior Analyst Services

	9977	202
	Unit of Service	15 Minutes
	- BCBA Hourly Wage	\$41.32
	- Benefit Rate (as a percent of wages)	22.1%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$50.45
fits	Tround Stand Cost Belove Productivity Play. (mages + contents)	Ψ30.13
sue	Productivity Assumptions	
ğ	Total Hours	40.00
BCBA Wages and Benefits	- Coordination and Collateral Contacts (non-billable)	4.30
SS	- Missed Appointments	2.15
age	- Recordkeeping and Reporting	4.30
≥	- Employer and One-on-One Supervision Time	1.29
BA	- Training	0.96
30	- Paid time off	4.62
	"Billable" Hours	22.38
	Productivity Adjustment	1.79
	Staff Cost After Productivity Adj. per Billable Hour	\$90.31
4.6	- Square Feet of Office Space	100
BCBA Office Space	- Annual Cost per Square Foot	\$16.00
BC Off Sp	Annual Cost of Office Space	\$1,600.00
	Office Space Cost per Billable Hour	\$1.37
+		
pod Dool	Cost per Billable Hour Before Admin. and Program Support	\$91.68
Admin. and Program Support	- Program Support Rate	15.0%
nie m S	Program Support Cost per Billable Hour	\$19.65
\dn gra		
^ro _i	- Administrative Rate	15.0%
<u> </u>	Administrative Cost per Billable Hour	\$19.65
	Total Cost per Billable Hour	\$130.98
	Rate per 15 Minutes	\$32.75
	•	

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Outpatient Therapy, Psychologist/Psychiatrist - Office

	1893	One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
	- Psychologist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$41.32 22.1% \$50.45	\$41.32 22.1% \$50.45
its	Productivity Assumptions Total Hours	40.00	40.00
l Benefi	Coordination and Collateral Contacts (non-billable) Participating in Assessments and Planning Meetings Missed Appointments	2.58 0.65 2.15	3.01 0.86
ages and	- Recordkeeping and Reporting - Employer and One-on-One Supervision Time	4.30 1.29	4.73 1.29
Psychologist Wages and Benefits	- Training - Paid Time Off "Billable" Hours	0.96 4.62 23.45	0.96 4.62 24.53
cholc	Productivity Adjustment	1.71	1.63
Psy	Psychologist Cost After Productivity Adj. per Billable Hour Staffing Ratio for Group Services	\$86.27	\$82.23
	- Scheduled Members per Psychologist - Member Attendance Rate - Attendance-Adjusted Number of Members per Psychologist		4.0 80% 3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$86.27	\$25.70
Direct Svc. Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Member per Billable Hour	200 \$16.00 \$3,200.00 \$2.62	300 \$16.00 \$4,800.00 \$1.18
Admin. and Program Support	Cost per Member per Billable Hour Before Admin. and Support	\$88.89	\$26.88
	- Program Support Rate Program Support Cost per Member per Billable Hour	15.0% \$19.05	20.0% \$8.27
A	- Administrative Rate Administrative Cost per Member per Billable Hour	15.0% \$19.05	15.0% \$6.20
	Total Cost per Member per Billable Hour Rate per Member per 15 Minutes	\$126.99 \$31.75	\$41.35 \$10.34

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Outpatient Therapy, Psychologist/Psychiatrist - Community

		515151
_	Unit of Service	15 Minutes
	- Psychologist Hourly Wage	\$41.32
	- Benefit Rate (as a percent of wages)	22.1%
70	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$50.45
fits		ψ30.13
ene	Productivity Assumptions	
1 B	Total Hours	40.00
Psychologist Wages and Benefits	- Travel Time (Between Members)	4.30
Ses.	- Coordination and Collateral Contacts (non-billable)	2.15
/ag	- Participating in Assessments and Planning Meetings	0.43
, ±	- Missed Appointments	2.15
gis	- Recordkeeping and Reporting	4.30
olo	- Employer and One-on-One Supervision Time	1.29
/ch	- Training	0.96
Psy	- Paid Time Off	4.62
	"Billable" Hours	19.80
	Productivity Adjustment	2.02
	Staff Cost After Productivity Adj. per Billable Hour	\$101.91
Psychologist Mileage		
ychologi Mileage	- Number of Miles Traveled per Week	175
cho File	- Amount per Mile	\$0.625
Sy Z	Weekly Mileage Cost	\$109.38
<u> </u>	Mileage Cost per Billable Hour	\$5.52
d port	Cost per Billable Hour Before Admin. and Program Support	\$107.43
Admin. and Program Support	- Program Support Rate	15.0%
	Program Support Cost per Billable Hour	\$23.02
	- Administrative Rate	15.0%
P	Administrative Cost per Billable Hour	\$23.02
	Total Cost per Billable Hour	\$153.47
	Rate per 15 Minutes	\$38.37

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Outpatient Therapy, LCSW/LCPC/LMFT/APRN - Office

		One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
	- Licensed Clinician Hourly Wage - Benefit Rate (as a percent of wages)	\$32.43 25.2%	\$32.43 25.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$40.60	\$40.60
fits	Productivity Assumptions Total Hours	40.00	40.00
ene	- Coordination and Collateral Contacts (non-billable)	2.58	3.01
4 B	- Participating in Assessments and Planning Meetings	0.65	0.86
ano	- Missed Appointments	2.15	-
es	- Recordkeeping and Reporting	4.30	4.73
≪aş	- Employer and One-on-One Supervision Time	1.29	1.29
an	- Training	0.96	0.96
nicie	- Paid Time Off	4.62	4.62
iii	"Billable" Hours	23.45 1.71	24.53
) pa	Productivity Adjustment	1./1	1.63
Licensed Clinician Wages and Benefits	Lic. Clinician Cost After Productivity Adj. per Billable Hour	\$69.43	\$66.18
Ξ.	Staffing Ratio for Group Services		
	- Scheduled Members per Licensed Clinician		4.0
	- Member Attendance Rate		80%
	- Attendance-Adjusted Number of Members per Lic. Clinician		3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$69.43	\$20.68
Direct Svc. Office Space	- Square Feet of Office Space	200	300
Direct Svc.)ffice Space	- Annual Cost per Square Foot	\$16.00	\$16.00
irec	Annual Cost of Office Space	\$3,200.00	\$4,800.00
O D	Office Space Cost per Member per Billable Hour	\$2.62	\$1.18
d port	Cost per Member per Billable Hour Before Admin. and Support	\$72.05	\$21.86
. an Sup	- Program Support Rate	15.0%	20.0%
Admin. and Program Support	Program Support Cost per Member per Billable Hour	\$15.44	\$6.73
	- Administrative Rate	15.0%	15.0%
\mathbf{P}_{J}	Administrative Cost per Member per Billable Hour	\$15.44	\$5.04
	Total Cost per Member per Billable Hour	\$102.93	\$33.63
	Rate per Member per 15 Minutes	\$25.73	\$8.41

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Outpatient Therapy, LCSW/ LCPC/ LMFT/ APRN - Community

		2
	Unit of Service	15 Minutes
	- Licensed Clinician Hourly Wage	\$32.43
70	- Benefit Rate (as a percent of wages)	25.2%
Licensed Clinician Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$40.60
ene		
H B	Productivity Assumptions	
ano	Total Hours	40.00
ses	- Travel Time (Between Members)	4.30
Vag	- Coordination and Collateral Contacts (non-billable)	2.15
l v	- Participating in Assessments and Planning Meetings	0.43
cia	- Missed Appointments	2.15
in:	- Recordkeeping and Reporting	4.30
\Box	- Employer and One-on-One Supervision Time	1.29
seq	- Training	0.96
en	- Paid Time Off	4.62
Lic	"Billable" Hours	19.80
	Productivity Adjustment	2.02
	Staff Cost After Productivity Adj. per Billable Hour	\$82.01
g 0		
Lic. Clinician Mileage	- Number of Miles Traveled per Week	175
Lie	- Amount per Mile	\$0.625
∑ ∑	Weekly Mileage Cost	\$109.38
	Mileage Cost per Billable Hour	\$5.52
d port	Cost per Billable Hour Before Admin. and Program Support	\$87.53
Admin. and Program Support	- Program Support Rate	15.0%
	Program Support Cost per Billable Hour	\$18.76
	- Administrative Rate	15.0%
H	Administrative Cost per Billable Hour	\$18.76
	Total Cost per Billable Hour	\$125.05
	Rate per 15 Minutes	\$31.26
		ΨΟ1.20

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Outpatient Therapy for Individuals Who are Deaf - Office

	20	588
	Unit of Service	15 Minutes
	- Licensed Clinician Hourly Wage	\$43.57
<u>s</u>	- Benefit Rate (as a percent of wages)	21.5%
Licensed Clinician Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$52.94
Be		40=
pu	Productivity Assumptions	
s a	Total Hours	40.00
ıge	- Coordination and Collateral Contacts (non-billable)	2.58
Š	- Participating in Assessments and Planning Meetings	0.65
an	- Missed Appointments	2.15
ici	- Recordkeeping and Reporting	4.30
l iii	- Employer and One-on-One Supervision Time	1.29
Эр	- Training	0.96
nse	- Paid Time Off	4.62
[Sel	"Billable" Hours	23.45
ī	Productivity Adjustment	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$90.53
. 8		
Sve	- Square Feet of Office Space	200
se ct	- Annual Cost per Square Foot	\$16.00
Direct Svc. Office Space	Annual Cost of Office Space	\$3,200.00
10	Office Space Cost per Member per Billable Hour	\$2.62
nd port	Cost per Member per Billable Hour Before Admin. and Support	\$93.15
Admin. and Program Support	- Program Support Rate	15.0%
	Program Support Cost per Member per Billable Hour	\$19.96
	- Administrative Rate	15.0%
P ₁	Administrative Cost per Member per Billable Hour	\$19.96
	Total Cost per Billable Hour	\$133.07
	Rate per 15 Minutes	\$33.27
	rate per 10 minutes	ψυυ.Δ1

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Outpatient Therapy for Individuals Who are Deaf - Community

i		*
	Unit of Service	15 Minutes
	- Licensed Clinician Hourly Wage	\$43.57
70	- Benefit Rate (as a percent of wages)	21.5%
Licensed Clinician Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$52.94
ene		
d B	Productivity Assumptions	
an	Total Hours	40.00
ses	- Travel Time (Between Members)	4.30
Vag	- Coordination and Collateral Contacts (non-billable)	2.15
n V	- Participating in Assessments and Planning Meetings	0.43
cia	- Missed Appointments	2.15
ini	- Recordkeeping and Reporting	4.30
	- Employer and One-on-One Supervision Time	1.29
sed	- Training	0.96
en	- Paid Time Off	4.62
Lic	"Billable" Hours	19.80
	Productivity Adjustment	2.02
	Staff Cost After Productivity Adj. per Billable Hour	\$106.94
٦.,		
Lic. Clinician Mileage	- Number of Miles Traveled per Week	175
Lic inic ile	- Amount per Mile	\$0.625
Γ	Weekly Mileage Cost	\$109.38
	Mileage Cost per Billable Hour	\$5.52
1 oort	Cost per Billable Hour Before Admin. and Program Support	\$112.46
Admin. and Program Support	- Program Support Rate	15.0%
	Program Support Cost per Billable Hour	\$24.10
	- Administrative Rate	15.0%
	Administrative Cost per Billable Hour	\$24.10
	Total Cost per Billable Hour	\$160.66
	Rate per 15 Minutes	\$40.17

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Outpatient Therapy, Licensed Alcohol and Drug Counselor - Office

		One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
	- LADC Hourly Wage	\$29.58	\$29.58
fits	- Benefit Rate (as a percent of wages)	26.6%	26.6%
ene	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$37.45	\$37.45
d B	Productivity Assumptions		
an	Total Hours	40.00	40.00
ig es	- Coordination and Collateral Contacts (non-billable)	2.58	3.01
Ma	- Participating in Assessments and Planning Meetings	0.65	0.86
lor	- Missed Appointments	2.15	-
use	- Recordkeeping and Reporting	4.30	4.73
no	- Employer and One-on-One Supervision Time	1.29	1.29
ρ Ο	- Training	0.96	0.96
	- Paid Time Off "Billable" Hours	4.62	4.62
l br	Productivity Adjustment	23.45 1.71	24.53 1.63
ol a	1 Toductivity Adjustment		1.03
oho	LADC Cost After Productivity Adj. per Billable Hour	\$64.04	\$61.04
Alc	Staffing Ratio for Group Services		
ed ,	- Scheduled Members per LADC		3.0
ens	- Member Attendance Rate		80%
Licensed Alcohol and Drug Counselor Wages and Benefits	- Attendance-Adjusted Number of Members per LADC		2.40
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$64.04	\$25.43
c.			
Direct Svc. Office Space	- Square Feet of Office Space	200	300
ect	- Annual Cost per Square Foot	\$16.00	\$16.00
Dir.	Annual Cost of Office Space Office Space Cost per Member per Billable Hour	\$3,200.00 \$2.62	\$4,800.00 \$1.57
	Office Space Cost per Member per Binable Hour	\$2.02	\$1.57
nd	Cost per Member per Billable Hour Before Admin. and Support	\$66.66	\$27.00
Admin. and Program Support	- Program Support Rate	15.0%	20.0%
	Program Support Cost per Member per Billable Hour	\$14.28	\$8.31
	- Administrative Rate	15.0%	15.0%
P_1	Administrative Cost per Member per Billable Hour	\$14.28	\$6.23
	Total Cost per Member per Billable Hour	\$95.22	\$41.54
	Rate per Member per 15 Minutes	\$23.81	\$10.39

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Outpatient Therapy, Licensed Alcohol and Drug Counselor - Community

	22	2222
	Unit of Service	15 Minutes
pur	- LADC Hourly Wage	\$29.58
SS	- Benefit Rate (as a percent of wages)	26.6%
age	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$37.45
≱		ψ37.13
lor	Productivity Assumptions	
nse	Total Hours	40.00
noç	- Travel Time (Between Members)	4.30
g C fits	- Coordination and Collateral Contacts (non-billable)	2.15
d Drug (Benefits	- Participating in Assessments and Planning Meetings	0.43
d I Be	- Missed Appointments	2.15
an	- Recordkeeping and Reporting	4.30
hol	- Employer and One-on-One Supervision Time	1.29
[00]	- Training	0.96
¥	- Paid Time Off	4.62
sed	"Billable" Hours	19.80
Licensed Alcohol and Drug Counselor Wages and Benefits	Productivity Adjustment	2.02
Lic	Staff Cost After Productivity Adj. per Billable Hour	\$75.65
0		
LADC Mileage	- Number of Miles Traveled per Week	175
File P	- Amount per Mile	\$0.625
1 Z	Weekly Mileage Cost	\$109.38
	Mileage Cost per Billable Hour	\$5.52
nd	Cost per Billable Hour Before Admin. and Program Support	\$81.17
Admin. and Program Support	- Program Support Rate	15.0%
	Program Support Cost per Billable Hour	\$17.39
	- Administrative Rate	15.0%
P ₁	Administrative Cost per Billable Hour	\$17.39
	Total Cost per Billable Hour	\$115.95
	Rate per 15 Minutes	\$28.99

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Outpatient Therapy, Certified Alcohol and Drug Counselor - Office

	1890	One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
efits	- CADC Hourly Wage - Benefit Rate (as a percent of wages)	\$23.57 30.7%	\$23.57 30.7%
Bene	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$30.81	\$30.81
and	Productivity Assumptions Total Hours	40.00	40.00
ges	- Coordination and Collateral Contacts (non-billable)	2.58	3.01
×a	- Participating in Assessments and Planning Meetings	0.65	0.86
or	- Missed Appointments	2.15	_
sel	- Recordkeeping and Reporting	4.30	4.73
inc	- Employer and One-on-One Supervision Time	1.29	1.29
Ď	- Training	0.96	0.96
Jrug	- Paid Time Off	4.62	4.62
d D	"Billable" Hours	23.45	24.53
an	Productivity Adjustment	1.71	1.63
Certified Alcohol and Drug Counselor Wages and Benefits	CADC Cost After Productivity Adj. per Billable Hour	\$52.69	\$50.22
\overline{A}	Staffing Ratio for Group Services		
fied	- Scheduled Members per CADC		3.0
l É	- Member Attendance Rate		80%
ŭ	- Attendance-Adjusted Number of Members per CADC		2.40
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$52.69	\$20.93
Direct Svc. Office Space	- Square Feet of Office Space	200	300
Direct Svc. Office Space	- Annual Cost per Square Foot	\$16.00	\$16.00
irec fice	Annual Cost of Office Space	\$3,200.00	\$4,800.00
Of Ot	Office Space Cost per Member per Billable Hour	\$2.62	\$1.57
Admin. and Program Support	Cost per Member per Billable Hour Before Admin. and Support	\$55.31	\$22.50
ı. aı Sup	- Program Support Rate	15.0%	20.0%
Admin. and gram Suppo	Program Support Cost per Member per Billable Hour	\$11.85	\$6.92
A(- Administrative Rate	15.0%	15.0%
\mathbf{P}_1	Administrative Cost per Member per Billable Hour	\$11.85	\$5.19
	Total Cost per Member per Billable Hour	\$79.01	\$34.61
	Rate per Member per 15 Minutes	\$19.75	\$8.65

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Outpatient Therapy, Certified Alcohol and Drug Counselor - Community

Unit of Service			1
Number of Miles Traveled per Week		Unit of Service	15 Minutes
Number of Miles Traveled per Week	pun	- CADC Hourly Wage	\$23.57
Number of Miles Traveled per Week	S		
Number of Miles Traveled per Week	ags		
Number of Miles Traveled per Week	A		\$20.01
Number of Miles Traveled per Week	ıol	1	
Number of Miles Traveled per Week	nsc	I	
Number of Miles Traveled per Week	ηος		
Number of Miles Traveled per Week	g C fits	1 200	
Number of Miles Traveled per Week)ru nei		
Number of Miles Traveled per Week	d I Be	I	
Number of Miles Traveled per Week	an		
Number of Miles Traveled per Week	lot		
Number of Miles Traveled per Week	00		
Number of Miles Traveled per Week	Al		
Number of Miles Traveled per Week	ied	I	19.80
Number of Miles Traveled per Week	rtif	Productivity Adjustment	2.02
Mileage Cost per Billable Hour \$5.52 Description of the program Support Suppo	Ce	Staff Cost After Productivity Adj. per Billable Hour	\$62.24
Mileage Cost per Billable Hour \$5.52 Description of the program Support Suppo			
Mileage Cost per Billable Hour \$5.52 Description of the program Support Suppo	age age	1	
Mileage Cost per Billable Hour \$5.52 Description of the program Support Suppo	AI	1 333	
Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour - Administrative Rate Administrative Cost per Billable Hour Total Cost per Billable Hour \$96.80	\circ Σ		*
Total Cost per Billable Hour \$96.80		Mileage Cost per Billable Hour	\$5.52
Total Cost per Billable Hour \$96.80	d Sort	Cost per Billable Hour Before Admin. and Program Support	\$67.76
Total Cost per Billable Hour \$96.80	Admin. and ogram Supp	- Program Support Rate	15.0%
Total Cost per Billable Hour \$96.80			
Total Cost per Billable Hour \$96.80		- Administrative Rate	15.0%
	P ₁	Administrative Cost per Billable Hour	\$14.52
		Total Cost per Billable Hour	\$96.80
1Kate per 15 Minutes \$24.201		Rate per 15 Minutes	\$24.20

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Neuropsychological and Psychological Testing

		Physician/ Psychologist	Psych. Examiner
	Unit of Service	Hour	Hour
xaminer	 Psychologist/ Examiner Hourly Wage Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits) 	\$41.32 22.1% \$50.45	\$26.74 28.3% \$34.31
ological E Benefits	Productivity Assumptions Total Hours - Coordination and Collateral Contacts (non-billable)	40.00 0.86	40.00
Psychologist/ Psychological Examiner Wages and Benefits	 Missed Appointments Recordkeeping and Reporting Employer and One-on-One Supervision Time Training 	1.29 3.23 1.29 0.96	1.29 1.72 1.29 0.96
Psycholo	- Paid Time Off "Billable" Hours Productivity Adjustment	4.62 27.75 1.44	4.62 30.12 1.33
	Staff Cost After Productivity Adj. per Billable Hour	\$72.65	\$45.63
Test Costs	- Cost per Assessment (per-copy cost and related expenses) - Hours per Assessment (total time to complete assessment) Test Cost per Billable Hour	\$15.00 4.00 \$3.75	\$15.00 4.00 \$3.75
Psychologist/ Examiner Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	200 \$16.00 \$3,200.00 \$2.22	200 \$16.00 \$3,200.00 \$2.04
ınd pport	Cost per Billable Hour Before Admin. and Program Support	\$78.62	\$51.42
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$16.85	15.0% \$11.02
A Prog	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$16.85	15.0% \$11.02
	Rate per Hour	\$112.32	\$73.46

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Adaptive Assessments

	Unit of Service	Hour
efits	- Assessor Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60
Assessor Wages and Benefits	Productivity Assumptions Total Hours - Missed Appointments - Recordkeeping and Reporting - Employer and One-on-One Supervision Time - Training - Paid time off "Billable" Hours	40.00 1.29 1.72 1.29 0.96 4.62 30.12
	Productivity Adjustment Staff Cost After Productivity Adj. per Billable Hour	1.33 \$54.00
Test Costs	- Cost per Assessment (per-copy cost and related expenses) - Hours per Assessment (total time to complete assessment) Test Cost per Billable Hour	\$15.00 4.00 \$3.75
Assessor Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	200 \$16.00 \$3,200.00 \$2.04
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour - Administrative Rate	\$59.79 15.0% \$12.81 15.0%
	Administrative Cost per Billable Hour Rate per Hour	\$12.81 \$85.41

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Specialized Group Services

		WRAP	Recovery Workbook	TREM	DBT
	Unit of Service	Session	Session	Session	Session
efits	- Peer Specialist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$20.40 33.8% \$27.30	\$20.40 33.8% \$27.30	\$20.40 33.8% \$27.30	\$20.40 33.8% \$27.30
Peer Specialist Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time - Training	40.00 1.32 0.96	40.00 1.32 0.96	40.00 1.32 0.96	40.00 1.32 0.96
Specialist W	- Paid time off "Billable" Hours Productivity Adjustment Peer Specialist Cost After Productivity Adj. per Billable Hour	3.85 33.87 1.18 \$32.21	3.85 33.87 1.18 \$32.21	3.85 33.87 1.18 \$32.21	3.85 33.87 1.18 \$32.21
Peer	Number of Peer Specialists Hours per Peer Specialist per Session (w/ set-up, clean-up, and records)	4.00	1 4.00	3.25	4.50
	Cost of Peer Specialists per Session	\$257.68	\$128.84	\$104.68	\$144.95
efits	- Other Qualified Staff Hourly Wage - Benefit Rate (as a percent of wages)		\$20.40 33.8%	\$20.40 33.8%	\$20.40 33.8%
nd Bene	Hourly Staff Cost Before Productivity Adj. (wages + benefits) Productivity Assumptions		\$27.30	\$27.30	\$27.30
ses a	Total Hours		40.00	40.00	40.00
aff Wag	- Employer and One-on-One Supervision Time - Training - Paid time off		1.32 0.96 3.85	1.32 0.96 3.85	1.32 0.96 3.85
Other Qualified Staff Wages and Benefits	"Billable" Hours Productivity Adjustment Other Qualified Staff Cost After Productivity Adj. per Billable Hour		33.87 1.18 \$32.21	33.87 1.18 \$32.21	33.87 1.18 \$32.21
Other Qu	Number of Other Qualified Staff Hours per Other Qual. Staff per Session (w/ set-up, clean-up, and records)	0	1 4.00	1 3.25	1 4.50
	Cost of Other Qualified Staff per Session	\$0.00	\$128.84	\$104.68	\$144.95
Direct Svc. Space	- Square Feet of Direct Service Space - Annual Cost per Square Foot Annual Cost of Direct Service Space	300 \$16.00 \$4,800.00	300 \$16.00 \$4,800.00	300 \$16.00 \$4,800.00	300 \$16.00 \$4,800.00
Dir.	Cost of Direct Service Space per Session (based on 250 available days)	\$19.20	\$4,800.00 \$19.20	\$4,800.00 \$19.20	\$4,800.00 \$19.20
р	Cost per Session Before Admin. and Support - Scheduled Members per Session	\$276.88 5.0	\$276.88 5.0	\$228.56 5.0	\$309.10 5.0
Administration and Program Support	- Member Attendance Rate - Attendance-Adjusted Number of Members per Session	80% 4.0	80% 4.0	80% 4.0	80% 4.0
	Session Cost per Member Before Admin. And Program Support	\$69.22	\$69.22	\$57.14	\$77.28
Admir Progr	- Program Support Rate Program Support Cost per Member per Session	20.0% \$21.30	20.0% \$21.30	20.0% \$17.58	20.0% \$23.78
	- Administrative Rate Administrative Cost per Member per Session	15.0% \$15.97	15.0% \$15.97	15.0% \$13.19	15.0% \$17.83
	Rate per Member per Session	\$106.49	\$106.49	\$87.91	\$118.89

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Children's Home and Community Based Treatment

	Unit of Service	Week
ь	- BHP Hourly Wage	\$24.41
s an	- Benefit Rate (as a percent of wages)	32.8%
nges effts	- Weekly Work Hours	35
Wages Benefits	Weekly Staff Cost (wages + benefits)	\$1,134.58
BHP Wages and Benefits	- Number of Members per BHP	5
	Weekly BHP Cost per Member	\$226.92
	- Master's-Level Hourly Wage	\$32.43
anc	- Benefit Rate (as a percent of wages)	25.2%
ses	- Weekly Work Hours	40
Wag	Weekly Staff Cost (wages + benefits)	\$1,624.09
Level W Benefits	- Weekly Cost for One Staff To Be On-Call	\$150.00
-Le Be	- No. of Staff Across Whom On-Call Responsibility Rotates	3
er's	Weekly On-Call Cost	\$50.00
Master's-Level Wages and Benefits	- Number of Members per Master's Level	6
	Weekly Master's Level Cost per Member	\$279.02
Mileage	- Number of Miles Traveled per Week per Member	60
Ele	- Amount per Mile	\$0.625
Σ	Weekly Mileage Cost per Member	\$37.50
Admin. and Program Support	Weekly Cost per Member Before Admin. and Program Support	\$543.44
. an Sup	- Program Support Rate	15.0%
Admin. and ogram Suppo	Program Support Cost per Member per Week	\$116.45
Ad	- Administrative Rate	15.0%
Pr	Administrative Cost per Member per Week	\$116.45
	Total Cost per Member per Week	\$776.34
	- Absence Factor	5%
	Absence Cost per Member per Week	\$40.86
	Rate per Member per Week	\$817.20

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Children's Assertive Community Treatment

	Unit of Service	Week
C (Team	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$32.43 25.2% \$84,452.91
LCSW/LCPC (Team Leader)	- Weekly On-Call Cost Annual On-Call Cost	\$150.00 \$7,800.00
TCS	- Number of Members per LCSW/LCPC	25
	Annual LCSW/LCPC Cost per Member	\$3,690.12
MHRT/C	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$26.74 28.3% \$71,359.43
MH	- Number of Members per MHRT/C	20
	Annual MHRT/C Cost per Member	\$3,567.97
Psychiatrist	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$177.06 10.0% \$405,113.28
sych	- Number of Members per Psychiatrist	100
Д	Annual Psychiatrist Cost per Member	\$4,051.13
Registered Nurse	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$40.98 22.2% \$104,161.32
Regis	Number of Members per Registered Nurse	50
-	Annual Registered Nurse Cost per Member	\$2,083.23
Rehab. Counselor/ Employ. Spec.	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$27.44 27.9% \$72,999.18
hab. (simple	Number of Members per Rehabilitation Counselor/Employment Specialist	50
Rel E	Annual Rehab. Counselor/Employment Specialist Cost per Member	\$1,459.98
Support cialist	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$20.40 33.8% \$56,774.02
Family Spec	Number of Members per Certified Intentional Peer Support Specialist	50
Fa	Annual Family Support Specialist Cost per Member	\$1,135.48
Youth Support Specialist	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$20.40 33.8% \$56,774.02
outh	Number of Members per Certified Intentional Peer Support Specialist	50
7	Annual Youth Support Specialist Cost per Member	\$1,135.48

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Children's Assertive Community Treatment

	Unit of Service	Week
Substance Abuse Counselor	- Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Number of Members per Substance Abuse Counselor	\$29.58 26.6% \$77,892.42
Subs	Annual Substance Abuse Counselor	\$1,557.85
Mileage	- Number of Miles Traveled per Week per Member - Amount per Mile Annual Mileage Cost per Member	50 \$0.625 \$1,625.00
Office Space	- Square Feet of Office Space per Team Member - Annual Cost per Square Foot Annual Cost of Office Space per Team Member Annual Space Cost per Member	100 \$16.00 \$1,600.00 \$304.00
Admin. and Program Support	Annual Cost per Member Before Administration and Program Support - Program Support Funding Rate Annual Program Support Cost - Administrative Rate	\$20,610.24 15.0% \$4,416.48 15.0%
Ъ	Annual Administrative Cost per Member	\$4,416.48
	Total Cost per Member per Year Total Cost per Member per Week	\$29,443.20 \$566.22
	- Absence Factor Absence Cost per Member per Week	5% \$29.80
	Rate per Member per Week	\$596.02

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Mental Health Psychosocial Clubhouse

	Unit of Service	15 Minutes
	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$26.74 28.3% \$34.31
enefits	Productivity Assumptions Total Hours - Participating in Assessments and Planning Meetings - Program Set-Up/ Clean-Up	40.00 1.72 0.43
MHRT/C Wages and Benefits	- Travel time (between members) - Recordkeeping and Reporting - Employer and One-on-One Supervision Time - Training - Paid time off	1.94 4.30 1.29 0.96 4.62
-IRT/C \	"Billable" Hours Productivity Adjustment	24.74 1.62
W W	Staff Cost After Productivity Adj. per Billable Hour Staffing Ratio	\$55.58
	- Scheduled Members per MHRT/C - Member Attendance Rate - Attendance-Adjusted Number of Members per MHRT/C	4.0 80% 3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$17.37
	- Hours of Initial Training Staff Cost of Initial Training (based on wages and benefits above)	80 \$2,744.59
Initial Training	 - Airfare (2 round trips) - Lodging (\$120 per night for 6 nights) - Ground Transportation (\$50 per day for 6 days, shared by 2 staff) - Per Diem (\$65/ day for 4 days plus \$15/ day for last day of each trip) Travel Related Costs of Initial Training 	\$800.00 \$720.00 \$150.00 \$290.00 \$1,960.00
Initial	Attendance Fee for Initial Training	\$5,000.00
	Total Initial Training Cost - Clinician Turnover Rate Annual Initial Training Cost per Clinician	\$9,704.59 30% \$2,911.38
	Initial Training Cost per Member per Billable Hour	\$0.71
MHRT/C Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost	75 \$0.625 \$46.88
	Mileage Cost per Member per billable hour	\$1.89
Clubhouse Space	 Square Feet of Clubhouse Space per Member Annual Cost per Square Foot Annual Cost per Square Foot 	100 \$16.00 \$1,600.00
Ö	Clubhouse Space Cost per Member per Billable Hour	\$1.24
and upport	Cost per Member per Billable Hour Before Admin. and Program Support	\$21.21
Admin. and Program Support	- Program Support Rate Program Support Cost per Member per Billable Hour	\$6.53
A Proį	- Administrative Rate Administrative Cost per Member per Billable Hour	15.0% \$4.90

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Total Cost per Member per Billable Hour	\$32.64
- Service Provider Tax Rate	6.0%
Service Provider Tax Cost per Member per Billable Hour	\$1.96
- Annual Fees (as a percent of total revenue)	0.25%
Licensing Fee Cost per Member per Billable Hour	\$0.09
Rate per Member per 15 Minutes	\$8.67

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Behavioral Therapies, Triple P, Bachelor's

		Group 2	Group 5	Group 8+	Phone	One to
		to 4	<u>to 7</u>		Consulting	One
	Unit of Service	Session	Session	Session	Session	Session
	- Therapist Hourly Wage	\$26.74	\$26.74	\$26.74	\$26.74	\$26.74
	- Benefit Rate (as a percent of wages)	28.3%	28.3%	28.3%	28.3%	28.3%
fits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$34.31	\$34.31	\$34.31	\$34.31	\$34.31
ene	Productivity Assumptions					
1 B	Total Hours	40.00	40.00	40.00	40.00	40.00
anc	- Employer and One-on-One Supervision Time	1.29	1.29	1.29	1.29	1.29
es	- Training	0.96	0.96	0.96	0.96	0.96
/ag	- Paid time off	4.62	4.62	4.62	4.62	4.62
×	"Billable" Hours	33.13	33.13	33.13	33.13	33.13
apis	Productivity Adjustment	1.21	1.21	1.21	1.21	1.21
Therapist Wages and Benefits	Therapist Cost After Productivity Adj. per Billable Hour	\$41.52	\$41.52	\$41.52	\$41.52	\$41.52
	Hours per Therapist per Session (w/ set-up, clean-up, and records)	4.00	4.00	4.00	1.00	2.00
	Cost of Therapist per Session	\$166.08	\$166.08	\$166.08	\$41.52	\$83.04
Direct Svc. Space	- Square Feet of Service Space	300	400	500		100
rect Sv Space	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00		\$16.00
rec	Annual Cost of Direct Service Space	\$4,800.00	\$6,400.00	\$8,000.00	\$0.00	\$1,600.00
Di	Cost of Direct Svc. Space/ Session (based on 250 avail. days)	\$19.20	\$25.60	\$32.00	\$0.00	\$6.40
	Cost per Session Before Admin. and Program Support	\$185.28	\$191.68	\$198.08	\$41.52	\$89.44
anc	- Number of Attendees per Session	3	6	9	1	1
Administration and Program Support	Cost per Member Before Admin. and Program Support	\$61.76	\$31.95	\$22.01	\$41.52	\$89.44
	- Program Support Rate	20.0%	20.0%	20.0%	15.0%	15.0%
	Program Support Cost per Member	\$19.00	\$9.83	\$6.77	\$8.90	\$19.17
						*
A	- Administrative Rate	15.0%	15.0%	15.0%	15.0%	15.0%
	Administrative Cost per Member	\$14.25	\$7.37	\$5.08	\$8.90	\$19.17
	Rate per Member per Session	\$95.01	\$49.15	\$33.86	\$59.32	\$127.78

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Behavioral Therapies, Triple P, Master's

		Group 2 to 4	Group 5 to 7	Group 8+	Phone Consulting	One to One
	Unit of Service	Session	Session	Session	Session	Session
iits	- Therapist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60
Therapist Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time - Training	40.00 1.29 0.96	40.00 1.29 0.96	40.00 1.29 0.96	40.00 1.29 0.96	40.00 1.29 0.96
apist Wage	- Paid time off "Billable" Hours Productivity Adjustment	4.62 33.13 1.21	4.62 33.13 1.21	4.62 33.13 1.21	4.62 33.13 1.21	4.62 33.13 1.21
Ther	Therapist Cost After Productivity Adj. per Billable Hour Hours per Therapist per Session (w/ set-up, clean-up, and records	\$49.13 4.00	\$49.13 4.00	\$49.13 4.00	\$49.13 1.00	\$49.13 2.00
	Cost of Therapist per Session	\$196.52	\$196.52	\$196.52	\$49.13	\$98.26
Direct Svc. Space	- Square Feet of Service Space - Annual Cost per Square Foot Annual Cost of Direct Service Space Cost of Direct Svc. Space/ Session (based on 250 avail. days)	300 \$16.00 \$4,800.00 \$19.20	400 \$16.00 \$6,400.00 \$25.60	500 \$16.00 \$8,000.00 \$32.00	\$0.00 \$0.00	100 \$16.00 \$1,600.00 \$6.40
tion and	Cost per Session Before Admin. and Program Support - Number of Attendees per Session Cost per Member Before Admin. and Program Support	\$215.72 3 \$71.91	\$222.12 6 \$37.02	\$228.52 9 \$25.39	\$49.13 1 \$49.13	\$104.66 1 \$104.66
Administration and Program Support	- Program Support Rate Program Support Cost per Member	20.0% \$22.13	20.0% \$11.39	20.0% \$7.81	15.0% \$10.53	15.0% \$22.43
A	- Administrative Rate Administrative Cost per Member	15.0% \$16.60	15.0% \$8.54	15.0% \$5.86	15.0% \$10.53	15.0% \$22.43
	Rate per Member per Session	\$110.64	\$56.95	\$39.06	\$70.19	\$149.52

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Behavioral Therapies, Incredible Years

		Group 2 to	Group 5 to	Group 8+
-	Unit of Service	Session	Session	Session
ts	- Therapist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60
Therapist Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time	40.00 1.29	40.00	40.00
Wages a	- Training - Paid time off	0.96 4.62	0.96 4.62	0.96 4.62
apist V	"Billable" Hours Productivity Adjustment	33.13 1.21	33.13 1.21	33.13 1.21
Ther	Therapist Cost After Productivity Adj. per Billable Hour	\$49.13	\$49.13	\$49.13
	Hours per Therapist per Session (w/ set-up, clean-up, and records)	4.00	4.00	3.00
	Cost of Therapist per Session	\$196.52	\$196.52	\$147.39
Senefits	- Bachelor's-Level Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)			\$26.74 28.3% \$34.31
Bachelor's-Level Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time - Training			40.00 1.29 0.96
's-Level V	- Paid time off "Billable" Hours Productivity Adjustment			4.62 33.13 1.21
heloı	Bachelor Staff Cost After Productivity Adj. per Billable Hour			\$41.52
Bac	Hours per Bachelor's-Level per Session (w/ set-up, clean-up, and records)			3.00
	Cost of Bachelor's Staff per Session			\$124.56
Direct Svc. Space	- Square Feet of Service Space - Annual Cost per Square Foot Annual Cost of Direct Service Space Cost of Direct Svc. Space/ Session (based on 250 avail. days)	300 \$16.00 \$4,800.00 \$19.20	\$16.00 \$6,400.00 \$25.60	500 \$16.00 \$8,000.00 \$32.00
_	Cost per Session Before Admin. and Program Support	\$215.72	\$222.12	\$303.95
n and port	- Number of Attendees per Session	3	6	10
Administration Program Supp	Cost per Member Before Admin. and Program Support	\$71.91	\$37.02	\$30.40
	- Program Support Rate Program Support Cost per Member	20.0% \$22.13	20.0% \$11.39	20.0% \$9.35
Adr	- Administrative Rate Administrative Cost per Member	15.0% \$16.60	15.0% \$8.54	15.0% \$7.01
	Rate per Member per Session	\$110.64	\$56.95	\$46.76

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Behavioral Therapies, Parent-Child Interaction Therapy

	Unit of Service	15 Minutes
	- Therapist Hourly Wage - Benefit Rate (as a percent of wages)	\$32.43 25.2%
ıts	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$40.60
Direct Staff Wages and Benefits	Productivity Assumptions Total Hours	40.00
l p	- Coordination and Collateral Contacts (non-billable)	2.15
ar ar	- Participating in Assessments and Planning Meetings	3.01
35 51	- Program Set-Up/ Clean-Up	1.29
Ma	- Recordkeeping and Reporting	3.44
aff.	- Missed appointments	2.15
St	- Employer and One-on-One Supervision Time	1.29
ect	- Training	0.96
Dir	- Paid time off	4.62
	"Billable" Hours	21.09
	Productivity Adjustment	1.90
	Therapist Cost After Productivity Adj. per Billable Hour	\$77.14
Clinician Office	- Square Feet of Service Space	100
ini:	- Annual Cost per Square Foot	\$16.00
ט כ	Clinician Office Cost per Billable Hour	\$1.46
Admin. and Program Support	Cost per Billable Hour Before Admin. and Program Support	\$78.60
r. al Sup	- Program Support Rate	15.0%
Admin. and ogram Suppo	Program Support Cost per Billable Hour	\$16.84
Ac ogi	- Administrative Rate	15.0%
Pı	Administrative Cost per Billable Hour	\$16.84
	Total Cost per Billable Hour	\$112.28
	Rate per 15 Minutes	\$28.07

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Multisystemic Therapy

	Unit of Service	Week
ss and	- Clinician Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$32.43 25.2% \$1,624.09
Clinician Wages and Benefits	- Weekly Cost for One Staff To Be On-Call - No. of Staff Across Whom On-Call Responsibility Rotates Weekly On-Call Cost	\$150.00 3 \$50.00
Clini	Number of Cases per Clinician	5.0
	Weekly Clinician Cost per Case	\$334.82
Clinician Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Weekly Clinician Mileage Cost per Case	200 \$0.625 \$125.00 \$25.00
Clinician Office	- Square Feet of Service Space - Annual Cost per Square Foot Annual Clinician Office Cost Weekly Clinician Office Cost per Case	100 \$16.00 \$1,600.00 \$6.14
Team Supervisor	- Team Supervisor Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$34.67 24.3% \$1,723.79
[eam S	- Number of Clinicians per Team Supervisor (based on 2 teams) Implied Number of Cases per Team Supervisor	6 30.0
	Weekly Team Supervisor Cost per Case	\$57.46
nd oport	Cost per Case per Week Before Admin., Program Support, and Compliance Costs	\$423.42
Admin. and ogram Suppo	- Program Support Rate Weekly Program Support Cost per Case	15.0% \$90.73
Admin. and Program Support	- Administrative Rate Weekly Administration Cost per Case	15.0% \$90.73
	- Hours of Initial Off-Site Training Staff Cost of Initial Training (based on wages and benefits above)	\$1,624.09
Clinician Initial Training	- Airfare (1 round trip) - Lodging (\$120 per night for 6 nights) - Ground Transportation (\$50 per day for 6 days) shared by 2 staff - Per Diem (\$65 per day for 5 days plus \$15 for the last day) Travel Related Costs of Initial Training	\$400.00 \$720.00 \$150.00 \$340.00 \$1,610.00
cian]	Attendance Fee for Initial Training	\$950.00
Clinic	Total Initial Training Cost - Clinician Turnover Rate Annual Initial Training Cost per Clinician	\$4,184.09 30% \$1,255.23
	Weekly Clinician Initial Training Cost per Case	\$4.81

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Multisystemic Therapy

	Unit of Service	Week
Supervisor Initial Training	- Hours of Initial Off-Site Training Staff Cost of Initial Training (based on wages and benefits above)	16 \$689.52
	- Airfare (1 round trip) - Lodging (\$120 per night for 3 nights) - Ground Transportation (\$50 per day for 3 days shared by 2 staff) - Per Diem (\$65 per day for 2 days plus \$15 for last day)	\$400.00 \$360.00 \$75.00 \$145.00
isor Ir	Travel Related Costs of Initial Training Attendance Fee for Initial Training	\$980.00 \$450.00
Supervi	Total Initial Training Cost - Supervisor Turnover Rate Annual Initial Training Cost per Supervisor	\$2,119.52 30% \$635.86
	Weekly Supervisor Initial Training Cost per Case	\$0.41
Data Collection	- Cost Per Case - Average Length of Case (Weeks) Weekly Data Collection Cost per Case	\$100.00 13 \$7.69
'Flexible Funding'	- Flexible Funding per Case - Average Length of Case (Weeks) Weekly Flexible Funding Cost per Case	\$100.00 13 \$7.69
Consultation Expenses	- Annual Consulting Fees (assumes 2 teams) - Annual Consultants' Per Diem Cost for Quarterly Trainings - Number of Clinicians Trained Annual Consultation Cost per Clinician Weekly Consultation Cost per Clinician	\$57,000.00 \$3,920.00 6 \$10,153.33 \$194.72
	Weekly Consultation Cost per Case	\$38.94
Annual Licensing Fees	- Annual Agency Licensing Fees - Annual Team Licensing Fees (assumes 2 teams) - Number of Clinicians Covered	\$4,750.00 \$5,900.00 6
nnual F	Annual Licensing Cost per Clinician Weekly Licensing Cost per Clinician	\$1,775.00 \$34.04
Ar	Weekly Licensing Cost per Case	\$6.81
	Total Cost per Case per Week	\$671.23
	- Absence Factor Absence Cost per Case per Week	5% \$35.33
	Weekly Case Rate	\$706.56

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Multisystemic Therapy - Problem Sexualized Behavior

	Unit of Service	Week
	- Clinician Hourly Wage	\$32.43
Clinician Wages and Benefits	- Benefit Rate (as a percent of wages)	25.2%
	Weekly Cost of Wages and Benefits	\$1,624.09
an Wag	- Weekly Cost for One Staff To Be On-Call	\$150.00
cian Be	- No. of Staff Teams Across Whom On-Call Responsibility Rotates Weekly On-Call Cost	\$50.00
	Number of Cases per Clinician	4.0
	Weekly Clinician Cost per Case	\$418.52
e p	- Number of Miles Traveled per Week	200
Clinician Mileage	- Amount per Mile	\$0.625
Clin	Weekly Mileage Cost	\$125.00
	Weekly Clinician Mileage Cost per Case	\$31.25
Clinician Office	- Square Feet of Service Space - Annual Cost per Square Foot	100 \$16.00
Uiniciar	Annual Clinician Office Cost	\$1,600.00
D J	Weekly Clinician Office Cost per Case	\$7.67
or	- Team Supervisor Hourly Wage	\$34.67
rvis	- Benefit Rate (as a percent of wages)	24.3%
onpe	Weekly Cost of Wages and Benefits	\$1,723.79
Team Supervisor	- Number of Clinicians per Team Supervisor (based on two teams) Implied Number of Cases per Team Supervisor	6 24
Tea		
	Weekly Team Supervisor Cost per Case Cost per Cose per Weekly Defens Admin. Program Sympost, and Compliance Costs.	\$71.82
and n	Cost per Case per Week Before Admin., Program Support, and Compliance Costs	\$529.26
dmin. an Program Support	- Program Support Rate Weekly Program Support Cost per Case (set equal to MST rate)	\$90.73
Admin. and Program Support	- Administrative Rate	\$70.75
∀	Weekly Administration Cost per Case (set equal to MST rate)	\$90.73
	- Hours of Initial Off-Site Training	56
	Staff Cost of Initial Training (based on wages and benefits above)	\$2,273.73
- Jing	- Airfare (2 round trips)	\$800.00
raii	 Lodging (\$120 per night for 9 nights) Ground Transportation (\$50 per day for 9 days, shared by 2 staff) 	\$1,080.00
al T	- Per Diem (\$65 per day for 7 days plus \$15 per day for the last day of each trip)	\$225.00 \$485.00
[hiti	Travel Related Costs of Initial Training	\$2,590.00
cian Initial Training	Attendance Fee for Initial Training	\$1,425.00
Clinic	Total Initial Training Cost	\$6,288.73
C	- Clinician Turnover Rate	30%
	Annual Initial Training Cost per Clinician	\$1,886.62
	Weekly Clinician Initial Training Cost per Case	\$9.05
	- Hours of Initial Off-Site Training	16
1g	Staff Cost of Initial Training (based on wages and benefits above)	\$689.52
Supervisor Initial Training	- Airfare (1 round trip) - Lodging (\$120 per night for 3 nights)	\$400.00 \$360.00
	- Ground Transportation (\$50 per day for 3 days shared by 2 staff)	\$360.00
	- Per Diem (\$65 per day for 2 days plus \$15 for the last day)	\$145.00
	Travel Related Costs of Initial Training	\$980.00
viso	Attendance Fee for Initial Training	\$450.00
per	Total Initial Training Cost	\$2,119.52
Suj	- Supervisor Turnover Rate	30% \$625.86
	Annual Initial Training Cost per Supervisor	\$635.86
	Weekly Supervisor Initial Training Cost per Case	\$0.51

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Multisystemic Therapy - Problem Sexualized Behavior

	Unit of Service	Week
Externship Training	- Hours of Externship Off-Site Training Staff Cost of Externship Training (based on wages and benefits above)	72 \$3,102.83
	 - Airfare (3 round trips) - Lodging (\$120 per night for 8 nights) - Ground Transportation (\$50 per day for 9 days) - Per Diem (\$65 per day for 6 days plus \$15 per day for the last day of each trip) Travel Related Costs of Externship Training 	\$1,200.00 \$960.00 \$450.00 \$435.00 \$3,045.00
ernsł	Attendance Fee for Externship Training (included in annual fee)	\$4,000.00
Ext	Total Externship Training Cost - Supervisor Turnover Rate Annual Externship Training Cost per Supervisor	\$10,147.83 30% \$3,044.35
	Weekly Externship Training Cost per Case	\$2.43
Data Collection	- Cost Per Case - Average Length of Case (Weeks) Weekly Data Collection Cost per Case	\$100.00 15 \$6.67
'Flexible Funding'	- Flexible Funding per Case - Average Length of Case (Weeks) Weekly Flexible Funding Cost per Case	\$100.00 15 \$6.67
Consultation Expenses	- Annual MST Consulting Fees (assumes 2 teams) - Annual Consultants' Per Diem Cost for Quarterly Trainings - Number of Clinicians Trained Annual Consultation Cost per Clinician Weekly Consultation Cost per Clinician	\$58,000.00 \$3,920.00 6 \$10,320.00 \$197.92
	Weekly Consultation Cost per Case	\$49.48
n Expenses	- Additional PSB Consulting Fees (assumes 2 teams) - Number of Clinicians Trained Annual PSB Consultation Cost per Clinician Weekly PSB Consultation Cost per Clinician	\$15,000.00 6 \$2,500.00 \$47.95
Consultation Expenses	- Percent of MST Cases That Are PSB Weighted Average Clinician Caseload Number of PSB Cases per Clinician Weekly PSB Consultation Cost per Case	17% 4.8 0.8 \$59.94
Annual Licensing Fees	- Annual Agency Licensing Fees - Annual Team Licensing Fees (assumes 2 teams) - Number of Clinicians Covered Annual Licensing Cost per Clinician Weekly Licensing Cost per Clinician	\$4,750.00 \$5,900.00 6 \$1,775.00 \$34.04
An	Weekly Licensing Cost per Case	\$8.51
	Total Cost per Case per Week	\$853.98
	- Absence Factor Absence Cost per Case per Week	5% \$44.95
	Weekly Case Rate	\$898.93

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Functional Family Therapy

	Unit of Service	W	eek
fits	- Non-Supervisor Clinician Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$1	\$32.43 25.2% ,624.09
Bene	Percent of Team Cases Carried by Non-Supervisors		88.9%
Clinician Wages and Benefits	- Supervisor Clinician Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$1	\$34.67 24.3% ,723.79
lan W	Percent of Team Cases Carried by Supervisors		11.1%
linici	Weighted Average Weekly Cost of Wages and Benefits	\$1	,635.16
S	Number of Cases per Clinician (10 per clinician / 5 for supervisors)		9.0
	Weekly Clinician Cost per Case		\$181.68
Clinician Mileage	 Number of Miles Traveled per Week Amount per Mile Weekly Mileage Cost Weekly Clinician Mileage Cost per Case 		200 \$0.625 \$125.00 \$13.89
Clinician Office	- Square Feet of Service Space - Annual Cost per Square Foot Annual Clinician Office Cost Weekly Clinician Office Cost per Case	\$1	100 \$16.00 ,600.00 \$3.41
Team Supervisor	- Team Supervisor Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits - Number of Clinicians per Team Supervisor (includes supervisor)	\$1	\$34.67 24.3% ,723.79
Tea	Implied Number of Cases per Team Supervisor		45
Ħ	Weekly Team Supervisor Cost per Case Cost per Case and Weekly Defens Admin. Descreen Sympost and Compliance Costs.		\$38.31
and	Cost per Case per Week Before Admin., Program Support, and Compliance Costs - Program Support Rate	·	\$237.29 15.0%
Admin. and gram Suppo	Weekly Program Support Cost per Case		\$50.85
Admin. and Program Support	- Administrative Rate Weekly Administration Cost per Case		15.0% \$50.85
	- Hours of Initial Training		36
50	Staff Cost of Initial Training (based on wages and benefits above)		,461.68
Clinician Initial Training	 - Airfare (2 round trips) - Lodging (\$120 per night for 6 nights) - Ground Transportation (\$50 per day for 6 days, shared by 2 staff) - Per Diem (\$65 per day for 4 days plus \$15 per day for the last day of each trip) Travel Related Costs of Initial Training 	9	\$800.00 \$720.00 \$150.00 \$290.00 ,960.00
cian	Attendance Fee for Initial Training	\$1	,750.00
Clini	Total Initial Training Cost - Clinician Turnover Rate Annual Initial Training Cost per Clinician		5,171.68 30% ,551.50
	Weekly Initial Training Cost per Case	1ψ	\$3.31

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Functional Family Therapy

	Unit of Service	Week
ining	- Hours of Initial Off-Site Training Staff Cost of Initial Training (based on wages and benefits above)	\$1,379.03
Supervisor Initial (Phase 1) Training	 - Airfare (2 round trips) - Lodging (\$120 per night for 6 nights) - Ground Transportation (\$50 per day for 6 days, shared by 2 staff) - Per Diem (\$65 per day for 4 days plus \$15 per day for the last day of each trip) 	\$800.00 \$720.00 \$150.00 \$290.00
itial (Travel Related Costs of Initial Training	\$1,960.00
or In	Attendance Fee for Initial Training (included in annual fee)	\$0.00
ıpervisc	Total Initial Training Cost - Supervisor Turnover Rate Annual Initial Training Cost per Supervisor	\$3,339.03 30% \$1,001.71
Sı	Weekly Supervisor Initial Training Cost per Case	\$0.43
	- Hours of Externship Off-Site Training	72
ng	Staff Cost of Externship Training (based on wages and benefits above)	\$3,102.83
Supervisor Externship Training	- Airfare (3 round trips)	\$1,200.00
T din	- Lodging (\$120 per night for 8 nights) - Ground Transportation (\$50 per day for 9 days)	\$960.00 \$450.00
msh	- Per Diem (\$65 per day for 6 days plus \$15 per day for the last day of each trip)	\$435.00
xte	Travel Related Costs of Externship Training	\$3,045.00
sor E	Attendance Fee for Externship Training (included in annual fee)	\$4,000.00
ervi	Total Externship Training Cost	\$10,147.83
Sup	- Supervisor Turnover Rate Annual Externship Training Cost per Supervisor	30% \$3,044.35
	Weekly Externship Training Cost per Case	\$1.30
	- Number of Years Before Team Returns to Phase I	4
	- Annual Fee to FFT LLC - Phase I	\$40,000.00
Ş	- Annual Fee to FFT LLC - Phase II	\$22,000.00
Fee	- Annual Fee to FFT LLC - Phase III Total Fees Paid to FFT LLC Over 4 Years (2 years in Phase III)	\$9,750.00 \$81,500.00
Annual Fees	Average Annual Fee to FFT LLC	\$20,375.00
Anr	- Annual Per Diem Cost for Consultant Training	\$652.00
	- Number of Clinicians Covered	5
	Weekly Annual Fee Cost per Case	\$8.96
	Total Cost per Case per Week	\$352.99
	- Absence Factor Absence Cost per Case per Week	5% \$18.58
	Weekly Case Rate	\$371.57

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Trauma-Focused Cognitive Behavioral Therapy - Office

	Unit of Service	15 Minutes
	- Clinician Hourly Wage - Employee Benefit Rate (as % of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60
Clinician Wages and Benefits	Productivity Assumptions Total Hours - Participating in Assessments and Planning Meetings - Session Prep and Planning - Coordination and Collateral Contacts (non-billable) - Missed Appointments - Recordkeeping and Reporting - Peer Consultation/ Consultant Supervision - Employer and One-on-One Supervision Time - Training - Paid Time Off "Billable" Hours Productivity Adjustment Staff Cost per Billable Hour	40.00 0.43 1.71 2.14 2.14 3.21 1.07 1.28 1.15 4.62 22.25 1.80 \$73.08
Clinician Office	- Square Feet of Service Space - Annual Cost per Square Foot Clinician Office Cost per Billable Hour	200 \$16.00 \$2.77
Team Supervisor	- Team Supervisor Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits - Number of Clinicians per Team Supervisor	\$34.67 24.3% \$1,723.79
Теап	Team Supervisor Cost per Billable Hour	\$12.91
Admin. and Program Support	Cost per Billable Hour Before Admin., Program Support, and Compliance Costs - Program Support Rate Program Support Cost per Billable Hour	\$88.76 15.0% \$19.02
Adr Progra	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$19.02
	Cost of Web-Based Classes	\$35.00
gu	Cost for Initial Training (2 days) - Airfare (1 round trip) - Lodging (\$120 per night for 3 nights) - Ground Transportation (\$50 per day for 3 days) shared by two staff - Per Diem (\$65 per day for 2 days plus \$15 for the last day) Travel Related Costs of Initial Training	\$400.00 \$360.00 \$75.00 \$145.00 \$980.00
[raini	Attendance Fee for Initial Training	\$250.00
Clinician Initial Training	- Number of Consultation Calls - Consultant Fee per Call - Number of Clinicians per Call Consultation Call Cost	\$75.00 6 \$150.00
	- Certification Cost (application and exam) - Duration of Certification (in years) Annual Cost of Certification	\$325.00 5 \$65.00
	Total Initial Consultation Cost - Clinician Turnover Rate Annual Initial Training Cost per Clinician	\$1,480.00 30% \$444.00
	Initial Training Cost per Billable Hour	\$0.38

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Trauma-Focused Cognitive Behavioral Therapy - Office

	Unit of Service	15 Minutes
	Cost of Web-Based Classes	\$35.00
	Cost for Initial Training (2 days)	
	Cost for Initial Training (2 days) - Airfare (1 round trip)	\$400.00
	- Arriale (1 found trip) - Lodging (\$120 per night for 3 nights)	\$360.00
	- Ground Transportation (\$50 per day for 3 days)	\$75.00
	- Per Diem (\$65 per day for 2 days plus \$15 for the last day)	\$145.00
ing	Travel Related Costs of Initial Training	\$980.00
Supervisor Initial Training	Attendance Fee for Initial Training	\$250.00
tial	- Number of Consultation Calls	12
In	- Consultant Fee per Call	\$75.00
sor	- Number of Clinicians per Call	6
ervi	Consultation Call Cost	\$150.00
dns	- Certification Cost (application and exam)	\$325.00
01	- Duration of Certification (in years)	5
	Annual Cost of Certification	\$65.00
	Total Initial Consultation Cost	\$1,480.00
	- Supervisor Turnover Rate	30%
	Annual Initial Training Cost per Supervisor	\$444.00
	Supervisor Initial Training Cost per Billable Hour	\$0.06
	Total Cost per Billable Hour	\$127.24
	Rate per 15 Minutes	\$31.81

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Trauma-Focused Cognitive Behavioral Therapy - Community

	Unit of Service	15 Minutes
	- Clinician Hourly Wage - Employee Benefit Rate (as % of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60
enefits	Productivity Assumptions Total Hours - Travel Time (Between Members)	40.00 4.28
Clinician Wages and Benefits	- Participating in Assessments and Planning Meetings - Session Prep and Planning - Coordination and Collateral Contacts (non-billable)	0.43 1.50 1.93
ın Wage	- Missed Appointments - Recordkeeping and Reporting	1.93 3.00
Clinicia	- Peer Consultation/ Consultant Supervision - Employer and One-on-One Supervision Time - Training	1.07 1.28 1.15
	- Paid Time Off "Billable" Hours Productivity Adjustment	4.62 18.81 2.13
	Staff Cost per Billable Hour	\$86.48
Clinician Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost	175 \$0.625 \$109.38
	Clinician Mileage Cost per Billable Hour	\$5.81
Team Supervisor	- Team Supervisor Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$34.67 24.3% \$1,723.79
am S	- Number of Clinicians per Team Supervisor	6
	Team Supervisor Cost per Billable Hour	\$15.27
nd ppor	Cost per Billable Hour Before Admin., Program Support, and Compliance Costs	\$107.56
Admin. and Program Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$23.05
A Prog	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$23.05
	Cost of Web-Based Classes	\$35.00
	Cost for Initial Training (2 days)	# 400.00
	- Airfare (1 round trip) - Lodging (\$120 per night for 3 nights)	\$400.00 \$360.00
	- Ground Transportation (\$50 per day for 3 days) shared by two staff	\$75.00
ing	- Per Diem (\$65 per day for 2 days plus \$15 for the last day) Travel Related Costs of Initial Training	\$145.00 \$980.00
rain	Attendance Fee for Initial Training	\$250.00
Clinician Initial Training	- Number of Consultation Calls - Consultant Fee per Call	12 \$75.00
	- Number of Clinicians per Call Consultation Call Cost	6 \$150.00
	- Certification Cost (application and exam) - Duration of Certification (in years) Annual Cost of Certification	\$325.00 5
	Total Initial Consultation Cost	\$65.00 \$1,480.00
	- Clinician Turnover Rate Annual Initial Training Cost per Clinician	30% \$444.00
	Initial Training Cost per Billable Hour	\$0.45

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Trauma-Focused Cognitive Behavioral Therapy - Community

	Unit of Service	15 Minutes
	Cost of Web-Based Classes	\$35.00
Supervisor Initial Training	Cost for Initial Training (2 days) - Airfare (1 round trip) - Lodging (\$120 per night for 3 nights) - Ground Transportation (\$50 per day for 3 days) - Per Diem (\$65 per day for 2 days plus \$15 for the last day) Travel Related Costs of Initial Training Attendance Fee for Initial Training - Number of Consultation Calls - Consultant Fee per Call - Number of Clinicians per Call Consultation Call Cost - Certification Cost (application and exam) - Duration of Certification (in years) Annual Cost of Certification Total Initial Consultation Cost - Supervisor Turnover Rate Annual Initial Training Cost per Supervisor	\$400.00 \$360.00 \$75.00 \$145.00 \$980.00 \$250.00 12 \$75.00 6 \$150.00 \$325.00 5 \$65.00 \$1,480.00 30% \$444.00
	Supervisor Initial Training Cost per Billable Hour	\$0.08
	Total Cost per Billable Hour	\$154.19
	Rate per 15 Minutes	\$38.55

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Substance Use Disorder Partial Hospitalization Program

	Substance Ose Disorder 1 artial Hospitanization 110gran	-
	Unit of Service	Day
Case	Program Caseload	10
Lead Therapist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$32.43 25.2% \$1,624.09
ead	FTEs Assigned to Program	1.20
J	Weekly Lead Therapist Cost per Case	\$194.89
Licensed Alcohol and Drug Counselor	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program	\$29.58 26.6% \$1,497.93
Lic	Weekly Licensed Alcohol and Drug Counselor Cost per Case	\$179.75
Psychologist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$41.32 22.1% \$2,018.07
Psy	FTEs Assigned to Program	0.50
	Weekly Psychologist Cost per Case	\$100.90
MHRT/C	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$26.74 28.3% \$1,372.30
MF	FTEs Assigned to Program	1.0
	Weekly MHRT/C Cost per Case	\$137.23
Psychiatrist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$177.06 10.0% \$7,790.64
Psy	FTEs Assigned to Program	0.20
	Weekly Psychiatrist Cost per Case	\$155.81
: Support	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits	\$20.40 33.8% \$1,091.81
Peer Spo	FTEs Assigned to Program	0.50
o	Weekly Peer Support Specialist Cost per Case	\$54.59
Clinic Space	- Square Feet of Clinic (Service) Space per Member - Annual Cost per Square Foot	100 \$16.00
Clinic	Annual Clinic Space Cost per Member Weekly Clinic Space Cost per Case	\$1,600.00 \$30.77
j vort	Cost per Week Before Administration and Program Support	\$853.94
Admin. and Program Support	- Program Support Rate Weekly Program Support Cost per Case	15.0% \$182.99
A Prog	- Administrative Rate Weekly Administrative Cost per Case	15.0% \$182.99
	Weekly Total Cost per Case Daily Cost per Case	\$1,219.92 \$243.98
	- Attendance Rate Daily Rate	90.0% \$271.09

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Behavioral Health Home - Adult

	Unit of Service	Month
	- Health Home Coordinator Hourly Wage	\$26.74
Health Home Coordinator	- Benefit Rate (as a percent of wages)	28.3%
	Annual Cost of Wages and Benefits	\$71,359.43
th E	Monthly Cost of Wages and Benefits	\$5,946.62
leal ∑oo	Monthly On-Call Cost	\$650.00
	Number of Cases per Health Home Coordinator	25.0
	Monthly Health Home Coordinator Cost per Case	\$263.86
	- Clinical Team Leader Hourly Wage	\$45.48
eam	- Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	21.0% \$114,464.06
nical Te Leader	Monthly Cost of Wages and Benefits	\$9,538.67
Clinical Team Leader	- Number of Health Home Coordinators per Clinical Team Leader	8.0
Cli	Implied Number of Cases per Clinical Team Leader	200
	Monthly Clinical Team Leader Cost per Case	\$47.69
	- Nurse Care Manager Hourly Wage	\$40.98
r.	- Benefit Rate (as a percent of wages)	22.2%
c Ca	Annual Cost of Wages and Benefits	\$104,161.32
Nurse Care Manager	Monthly Cost of Wages and Benefits	\$8,680.11
Z	Number of Cases per Nurse Care Manager	300
	Monthly Nurse Care Manager Cost per Case	\$28.93
₩.	- Peer Support Specialist Hourly Wage	\$20.40
Peer Support Specialist	- Benefit Rate (as a percent of wages)	33.8%
eer Suppo Specialist	Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits	\$56,774.02 \$4,731.17
eer Spe	Number of Cases per Peer/ Family or Youth Support Specialist	200
ď	Monthly Peer Support Specialist Cost per Case	\$23.66
	- Psychiatric Consultant Hourly Wage	\$177.06
ic st	- Benefit Rate (as a percent of wages)	10.0%
iatr ılta	Hourly Cost of Wages and Benefits	\$194.77
Psychiatric Consultant	Annual Psychiatric Consultant Hours per 200 Cases	100
Ps C	Annual Psychiatric Consultant Cost per Case	\$97.39
	Monthly Psychiatric Consultant Cost per Case	\$8.12
	- Medical Consultant Hourly Wage	\$110.42
al ant	- Benefit Rate (as a percent of wages)	12.8%
Medical	Hourly Cost of Wages and Benefits	\$124.55
Me	Annual Medical Consultant Hours per 200 Cases	100
	Annual Medical Consultant Cost per Case	\$62.28
e p	Monthly Medical Consultant Cost per Case	\$5.19
Clinician Mileage	- Number of Miles Traveled per Month per Case	10
Clin Mil	- Amount per Mile Monthly Clinician Mileage Cost per Case	\$0.625 \$6.25
ece	- Square Feet of Office Space per Team Member - Annual Cost per Square Foot	100 \$16.00
Office Space	Annual Cost of Office Space	\$1,600.00
	Monthly Space Cost per Member	\$7.11
id ort	Monthly Cost per Case Before Administration and Program Support	\$390.81
Admin. and rog. Suppor	- Program Support Rate	15.0%
min St	Program Support Cost per Month	\$83.75
Admin. and Prog. Support	- Administrative Rate	15.0%
Ъ	Administrative Cost per Month	\$83.75
	Monthly Case Rate	\$558.31

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Behavioral Health Home - Child

	Unit of Service	Month
Health Home Coordinator	- Clinical Team Leader Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits	\$29.66 26.6% \$78,103.08 \$6,508.59
[ealth	Monthly On-Call Cost	\$650.00
	Number of Cases per Health Home Coordinator	25.0
	Monthly Health Home Coordinator Cost per Case	\$286.34
Clinical Team Leader	- Clinical Team Leader Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits - Number of Health Home Coordinators per Clinical Team Leader	\$45.48 21.0% \$114,464.06 \$9,538.67 8.0
linica	Implied Number of Cases per Clinical Team Leader	200
C	Monthly Clinical Team Leader Cost per Case	\$47.69
Nurse Care Manager	- Nurse Care Manager Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits	\$40.98 22.2% \$104,161.32 \$8,680.11
Z _	Number of Cases per Nurse Care Manager	300
	Monthly Nurse Care Manager Cost per Case	\$28.93
Family Support Specialist	- Family Support Specialist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits	\$20.40 33.8% \$56,774.02 \$4,731.17
Fam	Number of Cases per Peer/ Family or Youth Support Specialist	200
	Monthly Family Support Specialist Cost per Case	\$23.66
Youth Support Specialist	- Youth Support Specialist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits	\$20.40 33.8% \$56,774.02 \$4,731.17
You	Number of Cases per Peer/ Family or Youth Support Specialist	200
	Monthly Youth Support Specialist Cost per Case	\$23.66
Psychiatric Consultant	- Psychiatric Consultant Hourly Wage - Benefit Rate (as a percent of wages) Hourly Cost of Wages and Benefits	\$177.06 10.0% \$194.77
syck	Annual Psychiatric Consultant Hours per 200 Cases	100
Ь	Annual Psychiatric Consultant Cost per Case Monthly Psychiatric Consultant Cost per Case	\$97.39 \$8.12
Medical Consultant	- Medical Consultant Hourly Wage - Benefit Rate (as a percent of wages) Hourly Cost of Wages and Benefits Annual Medical Consultant Hours per 200 Cases Annual Medical Consultant Cost per Case	\$110.42 12.8% \$124.55 100 \$62.28
Me	Monthly Medical Consultant Cost per Case	\$52.28 \$5.19

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Behavioral Health Home - Child

	Unit of Service	Month
Clinician Mileage	- Number of Miles Traveled per Month per Case - Amount per Mile Monthly Clinician Mileage Cost per Case	10 \$0.625 \$6.25
Office Space	- Square Feet of Office Space per Team Member - Annual Cost per Square Foot Annual Cost of Office Space Monthly Space Cost per Member	100 \$16.00 \$1,600.00 \$7.78
Admin. and Program Support	Cost per Month Before Administration - Program Support Rate Program Support Cost per Month - Administrative Rate Administrative Cost per Month	\$437.62 15.0% \$93.78 15.0% \$93.78
	Monthly Case Rate	\$625.18

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Behavioral Health Home - Child HFW

	Unit of Service		Month					
Health Home Coordinator	 Clinical Team Leader Hourly Wage Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits 		\$29.66 26.6% \$78,103.08 \$6,508.59					
Lealth Home Coordinator	Monthly On-Call Cost		\$650.00					
Н	Number of Cases per Health Home Coordinator		10.0					
	Monthly Health Home Coordinator Cost per Case		\$715.86					
Clinical Team Leader	- Clinical Team Leader Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits - Number of Health Home Coordinators per Clinical Team Leader		\$45.48 21.0% \$114,464.06 \$9,538.67 6.0					
Jinic	Implied Number of Cases per Clinical Team Leader							
$\overline{}$	Monthly Clinical Team Leader Cost per Case		\$158.98					
Nurse Care Manager	 Nurse Care Manager Hourly Wage Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits 		\$40.98 22.2% \$104,161.32 \$8,680.11					
Z	Number of Cases per Nurse Care Manager							
	Monthly Nurse Care Manager Cost per Case		\$28.93					
Family Support Specialist	- Family Support Specialist Hourly Wage - Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits		\$20.40 33.8% \$56,774.02 \$4,731.17					
Fam	Number of Cases per Peer/ Family or Youth Support Specialist		20					
	Monthly Family Support Specialist Cost per Case		\$236.56					
Youth Support Specialist	 Youth Support Specialist Hourly Wage Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits Monthly Cost of Wages and Benefits 		\$20.40 33.8% \$56,774.02 \$4,731.17					
You	Number of Cases per Peer/ Family or Youth Support Specialist		20					
	Monthly Youth Support Specialist Cost per Case		\$236.56					
Psychiatric Consultant	 Psychiatric Consultant Hourly Wage Benefit Rate (as a percent of wages) Hourly Cost of Wages and Benefits 		\$177.06 10.0% \$194.77					
sycl	Annual Psychiatric Consultant Hours per 200 Cases		100					
P (Annual Psychiatric Consultant Cost per Case Monthly Psychiatric Consultant Cost per Case		\$97.39 \$8.12					
Medical Consultant	- Medical Consultant Hourly Wage - Benefit Rate (as a percent of wages) Hourly Cost of Wages and Benefits Annual Medical Consultant Hours per 200 Cases Annual Medical Consultant Cost per Case		\$110.42 14.9% \$126.87 100 \$63.44					
N	Monthly Medical Consultant Cost per Case		\$5.29					

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Behavioral Health Home - Child HFW

	Unit of Service	Month
Clinician Mileage	- Number of Miles Traveled per Month per Case - Amount per Mile Monthly Clinician Mileage Cost per Case	10 \$0.625 \$6.25
Office Space	- Square Feet of Office Space per Team Member - Annual Cost per Square Foot Annual Cost of Office Space Monthly Space Cost per Member	100 \$16.00 \$1,600.00 \$29.33
Admin. and Program Support	Cost per Month Before Administration - Program Support Rate Program Support Cost per Month - Administrative Rate Administrative Cost per Month (fixed at standard BHH amount)	\$1,425.88 15.0% \$268.18 - \$93.78
	Monthly Case Rate	\$1,787.84

Rate Study for Behavioral Health and Targeted Case Management Services

Appendices to Final Rate Models

- prepared for -

Maine Department of Health and Human Services

- prepared by -

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Appendix A: Wage Assumptions Wage Data for Select Job Classifications that Include Duties Related to Waiver Service Job Requirements

BLS Code and Title Typical Typical Education Work		Typical On-The- Job Training	Bureau of Labor Statistics Wages (May 2021)						
	Requirement	Experience	To Attain Competency	10th %-ile	25th %-ile	50th %-ile	75th %-ile	90th %-ile	
11-9151 Social and community service managers	Bachelor's	Under 5 yrs.	None	\$22.40	\$23.68	\$29.45	\$36.46	\$41.34	
19-3033 Clinical and counseling psychologists	Not pub.	Not pub.	Not pub.	\$27.41	\$30.84	\$36.38	\$50.86	\$76.50	
19-3034 School psychologist	Not pub.	Not pub.	Not pub.	\$29.84	\$34.73	\$37.61	\$39.61	\$49.80	
21-1012 Educational/ voc./ school counselors	Master's	None	None	\$18.48	\$22.62	\$24.16	\$30.51	\$37.67	
21-1015 Rehabilitation counselors	Master's	None	None	\$17.59	\$18.68	\$23.41	\$29.73	\$0.00	
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	Bachelor's	None	None	\$14.83	\$21.62	\$23.54	\$31.44	\$48.10	
21-1021 Child/ family/ school social workers	Bachelor's	None	None	\$22.73	\$25.26	\$28.37	\$30.26	\$37.89	
21-1022 Healthcare social workers	Master's	None	Intern/ resident	\$22.80	\$23.58	\$29.28	\$30.55	\$37.34	
21-1023 Mental health/ sub. abuse social work	Master's	None	Intern/ resident	\$18.77	\$22.70	\$28.55	\$30.52	\$38.36	
21-1091 Health education specialist	Bachelor's	None	None	\$18.48	\$22.69	\$23.86	\$30.98	\$39.06	
21-1093 Social and human service assistants	High School	None	Short-term OTJ	\$14.64	\$17.59	\$18.33	\$21.64	\$23.15	
21-1094 Community health workers	High School	None	Short-term OTJ	\$17.74	\$18.62	\$23.11	\$28.33	\$30.76	
25-2051 Special education teachers, preschool 1/	Bachelor's	None	None	\$18.39	\$18.64	\$19.53	\$24.34	\$24.43	
25-2052 Special ed. teachers, kindergarten/ elem. 1/	Bachelor's	None	None	\$23.68	\$29.81	\$31.33	\$39.01	\$48.22	
25-2057 Special ed. teachers, middle school 1/	Bachelor's	None	None	\$23.60	\$29.84	\$37.11	\$39.79	\$48.70	
25-2058 Special ed. teachers, secondary school 1/	Bachelor's	None	None	\$23.62	\$29.52	\$31.55	\$43.99	\$48.46	
25-9045 Teaching assts., except postsecondary 1/	Some college	None	None	\$18.01	\$18.25	\$22.81	\$23.79	\$29.01	
29-1051 Pharmacists	Doctoral/ prof.	None	None	\$47.26	\$58.40	\$61.87	\$73.31	\$78.54	
29-1071 Physician assistants	Master's	None	None	\$47.41	\$48.88	\$58.40	\$62.54	\$77.54	
29-1141 Registered nurses	Bachelor's	None	None	\$28.68	\$29.49	\$36.08	\$37.82	\$47.49	
29-1171 Nurse practitioners	Master's	None	None	\$46.17	\$48.19	\$57.48	\$61.87	\$64.98	
29-1215 Family medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$49.48	\$74.25	\$97.21	1/	1/	
29-1216 General internal medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$58.73	\$94.00	1/	1/	1/	
29-1223 Psychiatrist	Doctoral/ prof.	None	Intern/ resident	\$84.02	1/	1/	1/	1/	
29-2053 Psychiatric technicians	Postsec. award	Under 5 yrs.	Short-term OTJ	\$14.03	\$14.08	\$14.13	\$17.70	\$18.74	
29-2061 Lic. practical and lic. vocational nurses	Postsec. award	None	None	\$17.80	\$22.41	\$23.03	\$28.28	\$29.56	
31-1120 Home health and personal care aides	High School	None	Short-term OTJ	\$13.65	\$13.94	\$14.28	\$17.23	\$18.03	
31-1131 Nursing assistants	Postsec. award	None	None	\$13.99	\$14.24	\$17.33	\$17.86	\$18.63	
31-1133 Psychiatric aides	High School	None	Short-term OTJ	\$14.47	\$14.58	\$17.96	\$20.30	\$23.02	
31-9092 Medical assistants	Postsec. award	None	None	\$14.43	\$17.61	\$18.20	\$21.77	\$23.03	
39-1022 First-line supervisors of pers. svc. workers	Not pub.	Not pub.	Not pub.	\$14.44	\$17.55	\$18.40	\$21.89	\$23.36	
39-9032 Recreation workers	High School	None	Short-term OTJ	\$12.51	\$13.82	\$14.35	\$17.98	\$22.39	
39-9041 Residential advisors	High School	None	Short-term OTJ	\$12.22	\$14.27	\$15.15	\$22.04	\$29.70	

^{1/} The BLS does not publish wages that exceed \$100 per hour (\$208,000 per year).

Appendix A: Wage Assumptions Wage Inflation Factor Determination

Adjustment for Wage Inflation 1

BLS Dataset Month	May-21
# of Months from May 2021 to May 2022	12
Assumed Wage Inflation for May 2021 to May 2022	9.00%
# of Months from May 2022 to July 2023	14
Assumed Annual Wage Inflation for May 2022 to July 2023	3.60%
Total Inflation Factor	13.59%

¹Inflation amounts based on one-year (2020 - 2021) and ten-year (2011 - 2021) compound annual growth rate for net earnings in Maine; Source Bureau of Economic Analysis: https://apps.bea.gov/regional/bearfacts/action.cfm

Appendix A: Wage Assumptions BLS Wage Data With Inflation Adjustments

BLS Code and Title	Typical Education	Typical Work	Typical On-The- Job Training	Bureau of Labor Statistics Wages (May 2021 with Inflation Adjustment)					
	Requirement	Experience	To Attain	10th	25th	50th	75th	90th	
		р	Competency	%-ile	%-ile	%-ile	%-ile	%-ile	
11-9151 Social and community service managers	Bachelor's	Under 5 yrs.	None	\$25.44	\$26.90	\$33.45	\$41.41	\$46.96	
19-3033 Clinical and counseling psychologists	Not pub.	Not pub.	Not pub.	\$31.14	\$35.03	\$41.32	\$57.77	\$86.90	
19-3034 School psychologist	Not pub.	Not pub.	Not pub.	\$33.90	\$39.45	\$42.72	\$44.99	\$56.57	
21-1012 Educational/ voc./ school counselors	Master's	None	None	\$20.99	\$25.69	\$27.44	\$34.66	\$42.79	
21-1015 Rehabilitation counselors	Master's	None	None	\$19.98	\$21.22	\$26.59	\$33.77	\$0.00	
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	Bachelor's	None	None	\$16.85	\$24.56	\$26.74	\$35.71	\$54.64	
21-1021 Child/ family/ school social workers	Bachelor's	None	None	\$25.82	\$28.69	\$32.23	\$34.37	\$43.04	
21-1022 Healthcare social workers	Master's	None	Intern/ resident	\$25.90	\$26.78	\$33.26	\$34.70	\$42.41	
21-1023 Mental health/ sub. abuse social work	Master's	None	Intern/ resident	\$21.32	\$25.78	\$32.43	\$34.67	\$43.57	
21-1091 Health education specialist	Bachelor's	None	None	\$20.99	\$25.77	\$27.10	\$35.19	\$44.37	
21-1093 Social and human service assistants	High School	None	Short-term OTJ	\$16.63	\$19.98	\$20.82	\$24.58	\$26.30	
21-1094 Community health workers	High School	None	Short-term OTJ	\$20.15	\$21.15	\$26.25	\$32.18	\$34.94	
25-2051 Special education teachers, preschool 1/	Bachelor's	None	None	\$20.89	\$21.17	\$22.19	\$27.64	\$27.75	
25-2052 Special ed. teachers, kindergarten/ elem. 1/	Bachelor's	None	None	\$26.90	\$33.86	\$35.59	\$44.31	\$54.77	
25-2057 Special ed. teachers, middle school 1/	Bachelor's	None	None	\$26.81	\$33.89	\$42.15	\$45.20	\$55.32	
25-2058 Special ed. teachers, secondary school 1/	Bachelor's	None	None	\$26.83	\$33.53	\$35.84	\$49.97	\$55.05	
25-9045 Teaching assts., except postsecondary 1/	Some college	None	None	\$20.46	\$20.73	\$25.91	\$27.02	\$32.95	
29-1051 Pharmacists	Doctoral/ prof.	None	None	\$53.68	\$66.34	\$70.28	\$83.27	\$89.21	
29-1071 Physician assistants	Master's	None	None	\$53.85	\$55.52	\$66.34	\$71.04	\$88.08	
29-1141 Registered nurses	Bachelor's	None	None	\$32.58	\$33.50	\$40.98	\$42.96	\$53.94	
29-1171 Nurse practitioners	Master's	None	None	\$52.44	\$54.74	\$65.29	\$70.28	\$73.81	
29-1215 Family medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$56.20	\$84.34	\$110.42	1/	1/	
29-1216 General internal medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$66.71	\$106.77	1/	1/	1/	
29-1223 Psychiatrist	Doctoral/ prof.	None	Intern/ resident	\$95.44	1/	1/	1/	1/	
29-2053 Psychiatric technicians	Postsec. award	Under 5 yrs.	Short-term OTJ	\$15.94	\$15.99	\$16.05	\$20.11	\$21.29	
29-2061 Lic. practical and lic. vocational nurses	Postsec. award	None	None	\$20.22	\$25.46	\$26.16	\$32.12	\$33.58	
31-1120 Home health and personal care aides	High School	None	Short-term OTJ	\$15.51	\$15.83	\$16.22	\$19.57	\$20.48	
31-1131 Nursing assistants	Postsec. award	None	None	\$15.89	\$16.18	\$19.69	\$20.29	\$21.16	
31-1133 Psychiatric aides	High School	None	Short-term OTJ	\$16.44	\$16.56	\$20.40	\$23.06	\$26.15	
31-9092 Medical assistants	Postsec. award	None	None	\$16.39	\$20.00	\$20.67	\$24.73	\$26.16	
39-1022 First-line supervisors of pers. svc. workers	Not pub.	Not pub.	Not pub.	\$16.40	\$19.94	\$20.90	\$24.86	\$26.53	
39-9032 Recreation workers	High School	None	Short-term OTJ	\$14.21	\$15.70	\$16.30	\$20.42	\$25.43	
39-9041 Residential advisors	High School	None	Short-term OTJ	\$13.88	\$16.21	\$17.21	\$25.04	\$33.74	

^{1/} The BLS does not publish wages that exceed \$100 per hour ($\$208,\!000$ per year).

	argeted Case Management	Community Integration (MHRT/C)	Daily Living Support Services (MHRT I)	Skills Development (MHRT/C)	Day Support Services (MHRT?C)	Community Rehab. Services (MHRT I)	Community Rehab. Services (MHRT/C)	Assertive Community Treat. (Psychiatrist)	Assertive Community Treat. (LCSW/LCPC)	Assertive Community Treat. (MHRT/C)	Assertive Community Treat. (Registered Nurse)
BLS Code and Title	I	0		Ø	Н	0	O	₹	₹ D	₹ D	V D
11-9151 Social and community service managers											
19-3033 Clinical and counseling psychologists											
19-3034 School psychologist											
21-1012 Educational/ voc./ school counselors											
21-1015 Rehabilitation counselors											
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.		100%		100%	100%		100%			100%	
21-1021 Child/ family/ school social workers	50%										
21-1022 Healthcare social workers											
21-1023 Mental health/ sub. abuse social work									100%		
21-1091 Health education specialist	50%										
21-1093 Social and human service assistants											
21-1094 Community health workers											
25-2051 Special education teachers, preschool											
25-2052 Special ed. teachers, kindergarten/ elem.											
25-2057 Special education teachers, middle school											
25-2058 Special ed. teachers, secondary school											
25-9045 Teaching assistants, except postsecondary											
29-1051 Pharmacists											
29-1071 Physician assistants											
29-1141 Registered nurses											100%
29-1171 Nurse practitioners											
29-1215 Family medicine physicians											
29-1216 General internal medicine physicians											
29-1223 Psychiatrist								100%			
29-2053 Psychiatric technicians											
29-2061 Lic. practical and lic. vocational nurses											
31-1120 Home health and personal care aides											
31-1131 Nursing assistants											
31-1133 Psychiatric aides			100%			100%					
31-9092 Medical assistants											
39-1022 First-line supervisors of pers. svc. workers											
39-9032 Recreation workers											
39-9041 Residential advisors											
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

	Assertive Community Treat. (Rehab./ Employ.)	Assertive Community Treat. (Peer)	Assertive Community Treat. (Subst. Abuse)	Children's Rehab. and Community Support, BHP	Specialized Children's Rehab. and Community Support, BHP	Children's Rehab. and Community Support, BCBA	Children's Behavioral Health Day Treatment, BHP	Children's Behavioral Health Day Treatment, Master's	Children's Behavioral Health Day Treatment, BCBA	Outpatient Therapy (Psychologist/ Psychiatrist)	Outpatient Therapy (LCSW/ LCPC/ LMFT/ APRN)
BLS Code and Title 11-9151 Social and community service managers											
19-3033 Clinical and counseling psychologists						100%			100%	100%	
19-3034 School psychologist						10070			10070	10070	
21-1012 Educational/ voc./ school counselors											
21-1012 Educational voc. school counscions 21-1015 Rehabilitation counselors	100%										
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	10070		50%	33.3%	40%		40%	50%			
21-1021 Child/ family/ school social workers			3070	33.370	1070		1070	3070			
21-1022 Healthcare social workers											
21-1023 Mental health/ sub. abuse social work			50%								100%
21-1091 Health education specialist											10070
21-1093 Social and human service assistants											
21-1094 Community health workers				33.3%	40%		40%				
25-2051 Special education teachers, preschool											
25-2052 Special ed. teachers, kindergarten/ elem.								50%			
25-2057 Special education teachers, middle school											
25-2058 Special ed. teachers, secondary school											
25-9045 Teaching assistants, except postsecondary											
29-1051 Pharmacists											
29-1071 Physician assistants											
29-1141 Registered nurses											
29-1171 Nurse practitioners											
29-1215 Family medicine physicians)				
29-1216 General internal medicine physicians											
29-1223 Psychiatrist											
29-2053 Psychiatric technicians				33.4%	20%		20%				
29-2061 Lic. practical and lic. vocational nurses											
31-1120 Home health and personal care aides											
31-1131 Nursing assistants											
31-1133 Psychiatric aides		100%									
31-9092 Medical assistants											
39-1022 First-line supervisors of pers. svc. workers											
39-9032 Recreation workers											
39-9041 Residential advisors											
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

NI Code at Tital	Outpatient Therapy for Individuals Who Are Deaf	Outpatient Therapy (LADC)	Outpatient Therapy (CADC)	Medication Management (Physician)	Medication Management (Physician Asst./ Nurse Prac.)	Neuropsychological and Psychological Testing (Physician/Psychologist)	Neuropsychological and Psychological Testing (Psych. Examiner)	Adaptive Assessments	Specialized Group Services (Peer Support)	Specialized Group Services (Other Qualified)
BLS Code and Title 11-9151 Social and community service managers										
19-3033 Clinical and counseling psychologists						100%				
19-3034 School psychologist						10070				
21-1012 Educational/ voc./ school counselors										
21-1015 Rehabilitation counselors										
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns		50%	50%				100%			
21-1021 Child/ family/ school social workers		3070	3070				10070			
21-1022 Healthcare social workers										
21-1023 Mental health/ sub. abuse social work	100%	50%						100%		
21-1091 Health education specialist										
21-1093 Social and human service assistants										
21-1094 Community health workers										
25-2051 Special education teachers, preschool										
25-2052 Special ed. teachers, kindergarten/ elem.										
25-2057 Special education teachers, middle school										
25-2058 Special ed. teachers, secondary school										
25-9045 Teaching assistants, except postsecondary										
29-1051 Pharmacists										
29-1071 Physician assistants)	100%					
29-1141 Registered nurses										
29-1171 Nurse practitioners										
29-1215 Family medicine physicians										
29-1216 General internal medicine physicians										
29-1223 Psychiatrist				100%						
29-2053 Psychiatric technicians										
29-2061 Lic. practical and lic. vocational nurses										
31-1120 Home health and personal care aides					** ** ** ** ** ** ** ** **					
31-1131 Nursing assistants										
31-1133 Psychiatric aides			50%						100%	100%
31-9092 Medical assistants										
39-1022 First-line supervisors of pers. svc. workers										
39-9032 Recreation workers										
39-9041 Residential advisors										
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

	Children's Home/ Comm. Based Treat. (BHP)	Children's Home/ Comm. Based Treat. (Master's)	Board Certified Behavior Analyst Services	Children's Assertive Community Treatment (Psychiatrist)	Children's Assertive Community Treatment (RN)	Children's Assertive Community Treatment (LCSW/LMFT/LCPC)	Children's Assertive Community Treatment (LADC)	Children's Assertive Community Treatment (Voc. Counselor)	Children's Assertive Community Treatment (MHRT/C)	Children's Assertive Community Treatment (Family/Youth Support Spec.)	Mental Health Psychosocial Clubhouse
BLS Code and Title	,	,		,	,		,	,	,		
11-9151 Social and community service managers											
19-3033 Clinical and counseling psychologists			100%								
19-3034 School psychologist											
21-1012 Educational/ voc./ school counselors								100%			
21-1015 Rehabilitation counselors											
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	40%						50%		100%		100%
21-1021 Child/ family/ school social workers											
21-1022 Healthcare social workers											
21-1023 Mental health/ sub. abuse social work		100%				100%	50%				
21-1091 Health education specialist											
21-1093 Social and human service assistants											
21-1094 Community health workers	40%										
25-2051 Special education teachers, preschool											
25-2052 Special ed. teachers, kindergarten/ elem.											
25-2057 Special education teachers, middle school											
25-2058 Special ed. teachers, secondary school											
25-9045 Teaching assistants, except postsecondary											
29-1051 Pharmacists											
29-1071 Physician assistants											
29-1141 Registered nurses					100%						
29-1171 Nurse practitioners											
29-1215 Family medicine physicians											
29-1216 General internal medicine physicians											
29-1223 Psychiatrist				100%							
29-2053 Psychiatric technicians	20%										
29-2061 Lic. practical and lic. vocational nurses											
31-1120 Home health and personal care aides			(88 88 88 88 88 88 87 ***	,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,							
31-1131 Nursing assistants											
31-1133 Psychiatric aides										100%	
31-9092 Medical assistants			(88 88 88 88 88 88 87 ***	,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,							
39-1022 First-line supervisors of pers. svc. workers						·					
39-9032 Recreation workers											
39-9041 Residential advisors											
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

	Behavioral Therapies for Disruptive Behavior Disorders (Therapist)	Behavioral Therapies for Disruptive Behavior Disorders (Bachelor's)	Multisystemic Therapy - Clinician	Multisystemic Therapy - Supervisor	Multisystemic Therapy - Problem Sexualized Behavior - Clinician	Multisystemic Therapy - Problem Sexualized Behavior - Supervisor	Functional Family Therapy - Clinician	Functional Family Therapy - Supervisor	Trauma-Focused Cognitive Behavioral Therapy - Clinician	Frauma-Focused Cognitive Behavioral Therapy - Supervisor
BLS Code and Title	I O) I	_	A VI	2 01	A V ₁	H	П	I	I
11-9151 Social and community service managers										
19-3033 Clinical and counseling psychologists										
19-3034 School psychologist										
21-1012 Educational/ voc./ school counselors										
21-1015 Rehabilitation counselors										
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.		100%								
21-1021 Child/ family/ school social workers										
21-1022 Healthcare social workers										
21-1023 Mental health/ sub. abuse social work	100%		100%	100%	100%	100%	100%	100%	100%	100%
21-1091 Health education specialist										
21-1093 Social and human service assistants										
21-1094 Community health workers										
25-2051 Special education teachers, preschool										
25-2052 Special ed. teachers, kindergarten/ elem.										
25-2057 Special education teachers, middle school										
25-2058 Special ed. teachers, secondary school										
25-9045 Teaching assistants, except postsecondary										
29-1051 Pharmacists										
29-1071 Physician assistants										
29-1141 Registered nurses										
29-1171 Nurse practitioners										
29-1215 Family medicine physicians										
29-1216 General internal medicine physicians										
29-1223 Psychiatrist										
29-2053 Psychiatric technicians										
29-2061 Lic. practical and lic. vocational nurses										
31-1120 Home health and personal care aides										
31-1131 Nursing assistants										
31-1133 Psychiatric aides										
31-9092 Medical assistants	<u></u>									
39-1022 First-line supervisors of pers. svc. workers										
39-9032 Recreation workers										
39-9041 Residential advisors										
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

	Development of our requirements (esting BES our codes) by Service										
DIS Code and Title	Behavioral Health Home - Child (Home Health Coordinator)	Behavioral Health Home - Child (Clinical Team Leader)	Behavioral Health Home - Child (Nurse Care Manager)	Behavioral Health Home - Child (Peer Support)	Behavioral Health Home - Child (Psychiatric Consultant)	Behavioral Health Home - Child (Medical Consultant)	Behavioral Health Home HFW - Child (Home Health Coordinator)	Behavioral Health Home HFW - Child (Clinical Team Leader)	Behavioral Health Home HFW - Child (Nurse Care Manager)		
BLS Code and Title 11-9151 Social and community service managers											
19-3033 Clinical and counseling psychologists		25%						25%			
19-3034 School psychologist											
21-1012 Educational/ voc./ school counselors											
21-1015 Rehabilitation counselors											
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.											
21-1021 Child/ family/ school social workers	50%						50%				
21-1022 Healthcare social workers		25%						25%			
21-1023 Mental health/ sub. abuse social work											
21-1091 Health education specialist	50%						50%				
21-1093 Social and human service assistants											
21-1094 Community health workers											
25-2051 Special education teachers, preschool											
25-2052 Special ed. teachers, kindergarten/ elem.											
25-2057 Special education teachers, middle school											
25-2058 Special ed. teachers, secondary school											
25-9045 Teaching assistants, except postsecondary											
29-1051 Pharmacists											
29-1071 Physician assistants		25%						25%			
29-1141 Registered nurses		25%	100%					25%	100%		
29-1171 Nurse practitioners											
29-1215 Family medicine physicians						100%					
29-1216 General internal medicine physicians											
29-1223 Psychiatrist			 		100%						
29-2053 Psychiatric technicians											

31-1131 Nursing assistants

31-1133 Psychiatric aides31-9092 Medical assistants

39-9032 Recreation workers39-9041 Residential advisors

29-2061 Lic. practical and lic. vocational nurses31-1120 Home health and personal care aides

39-1022 First-line supervisors of pers. svc. workers

100%

100%

100%

100%

100%

100%

100%

100%

100%

100%

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

	Behavioral Health Home HFW - Child (Peer Support)	Behavioral Health Home HFW - Child (Psychiatric Consultant)	Behavioral Health Home HFW - Child (Medical Consultant)	Behavioral Health Home - Adult (Home Health Coordinator)	Behavioral Health Home - Adult (Clinical Team Leader)	Behavioral Health Home - Adult (Nurse Care Manager)	Behavioral Health Home - Adult (Peer Support)	Behavioral Health Home - Adult (Psychiatric Consultant)	Behavioral Health Home - Adult (Medical Consultant)
BLS Code and Title									
11-9151 Social and community service managers									
19-3033 Clinical and counseling psychologists					25%				
19-3034 School psychologist									
21-1012 Educational/ voc./ school counselors									
21-1015 Rehabilitation counselors									
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.				100%					
21-1021 Child/ family/ school social workers									
21-1022 Healthcare social workers					25%				
21-1023 Mental health/ sub. abuse social work									
21-1091 Health education specialist									
21-1093 Social and human service assistants									
21-1094 Community health workers									
25-2051 Special education teachers, preschool									
25-2052 Special ed. teachers, kindergarten/ elem.									
25-2057 Special education teachers, middle school									
25-2058 Special ed. teachers, secondary school									
25-9045 Teaching assistants, except postsecondary									
29-1051 Pharmacists									
29-1071 Physician assistants					25%				
29-1141 Registered nurses					25%	100%			
29-1171 Nurse practitioners									
29-1215 Family medicine physicians			100%						100%
29-1216 General internal medicine physicians									
29-1223 Psychiatrist		100%						100%	
29-2053 Psychiatric technicians									
29-2061 Lic. practical and lic. vocational nurses									
31-1120 Home health and personal care aides									
31-1131 Nursing assistants					4				
31-1133 Psychiatric aides	100%						100%		
31-9092 Medical assistants		<u> </u>							
39-1022 First-line supervisors of pers. svc. workers									
39-9032 Recreation workers									
39-9041 Residential advisors									
	100%	100%	100%	100%	100%	100%	100%	100%	100%

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

Targeted Case Management
Community Integration (MHRT/C)
Daily Living Support Services (MHRT I)
Skills Development (MHRT/C)
Day Support Services (MHRT/C)
Community Rehab. Services (MHRT I)
Community Rehab. Services (MHRT/C)
Assertive Community Treat. (Psychiatrist)
Assertive Community Treat. (LCSW/LCPC)
Assertive Community Treat. (MHRT/C)
Assertive Community Treat. (Registered Nurse)

Rate Model¹

10th %ile	\$23.41	\$16.85	\$16.44	\$16.85	\$16.85	\$16.44	\$16.85	\$95.44	\$21.32	\$16.85	\$32.58
25th %ile	\$27.23	\$24.56	\$16.56	\$24.56	\$24.56	\$16.56	\$24.56		\$25.78	\$24.56	\$33.50
50th %ile	\$29.66	\$26.74	\$20.40	\$26.74	\$26.74	\$20.40	\$26.74		\$32.43	\$26.74	\$40.98
75th %ile	\$34.78	\$35.71	\$23.06	\$35.71	\$35.71	\$23.06	\$35.71		\$34.67	\$35.71	\$42.96
90th %ile	\$43.70	\$54.64	\$26.15	\$54.64	\$54.64	\$26.15	\$54.64		\$43.57	\$54.64	\$53.94

¹Rate model wage assumptions are bolded, and have been set at the BLS-reported median (50th percentile) hourly wage adjusted for wage growth based on the assumed job requirements, with the following exceptions:

- The BLS does not publish wage percentiles that exceed \$100 per hour; the wage assumption for psychiatrists is therefore based on the reported mean wage (\$155.88 per hour before inflation)
- The wage assumption for supervisors in the FFT, MST, TF-CBT, and Med. Mgmt. PA/NP rate models use the 75th percentile for the benchmark occupation
- The wage assumption for Outpatient services for Individuals who are deaf use the 90th percentile for the benchmark occupation
- Wage assumptions that fall under the required 125% of minimum wage will be moved to 125% of the January 2023 minimum wage

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

Assertive Community Treat. (Rehab./ Employ.)
Assertive Community Treat. (Peer)
Assertive Community Treat. (Subst. Abuse)
Children's Rehab. and Community Support, BHP, Home and Community
Specialized Children's Rehab. and Community Support, BHP, Home and Community
Children's Rehab. and Community Support, BCBA
Children's Behavioral Health Day Treatment, BHP
Children's Behavioral Health Day Treatment, Master's
Board Certified Behavior Analyst Services
Outpatient Therapy (Psychologist/ Psychiatrist)
Outpatient Therapy (LCSW/ LCPC/ LMFT/ APRN)

itate model											
10th %ile	\$19.98	\$16.44	\$19.08	\$17.64	\$17.99	\$31.14	\$17.99	\$21.87	\$31.14	\$31.14	\$21.32
25th %ile	\$21.22	\$16.56	\$25.17	\$20.56	\$21.48	\$35.03	\$21.48	\$29.21	\$35.03	\$35.03	\$25.78
50th %ile	\$26.59	\$20.40	\$29.58	\$23.01	\$24.41	\$41.32	\$24.41	\$31.16	\$41.32	\$41.32	\$32.43
75th %ile	\$33.77	\$23.06	\$35.19	\$29.32	\$31.18	\$57.77	\$31.18	\$40.01	\$57.77	\$57.77	\$34.67
90th %ile		\$26.15	\$49.10	\$36.94	\$40.09	\$86.90	\$40.09	\$54.70	\$86.90	\$86.90	\$43.57

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

Outpatient Therapy for Individuals Who Are Deaf
Outpatient Therapy (LADC)
Outpatient Therapy (CADC)
Medication Management (Physician)
Medication Management (Physician Asst./ Nurse Prac.)
Neuropsychological and Psychological Testing (Physician/Psychologist)
Neuropsychological and Psychological Testing (Psych. Examiner)
Adaptive Assessments
Specialized Group Services (Peer Support)
Specialized Group Services (Other Qualified)

Tutte Mouer										
10th %ile	\$21.32	\$19.08	\$16.64	\$95.44	\$53.85	\$31.14	\$16.85	\$21.32	\$16.44	\$16.44
25th %ile	\$25.78	\$25.17	\$20.56		\$55.52	\$35.03	\$24.56	\$25.78	\$16.56	\$16.56
50th %ile	\$32.43	\$29.58	\$23.57		\$66.34	\$41.32	\$26.74	\$32.43	\$20.40	\$20.40
75th %ile	\$34.67	\$35.19	\$29.39		\$71.04	\$57.77	\$35.71	\$34.67	\$23.06	\$23.06
90th %ile	\$43.57	\$49.10	\$40.39		\$88.08	\$86.90	\$54.64	\$43.57	\$26.15	\$26.15

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

Children's Home/ Comm. Based Treat. (BHP)
Children's Home/ Comm. Based Treat. (Master's)
Children's Home and Community Treatment, BCBA Support
Children's Assertive Community Treatment (Psychiatrist)
Children's Assertive Community Treatment (RN)
Children's Assertive Community Treatment (LCSW/LMFT/LCPC)
Children's Assertive Community Treatment (LADC)
Children's Assertive Community Treatment (Voc. Counselor)
Children's Assertive Community Treatment (Educational Counselor)
Children's Assertive Community Treatment (Family/Youth Support Spec.)
Mental Health Psychosocial Clubhouse

Tate Model											
10th %ile	\$17.99	\$21.32	\$31.14	\$95.44	\$32.58	\$21.32	\$19.08	\$20.99	\$16.85	\$16.44	\$16.85
25th %ile	\$21.48	\$25.78	\$35.03		\$33.50	\$25.78	\$25.17	\$25.69	\$24.56	\$16.56	\$24.56
50th %ile	\$24.41	\$32.43	\$41.32		\$40.98	\$32.43	\$29.58	\$27.44	\$26.74	\$20.40	\$26.74
75th %ile	\$31.18	\$34.67	\$57.77		\$42.96	\$34.67	\$35.19	\$34.66	\$35.71	\$23.06	\$35.71
90th %ile	\$40.09	\$43.57	\$86.90		\$53.94	\$43.57	\$49.10	\$42.79	\$54.64	\$26.15	\$54.64

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

Behavioral Therapies for Disruptive Behavior Disorders (Therapist)
Behavioral Therapies for Disruptive Behavior Disorders (Bachelor's)
Multisystemic Therapy - Clinician
Multisystemic Therapy - Supervisor
Multisystemic Therapy - Problem Sexualized Behavior - Clinician
Multisystemic Therapy - Problem Sexualized Behavior - Supervisor
Functional Family Therapy - Clinician
Functional Family Therapy - Supervisor
Trauma-Focused Cognitive Behavioral Therapy - Clinician
Trauma-Focused Cognitive Behavioral Therapy - Supervisor

Tutte Mouer										
10th %ile	\$21.32	\$16.85	\$21.32	\$21.32	\$21.32	\$21.32	\$21.32	\$21.32	\$21.32	\$21.32
25th %ile	\$25.78	\$24.56	\$25.78	\$25.78	\$25.78	\$25.78	\$25.78	\$25.78	\$25.78	\$25.78
50th %ile	\$32.43	\$26.74	\$32.43	\$32.43	\$32.43	\$32.43	\$32.43	\$32.43	\$32.43	\$32.43
75th %ile	\$34.67	\$35.71	\$34.67	\$34.67	\$34.67	\$34.67	\$34.67	\$34.67	\$34.67	\$34.67
90th %ile	\$43.57	\$54.64	\$43.57	\$43.57	\$43.57	\$43.57	\$43.57	\$43.57	\$43.57	\$43.57

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Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement

	I
Behavioral Health Home - Child (Home Health Coordinator)	
Behavioral Health Home - Child (Clinical Team Leader)	
Behavioral Health Home - Child (Nurse Care Manager)	
Behavioral Health Home - Child (Peer Support)	
Behavioral Health Home - Child (Psychiatric Consultant)	
Behavioral Health Home - Child (Medical Consultant)	
Behavioral Health Home HFW - Child (Home Health Coordinator)	$\widehat{\cdot}$
Behavioral Health Home HFW - Child (Clinical Team Leader)	
Behavioral Health Home HFW - Child (Nurse Care Manager)	
	Ī

10th %ile	\$23.41	\$35.87	\$32.58	\$16.44	\$95.44	\$56.20	\$23.41	\$35.87	\$32.58
25th %ile	\$27.23	\$37.71	\$33.50	\$16.56		\$84.34	\$27.23	\$37.71	\$33.50
50th %ile	\$29.66	\$45.48	\$40.98	\$20.40		\$110.42	\$29.66	\$45.48	\$40.98
75th %ile	\$34.78	\$51.62	\$42.96	\$23.06			\$34.78	\$51.62	\$42.96
90th %ile	\$43.70	\$67.83	\$53.94	\$26.15			\$43.70	\$67.83	\$53.94

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Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement

Behavioral Health Home HFW - Child (Peer Support)
Behavioral Health Home HFW - Child (Psychiatric Consultant)
Behavioral Health Home HFW - Child (Medical Consultant)
Behavioral Health Home - Adult (Home Health Coordinator)
Behavioral Health Home - Adult (Clinical Team Leader)
Behavioral Health Home - Adult (Nurse Care Manager)
Behavioral Health Home - Adult (Peer Support)
Behavioral Health Home - Adult (Psychiatric Consultant)
Behavioral Health Home - Adult (Medical Consultant)

Tutte Mouer									
10th %ile	\$16.44	\$95.44	\$56.20	\$16.85	\$35.87	\$32.58	\$16.44	\$95.44	\$56.20
25th %ile	\$16.56		\$84.34	\$24.56	\$37.71	\$33.50	\$16.56		\$84.34
50th %ile	\$20.40		\$110.42	\$26.74	\$45.48	\$40.98	\$20.40		\$110.42
75th %ile	\$23.06			\$35.71	\$51.62	\$42.96	\$23.06		
90th %ile	\$26.15			\$54.64	\$67.83	\$53.94	\$26.15		

Appendix B: Benefits Assumptions to Establish Benefit Rates

	% of	Employee Access	s with	% of Employees Who Receive ('Participation') Benefit Level for Participating Employees					ive Benefi Accounts f			
	BLS Data ¹	Rate l Prof.	Model Para- prof.	BLS Data ¹	Rate Prof.	Model Para- prof.	BLS Data ¹	Rate M Prof.	Model Para- prof.	BLS Data ¹	Rate Prof.	Model Para- prof.
Mandatory Benefit	s											
FICA ²											7.65%	7.65%
Federal UI ³											0.60%	0.60%
State UI ⁴											2.45%	2.45%
Workers' Comp.											3.00%	3.00%
Paid Time Off ⁵												
Holidays	80%	100%	100%	80%	100%	100%	8.0	10.0	10.0 15.0	6.4	10.0	10.0
Vacation Leave	76%	100%	100%	76%	100%	100%	10.0	20.0	15.0	7.6	20.0	15.0
Sick Leave	85%	10070	10070	85%	10070	10070	6.0	20.0	15.0	5.1	20.0	13.0
Total							24.0	30.0	25.0	19.1	30.0	25.0
Health Insurance ⁶												
Employee Only					42.4%	42.4%	\$507.89	\$525.00	\$525.00			
Employee + One					13.7%	13.7%		\$900.00	\$900.00			
Family					18.9%	18.9%	\$1,322.52	\$1,300.00	\$1,300.00			
Total	71%	100%	100%	47%	75.0%	75.0%					\$591.34	\$591.34
Other Benefits ⁷						***						
		100%	100%		100%	100%		\$200.00	\$200.00		\$200.00	\$200.00

Notes

¹BLS' 2021 National Compensation Survey (https://www.bls.gov/ncs/ebs/benefits/2021/employee-benefits-in-the-united-states-march-2021.pdf); data reported is for private employers in the New England region.

²Combined Social Security tax rate of 6.2% and Medicare tax rate of 1.45%

³Applies to first \$7,000 in wages

⁴Rate model assumption reflects the tax rate assessed to new employers (inclusive of the 0.07 percent Competitive Skills Scholarship Fund assessment and the 0.14 percent for the Unemployment Program Administrative Fund assessment) in 2022; tax applies to first \$12,000 in wages

⁵BLS data for vacation and sick leave is based on national data for employees with 1-5 years of experience (average for those with 6-10 experience is 15 days of vacation and 6 days of sick leave)

⁶In addition to BLS data, the U.S. DHHS' Medical Expenditure Panel Survey data for Maine was reviewed. The average premium across all employers in 2021 was \$639.75 with an employer share of \$505.33 for an employee-only plan (Tables II.C.1 and II.C.2), \$1,207.08 with an employer share of \$872.83 for an employee-plus-one plan (Tables II.E.1 and II.E.2), and \$1,802.50 with an employer share of \$1,257.50 for a family plan (Tables II.D.1 and II D 2)

⁷BLS provides information for a variety of other benefits that cannot be combined

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Appendix B: Benefits Assumptions Benefit Rates by Wage Level

Hourly Wage	Annual Salary	Effec College Gra	tive Benefit Rate - d and Greater	Model Assump	tions ^{1,2}
	·	w/ PTO	w/o PTO	188	w/o PTO
\$17	\$35,360	50.0%	38.5%	48.0%	38.5%
\$18	\$37,440	48.4%	36.9%	46.5%	36.9%
\$19	\$39,520	47.0%	35.5%	45.1%	35.5%
\$20	\$41,600	45.8%	34.3%	W	34.3%
\$21	\$43,680	44.7%	33.2%	42.7%	33.2%
\$22	\$45,760	43.6%	32.1%	41.7%	32.1%
\$22 \$23	\$47,840	42.7%	31.2%	40.8%	31.2%
\$23 \$24	\$49,920	41.9%	30.3%	39.9%	30.3%
\$25	666666 (666666	41.1%	29.6%	39.1%	29.6%
\$23 \$26	\$52,000 \$54,080	40.3%	28.8%	38.4%	29.8%
	HARRING TO THE CONTROL OF THE CONTRO	388	10100	5005	5550
\$27	\$56,160	39.7%	28.2%	37.7%	28.2%
\$28	\$58,240	37.070	27.5%		27.5%
\$29	\$60,320	38.5%	26.9%	36.5%	26.9%
\$30	\$62,400	37.9%	26.4%	36.0%	26.4%
\$31	\$64,480	37.4%	25.9%	35.5%	25.9%
\$32	\$66,560	36.9%	25.4%	35.0%	25.4%
\$33	\$68,640	36.5%	25.0%	34.6%	25.0%
\$34	\$70,720	36.1%	24.6%	34.1%	24.6%
\$35	\$72,800	35.7%	24.2%	33.7%	24.2%
\$36	\$74,880	35.3%	23.8%	33.4%	23.8%
\$37	\$76,960	34.9%	23.4%	33.0%	23.4%
\$38	\$79,040	34.6%	23.1%	32.7%	23.1%
\$39	\$81,120	34.3%	22.8%	32.4%	22.8%
\$40	\$83,200	34.0%	22.5%	32.1%	22.5%
\$41	\$85,280	33.7%	22.2%	31.8%	22.2%
\$42	\$87,360	33.4%	21.9%	31.5%	21.9%
\$43	\$89,440	33.1%	21.6%	31.2%	21.6%
\$44	\$91,520	32.9%	21.4%	31.0%	21.4%
\$45	\$93,600	32.7%	21.2%	30.7%	21.2%
\$46	\$95,680	32.4%	20.9%	30.5%	20.9%
\$47	\$97,760	32.2%	20.7%	30.3%	20.7%
\$48	\$99,840	32.0%	20.5%	30.1%	20.5%
\$49	\$101,920	31.8%	20.3%	29.9%	20.3%
\$50	\$104,000	31.6%	20.1%	29.7%	20.1%
\$55	\$114,400	30.8%	19.2%	28.8%	19.2%
\$60	\$124,800	30.0%	18.5%	20.40/	18.5%
\$65	\$135,200	29.4%	17.9%	27.5%	17.9%
\$70	\$145,600	28.9%	17.4%	27.0%	17.4%
\$75	\$156,000	28.5%	17.0%	26.5%	17.0%
\$80	\$166,400	28.1%	16.6%	26.1%	16.6%
\$85	\$176,800	27.7%	16.2%	25.8%	16.2%
\$90	\$187,200	27.4%	15.9%	25.5%	15.9%
\$95	\$197,600	27.1%	15.6%	25.2%	15.6%
\$100	\$208,000	26.9%	15.4%	25.0%	15.4%
\$105	\$218,400	26.7%	15.2%	24.7%	15.2%
\$110	\$228,800	26.5%	14.9%	24.5%	14.9%
\$115	\$239,200	26.3%	14.8%	24.3%	14.8%
\$120	\$249,600	26.1%	14.6%		14.6%
\$125	\$260,000	25.9%	14.4%	24.0%	14.4%
\$130	\$270,400	25.8%	14.3%	23.9%	14.3%
\$130	\$470,400	۷٥.8%	14.5%	23.9%	14.5%

¹This table illustrates benefit rates in one dollar wage increments, but benefit rates in rate models are calculated to the penny.

²Benefit rates in rate models exclude paid time off, which is incorporated in the models as a productivity adjustment or as part of the caseload assumption.

³Benefit rates are based on a 40 hour work week

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	Targeted Case Management	Community Integration	Community Rehabilitation Services, MHRT I	Community Rehabilitation Services, MHRT/C	Daily Living Support Services	Skills Development, One-to-One	Skills Development, Groups	Day Support Services
'Typical Workweek' Without Training and PTO								
Direct services	27.50	27.50	40.00	40.00	27.00	27.00	27.00	27.00
Coordination and collateral contacts (non-billable)	-	-	-	-	-	-	-	-
Participating in assessments and planning meetings	-	-	-	-	0.50	0.50	1.25	0.50
Session prep and planning	-	-	-	-	-	-	-	1
Travel time (between members)	4.50	4.50	-	-	4.00	4.00	4.00	-
Program set-up/ clean-up	-	-	-	-	-	-	-	1.00
Missed appointments	1.50	2.50	-	-	1.50	1.50	-	1
Recordkeeping and reporting	5.00	4.00	-	-	1.50	1.50	2.25	2.00
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	1
Employer and one-on-one supervision time	1.50	1.50	-	-	1.50	1.50	1.50	1.50
Total	40.00	40.00	40.00	40.00	36.00	36.00	36.00	32.00
Annual Hours for Training and PTO								
Training	50	50	50	50	50	50	50	50
Paid Time Off	240	240	200	240	180	216	216	192
Avg. Workweek Adjusted for Training and PTO	-	•	•	-	•	•	•	
Direct services	23.67	23.67	35.19	34.42	23.67	23.16	23.17	23.08
Coordination and collateral contacts (non-billable)	-	-	-	-	-	-	-	-
Participating in assessments and planning meetings	-	ı	1	-	0.44	0.43	1.07	0.43
Session prep and planning	-	-	-	-	-	-	-	1
Travel time (between members)	3.87	3.87	-	-	3.51	3.43	3.43	1
Program set-up/ clean-up	-	ı	1	-	ı	ı	ı	0.85
Missed appointments	1.29	2.15	1	-	1.32	1.29	1	ı
Recordkeeping and reporting	4.30	3.44	-	-	1.32	1.29	1.93	1.71
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.29	1.29	-	-	1.32	1.29	1.29	1.28
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	4.62	4.62	3.85	4.62	3.46	4.15	4.15	3.69
Total	40.00	40.00	40.00	40.00	36.00	36.00	36.00	32.00

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	Children's Rehab. and Community Support, BHP, Home and Community, One-to-One	Children's Rehab, and Community Support, BHP, Home and Community, Group of 2	Children's Rehab, and Community Support, BHP, Home and Community, Group of 3	Children's Rehab, and Community Support, BHP, Home and Community, Group of 4	Children's Rehab. and Community Support, BHP, School, One-to-One	Children's Rehab. and Community Support, BHP, School, Group of 2	Children's Rehab. and Community Support, BHP, School, Group of 3	Children's Rehab. and Community Support, BHP, School, Group of 4
'Typical Workweek' Without Training and PTO								
Direct services	22.75	22.50	21.00	19.50	27.75	27.00	25.50	24.00
Coordination and collateral contacts (non-billable)	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00
Participating in assessments and planning meetings	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00
Session prep and planning	-	-	-	-	-	-	-	-
Travel time (between members)	1.50	1.50	1.50	1.50	-	-	-	-
Program set-up/ clean-up	1.00	1.00	1.00	1.00	1.50	1.50	1.50	1.50
Missed appointments	1.25	-	-	-	0.75	-	-	-
Recordkeeping and reporting	3.00	3.50	4.00	4.50	3.50	4.00	4.50	5.00
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	32.00	32.00	32.00	32.00	36.00	36.00	36.00	36.00
Annual Hours for Training and PTO								
Training	50	50	50	50	50	50	50	50
Paid Time Off	160	160	160	160	180	180	180	180
Avg. Workweek Adjusted for Training and PTO	•	•	•	•				
Direct services	19.88	19.67	18.35	17.04	24.33	23.67	22.35	21.05
Coordination and collateral contacts (non-billable)	0.44	0.87	1.31	1.75	0.44	0.88	1.32	1.75
Participating in assessments and planning meetings	0.44	0.87	1.31	1.75	0.44	0.88	1.32	1.75
Session prep and planning	-	-	-	-	-	-	-	-
Travel time (between members)	1.31	1.31	1.31	1.31	-	-	-	-
Program set-up/ clean-up	0.87	0.87	0.87	0.87	1.32	1.32	1.32	1.32
Missed appointments	1.09	-	-	-	0.66	-	-	-
Recordkeeping and reporting	2.62	3.06	3.50	3.93	3.07	3.51	3.95	4.39
Peer consultation/ Consultant supervision	-	-	-	-	1	ı	-	1
Employer and one-on-one supervision time	1.31	1.31	1.31	1.31	1.32	1.32	1.32	1.32
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	3.08	3.08	3.08	3.08	3.46	3.46	3.46	3.46
Total	32.00	32.00	32.00	32.00	36.00	36.00	36.00	36.00

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	Specialized Children's Rehab, and Community Support, BHP, Home and Community One-to-One	Specialized Children's Rehab, and Community Support, BHP, Home and Community Group of 2	Specialized Children's Rehab, and Community Support, BHP, Home and Community Group of 3	Specialized Children's Rehab, and Community Support, BHP, Home and Community Group of 4	Specialized Children's Rehab, and Community Support, BHP, School One- to-One	Specialized Children's Rehab, and Community Support, BHP, School Group of 2	Specialized Children's Rehab, and Community Support, BHP, School Group of 3	Specialized Children's Rehab. and Community Support, BHP, School Group of 4	Children's Rehab. and Community Support, BCBA
'Typical Workweek' Without Training and PTO Direct services	22.75	22.50	21.00	19.50	27.75	27.00	25.50	24.00	38.50
Coordination and collateral contacts (non-billable)	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00	-
Participating in assessments and planning meetings	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00	
Session prep and planning	-	-	-	2.00	-	-	-	2.00	-
Travel time (between members)	1.50	1.50	1.50	1.50			-	-	
Program set-up/ clean-up	1.00	1.00	1.00	1.00	1.50	1.50	1.50	1.50	
Missed appointments	1.25	-	-	-	0.75	-	-	-	
Recordkeeping and reporting	3.00	3.50	4.00	4.50	3.50	4.00	4.50	5.00	_
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-	_
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	32.00	32.00	32.00	32.00	36.00	36.00	36.00	36.00	40.00
Annual Hours for Training and PTO									
Training	50	50	50	50	50	50	50	50	50
Paid Time Off	160	160	160	160	180	180	180	180	240
Avg. Workweek Adjusted for Training and PTO									
Direct services	19.88	19.67	18.35	17.04	24.33	23.67	22.35	21.05	33.13
Coordination and collateral contacts (non-billable)	0.44	0.87	1.31	1.75	0.44	0.88	1.32	1.75	-
Participating in assessments and planning meetings	0.44	0.87	1.31	1.75	0.44	0.88	1.32	1.75	-
Session prep and planning	-	-	-	-	-	-	-	-	-
Travel time (between members)	1.31	1.31	1.31	1.31	-	-	-	-	-
Program set-up/ clean-up	0.87	0.87	0.87	0.87	1.32	1.32	1.32	1.32	-
Missed appointments	1.09	ı	1	ı	0.66	i	-	-	-
Recordkeeping and reporting	2.62	3.06	3.50	3.93	3.07	3.51	3.95	4.39	-
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.31	1.31	1.31	1.31	1.32	1.32	1.32	1.32	1.29
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	3.08	3.08	3.08	3.08	3.46	3.46	3.46	3.46	4.62
Total	32.00	32.00	32.00	32.00	36.00	36.00	36.00	36.00	40.00

			Арре	iluix C. I	Touuctivi	ty Assum	puons		
	Children's Behavioral Health Day Treatment, BHP, One-to-One	Children's Behavioral Health Day Treatment, BHP, Group of 2	Children's Behavioral Health Day Treatment, BHP, Group of 3	Children's Behavioral Health Day Treatment, BHP, Group of 4	Children's Behavioral Health Day Treatment, Master's, One-to-One	Children's Behavioral Health Day Treatment, Master's, Group of 2	Children's Behavioral Health Day Treatment, Master's, Group of 3	Children's Behavioral Health Day Treatment, Master's, Group of 4	Board Certified Behavior Analyst Services
'Typical Workweek' Without Training and PTO							•		
Direct services	27.75	27.00	25.50	24.00	27.75	27.50	26.00	24.50	26.00
Coordination and collateral contacts (non-billable)	0.50	1.00	1.50	2.00	1.50	2.00	2.50	3.00	5.00
Participating in assessments and planning meetings	0.50	1.00	1.50	2.00	1.50	2.00	2.50	3.00	-
Session prep and planning	-	-	-	-	-	-	-	-	-
Travel time (between members)	-	-	-	-	-	-	-	-	-
Program set-up/ clean-up	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	-
Missed appointments	0.75	-	-	-	1.25				2.50
Recordkeeping and reporting	3.50	4.00	4.50	5.00	5.00	5.50	6.00	6.50	5.00
Peer consultation/ Consultant supervision	1	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	36.00	36.00	36.00	36.00	40.00	40.00	40.00	40.00	40.00
Annual Hours for Training and PTO									
Training	50	50	50	50	50	50	50	50	50
Paid Time Off	180	180	180	180	240	240	240	240	240
Avg. Workweek Adjusted for Training and PTO									
Direct services	24.33	23.67	22.35	21.05	23.88	23.67	22.38	21.09	22.38
Coordination and collateral contacts (non-billable)	0.44	0.88	1.32	1.75	1.29	1.72	2.15	2.58	4.30
Participating in assessments and planning meetings	0.44	0.88	1.32	1.75	1.29	1.72	2.15	2.58	-
Session prep and planning	-	-	-	-	-	-	-	-	1
Travel time (between members)	-	-	-	-	-	-	-	-	-
Program set-up/ clean-up	1.32	1.32	1.32	1.32	1.29	1.29	1.29	1.29	1
Missed appointments	0.66	-	-	-	1.08	0.00	0.00	0.00	2.15
Recordkeeping and reporting	3.07	3.51	3.95	4.39	4.30	4.73	5.16	5.59	4.30
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.32	1.32	1.32	1.32	1.29	1.29	1.29	1.29	1.29
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	3.46	3.46	3.46	3.46	4.62	4.62	4.62	4.62	4.62
Total	36.00	36.00	36.00	36.00	40.00	40.00	40.00	40.00	40.00

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	Outpatient Therapy, Psychologist/Psychiatrist - Office One-to-One	Outpatient Therapy, Psychologist/Psychiatrist - Office Groups	Outpatient Therapy, Psychologist/Psychiatrist - Community	Outpatient Therapy, LCSW/LCPC/ LMFT/ APRN - Office One-to-One	Outpatient Therapy, LCSW/LCPC/ LMFT/ APRN - Office Groups	Outpatient Therapy, LCSW/ LCPC/ LMFT/ APRN - Community	Outpatient Therapy for Individuals Who Are Deaf - Office	Outpatient Therapy for Individuals Who Are Deaf - Community
'Typical Workweek' Without Training and PTO		-00						
Direct services	27.25	28.50	23.00	27.25	28.50	23.00	27.25	23.00
Coordination and collateral contacts (non-billable)	3.00	3.50	2.50	3.00	3.50	2.50	3.00	2.50
Participating in assessments and planning meetings	0.75	1.00	0.50	0.75	1.00	0.50	0.75	0.50
Session prep and planning	-	-	-	-	-	-	-	-
Travel time (between members)	-	-	5.00	-	-	5.00	-	5.00
Program set-up/ clean-up	-	-	-	-	-	-	-	-
Missed appointments	2.50	-	2.50	2.50	-	2.50	2.50	2.50
Recordkeeping and reporting	5.00	5.50	5.00	5.00	5.50	5.00	5.00	5.00
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00
Annual Hours for Training and PTO								
Training	50	50	50	50	50	50	50	50
Paid Time Off	240	240	240	240	240	240	240	240
Avg. Workweek Adjusted for Training and PTO								
Direct services	23.45	24.53	19.80	23.45	24.53	19.80	23.45	19.80
Coordination and collateral contacts (non-billable)	2.58	3.01	2.15	2.58	3.01	2.15	2.58	2.15
Participating in assessments and planning meetings	0.65	0.86	0.43	0.65	0.86	0.43	0.65	0.43
Session prep and planning	-	ı	-	-	-	-	-	-
Travel time (between members)	-	-	4.30	-	-	4.30	-	4.30
Program set-up/ clean-up	-	ı	-	-	-	-	ı	ı
Missed appointments	2.15		2.15	2.15	-	2.15	2.15	2.15
Recordkeeping and reporting	4.30	4.73	4.30	4.30	4.73	4.30	4.30	4.30
Peer consultation/ Consultant supervision	-	-	-	ı	-	1	-	ı
Employer and one-on-one supervision time	1.29	1.29	1.29	1.29	1.29	1.29	1.29	1.29
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62
Total	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00

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	Outpatient Therapy, Licensed Alcohol and Drug Counselor - Office One-to-One	Outpatient Therapy, Licensed Alcohol and Drug Counselor - Office Groups	Outpatient Therapy, Licensed Alcohol and Drug Counselor - Community	Outpatient Therapy, Certified Alcohol and Drug Counselor - Office One-to-One	Outpatient Therapy, Certified Alcohol and Drug Counselor - Office Groups	Outpatient Therapy, Certified Alcohol and Drug Counselor - Community	Specialized Group Services	Medication Management (All Staff)	Neuropsychological and Psychological Testing (Physician/ Psychologist)	Neuropsychological and Psychological Testing (Psych. Examiner)
'Typical Workweek' Without Training and PTO										
Direct services	27.25	28.50	23.00	27.25	28.50	23.00	38.50	25.00	32.25	35.00
Coordination and collateral contacts (non-billable)	3.00	3.50	2.50	3.00	3.50	2.50	-	5.00	1.00	-
Participating in assessments and planning meetings	0.75	1.00	0.50	0.75	1.00	0.50	-	1.00	-	-
Session prep and planning	-	-	-	-	-	-	-	-	-	-
Travel time (between members)	-	-	5.00	-	-	5.00	-	-	-	-
Program set-up/ clean-up	-	-	-	-	-	-	-	-	-	-
Missed appointments	2.50	-	2.50	2.50	-	2.50	-	2.50	1.50	1.50
Recordkeeping and reporting	5.00	5.50	5.00	5.00	5.50	5.00	-	5.00	3.75	2.00
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00
Annual Hours for Training and PTO		•								1
Training	50	50	50	50	50	50	50	50	50	50
Paid Time Off	240	240	240	240	240	240	200	240	240	240
Avg. Workweek Adjusted for Training and PTO										
Direct services	23.45	24.53	19.80	23.45	24.53	19.80	33.87	21.52	27.75	30.12
Coordination and collateral contacts (non-billable)	2.58	3.01	2.15	2.58	3.01	2.15	-	4.30	0.86	-
Participating in assessments and planning meetings	0.65	0.86	0.43	0.65	0.86	0.43	-	0.86	-	-
Session prep and planning	-	-	-	-	-	-	-	-	-	-
Travel time (between members)	-	-	4.30	-	-	4.30	-	-	-	-
Program set-up/ clean-up	-	-	-	-	-	-	-	-	-	-
Missed appointments	2.15	1	2.15	2.15	-	2.15	-	2.15	1.29	1.29
Recordkeeping and reporting	4.30	4.73	4.30	4.30	4.73	4.30	-	4.30	3.23	1.72
Peer consultation/ Consultant supervision	-	-	-	-	-	-	-	-	-	-
Employer and one-on-one supervision time	1.29	1.29	1.29	1.29	1.29	1.29	1.32	1.29	1.29	1.29
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	4.62	4.62	4.62	4.62	4.62	4.62	3.85	4.62	4.62	4.62
Total	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00

	Appendix C: Productivity Assumptions								
	Adaptive Assessments	Children's Home and Community Based Treatment (BHP)	Children's Home and Community Based Treatment (Master's)	Children's Home and Community Treatment, BCBA Support	Mental Health Psychosocial Clubhouse	Behavioral Therapies, Incredible Years and Triple P (session rates)	Behavioral Therapies, Parent-Child Interaction Therapy	Trauma-Focused Cognitive Behavioral Therapy - Office	Trauma-Focused Cognitive Behavioral Therapy - Community
'Typical Workweek' Without Training and PTO									
Direct services	35.00	24.00	25.00	26.00	28.75	38.50	24.50	26.00	22.00
Coordination and collateral contacts (non-billable)	-	-	-	5.00	-	-	2.50	2.50	2.25
Participating in assessments and planning meetings	-	0.50	1.50	-	2.00	-	3.50	0.50	0.50
Session prep and planning	-	-	-	-	-	-	-	2.00	1.75
Travel time (between members)	-	5.00	5.00		2.25	-	-	-	5.00
Program set-up/ clean-up	-	-	-	-	0.50	-	1.50	-	-
Missed appointments	1.50	2.00	2.00	2.50		-	2.50	2.50	2.25
Recordkeeping and reporting	2.00	2.00	5.00	5.00	5.00	-	4.00	3.75	3.50
Peer consultation/ Consultant supervision	ı	-	-	-	-	-	-	1.25	1.25
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	40.00	35.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00
Annual Hours for Training and PTO									
Training	50	50	50	50	50	50	50	60	60
Paid Time Off	240	210	240	240	240	240	240	240	240
Avg. Workweek Adjusted for Training and PTO									
Direct services	30.12	20.57	21.52	22.38	24.74	33.13	21.09	22.25	18.81
Coordination and collateral contacts (non-billable)	-	-	-	4.30	-	-	2.15	2.14	1.93
Participating in assessments and planning meetings	-	0.43	1.29	-	1.72	-	3.01	0.43	0.43
Session prep and planning	-	-	-	-	-	-	-	1.71	1.50
Travel time (between members)	-	4.29	4.30	0.00	1.94	-	-	-	4.28
Program set-up/ clean-up	-	-	-	-	0.43	-	1.29	-	-
Missed appointments	1.29	1.71	1.72	2.15	0.00	-	2.15	2.14	1.93
Recordkeeping and reporting	1.72	1.71	4.30	4.30	4.30	-	3.44	3.21	3.00
Peer consultation/ Consultant supervision	ı	1	-	1	-	-	-	1.07	1.07
Employer and one-on-one supervision time	1.29	1.29	1.29	1.29	1.29	1.29	1.29	1.28	1.28
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	1.15	1.15
Paid time off	4.62	4.04	4.62	4.62	4.62	4.62	4.62	4.62	4.62
Total	40.00	35.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00