Rate Study for Behavioral Health and Targeted Case Management Services

Draft Rate Models for Community-Based Mental Health and SUD Services

- prepared for -

Maine Department of Health and Human Services

- prepared by -

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Comparison of Current and Draft Rates

Service		Unit	Current	Draft Rates	Comments
Section 1	7				
Communi	ity Rehabilitation Services	Day	\$79.63	\$114.68	
Skills Dev	velopment, One-to-One	15 min.	\$13.05	\$21.92	
Skills Dev	velopment, Group	15 min.	\$3.26	\$7.38	
Daily Liv	ing Support Services	15 min.	\$8.32	\$17.46	
Day Supp	oort Services	Hour	\$16.07	\$23.11	
Assertive	Community Treatment	Weekly	By Report	\$456.75	
Section 2	8				
	Home and Community, One-to-One (BHP)	15 min.	\$11.06	\$19.89	
Children's Rehab. and Community Support	Home and Community, 2 person group (BHP)	15 min.	\$5.58	\$10.84	
/ Suj	Home and Community, 3 person group (BHP)	15 min.	\$3.84	\$7.72	
unity	Home and Community, 4 person group (BHP)	15 min.	\$2.97	\$6.25	
num	School-Based, One-to-One (BHP)	15 min.	\$11.06	\$17.13	
I Co	School-Based, 2 person group (BHP)	15 min.	\$5.58	\$9.47	
anc	School-Based, 3 person group (BHP)	15 min.	\$3.84	\$6.68	
chab	School-Based, 4 person group (BHP)	15 min.	\$2.97	\$5.32	
s Re	School-Based, One-to-One (BHP) - SPT Exempt	15 min.	\$11.06	\$16.19	
lren	School-Based, 2 person group (BHP) - SPT Exempt	15 min.	\$5.58	\$8.95	
Chile	School-Based, 3 person group (BHP) - SPT Exempt	15 min.	\$3.84	\$6.32	
0	School-Based, 4 person group (BHP) - SPT Exempt	15 min.	\$2.97	\$5.03	
Se	Specialized Home and Community, One-to-One (BHP)	15 min.	\$15.31	\$27.24	
Children's Habilitative Services	Specialized Home and Community, 2 person group (BHP)	15 min.	\$7.74	\$14.84	
e Se	Specialized Home and Community, 3 person group (BHP)	15 min.	\$5.30	\$10.57	
ativ	Specialized Home and Community, 4 person group (BHP)	15 min.	\$4.10	\$8.56	
bilit	Specialized School-Based, One-to-One (BHP)	15 min.	\$15.31	\$23.22	
s Ha	Specialized School-Based, 2 person group (BHP)	15 min.	\$7.74	\$12.84	
lren'	Specialized School-Based, 3 person group (BHP)	15 min.	\$5.30	\$9.06	
Child	Specialized School-Based, 4 person group (BHP)	15 min.	\$4.10	\$7.22	
eq	Specialized School-Based, One-to-One (BHP) - SPT Exempt	15 min.	\$15.31	\$21.94	
Specializ	Specialized School-Based, 2 person group (BHP) - SPT Exemp	t 15 min.	\$7.74	\$12.13	
	Specialized School-Based, 3 person group (BHP) - SPT Exemp	t 15 min.	\$5.30	\$8.56	
	Specialized School-Based, 4 person group (BHP) - SPT Exemp	t 15 min.	\$4.10	\$6.82	
Children's	s Rehab. and Community Support, BCBA	15 min.	\$17.42	\$23.46	
Children's	s Rehab. and Community Support - Weekly Rate under 10 hrs.			\$542.85	
Children's	s Rehab. and Community Support - Weekly Rate 10 to 20 hrs.	Weekly	New	\$802.43	
Children's	s Rehab. and Community Support - Weekly Rate 20 or more hrs.			\$1,581.18	

Comparison of Current and Draft Rates

Service		Unit	Current	Draft Rates	Comments
Section 6.	5				
Childr en's HCT	BHP	Weekly	\$17.40	\$774.86	Propose changing from 15 minute rate to a
		Weekly	\$24.92	\$774.00	weekly rate
Board Cer	rtified Behavior Analyst Services	15 min.	New	\$32.75	
Children's	Assertive Community Treatment	Weekly	\$111.46	\$542.90	Propose changing from daily rate to weekly
Mental He	ealth Psychosocial Clubhouse Services	15 min.	6.33	\$7.31	
ior	Triple P 1:1 - Bachelor's	Session	\$22.48	\$127.78	
hav	Triple P - Group 2-4 members - Bachelor's	Session	\$11.53	\$95.01	
e Be	Triple P – Group 5-7 members - Bachelor's	Session	\$4.84	\$49.15	
ptiv	Triple P - Group 8+ members - Bachelor's	Session	\$3.12	\$33.86	
bisru	Triple P 1:1 - Master's	Session	\$22.48	\$149.52	
ies for Di Disorders	Triple P - Group 2-4 members -Master's	Session	\$11.53	\$110.64	Propose changing from 15 minute rate to a session rate
ies f Disor	Triple P – Group 5-7 members - Master's	Session	\$4.84	\$56.95	
erap I	Triple P - Group 8+ members - Master's	Session	\$3.12	\$39.06	
Behavioral Therapies for Disruptive Behavior Disorders	Incredible Years - Group 2-4 members	Session	\$13.13	\$110.64	
	Incredible Years – Group 5-7 members	Session	\$5.48	\$56.95	
shav	Incredible Years - Group 8+ members	Session	\$3.55	\$46.76	
Be	Parent-Child Interaction Therapy (PCIT) 1:1	15 min.	\$25.12	\$28.07	
Substance	Use Disorder Partial Hospitalization	Day	New	\$263.32	

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		15 Minutes
	Unit of Service	15 Minutes
	- MHRT I Hourly Wage - Benefit Rate (as a percent of wages)	\$20.40 33.8%
efits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$27.30
Ben	Productivity Assumptions	
put	Total Hours	40.00
es a	- Training	0.96
Wag	- Paid time off "Billable" Hours	<u>3.85</u> 35.19
LIV	Productivity Adjustment	1.14
MHRT I Wages and Benefits	Hourly MHRT 1 Cost per Billable Hour	\$31.12
М	- Number of Hours of MHRT I Coverage per Week	80
	Weekly Cost of MHRT I	\$2,489.60
	- MHRT/C Hourly Wage	\$26.74
ĩts	- Benefit Rate (as a percent of wages)	28.3%
enel	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$34.31
d B	Productivity Assumptions	40.00
s an	Total Hours - Training	40.00 0.96
age	- Paid time off	4.62
A D	"Billable" Hours	34.42
ST/C	Productivity Adjustment Hourly MHRT/C Cost per Billable Hour	1.16 \$39.80
MHRT/C Wages and Benefits		
4	- Number of Hours of MHRT/C Coverage per Week	40
. 1 +	Weekly Cost of MHRT/C	\$1,592.00
On- Call Cost	Weekly On-Call Cost	\$50.00
ff ct	- Number of Miles Traveled per Week	175
Direct Staff Mileage	- Amount per Mile	\$0.625
L V	Weekly Mileage Cost	\$109.38
	Weekly Cost Before Admin. and Program Support	\$4,240.98
ъ ¥	- Number of Members Served	8
dmin. and og. Support	Weekly Cost per Member Before Admin. And Program Support	\$530.12
g. Sı	Daily Cost per Member Before Admin. and Program Support	\$75.73
Ad Prog	- Program Support Rate Program Support Cost per Day	<u>15.0%</u> \$16.23
	- Administrative Rate	15.0%
	Administrative Cost per Day	\$16.23
	Total Cost per Member per Day	\$108.19
	- Service Provider Tax Rate	6.0%
	Service Provider Tax Cost per Day	\$6.49
	Rate per Member per Day	\$114.68

Community Rehabilitation Services

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Skills Development

		One-to-One	Groups
	Unit of Service	15 Minutes	15 Minutes
	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$26.74 28.3% \$34.31	\$26.74 28.3% \$34.31
fits	Productivity Assumptions Total Hours - Travel Time (Between Members)	36.00 3.43	36.00 3.43
and Bene	 Missed Appointments Participating in Assessments and Planning Meetings Recordkeeping and Reporting 	1.29 0.43 1.29 1.29	- 1.07 1.93 1.20
MHRT/C Wages and Benefits	 Employer and One-on-One Supervision Time Training Paid time off "Billable" Hours 	0.96 4.15 23.16	1.29 0.96 4.15 23.17
HRT	Productivity Adjustment	1.55	1.55
M	MHRT/C Cost After Productivity Adj. per Billable Hour <i>Staffing Ratio for Group Services</i> - Scheduled Members per MHRT/C - Member Attendance Rate - Attendance-Adjusted Number of Members per MHRT/C	\$53.18	\$53.18 4.0 80% 3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$53.18	\$16.62
MHRT/C Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Mileage Cost per Member per Billable Hour	175 \$0.625 \$109.38 \$4.72	175 \$0.625 \$109.38 \$1.48
Admin. and Prog. Support	Cost per Member per Billable Hour Before Admin. and Support - Program Support Rate Program Support Cost per Member per Billable Hour - Administrative Rate	\$57.90 15.0% \$12.41 15.0%	\$18.10 20.0% \$5.57 15.0%
_	Administrative Cost per Member per Billable Hour	\$12.41	\$4.18
	Total Cost per Member per Billable Hour	\$82.72	\$27.85
	- Service Provider Tax Rate Service Provider Tax Cost per Billable Hour	<mark>6.0%</mark> \$4.96	<mark>6.0%</mark> \$1.67
	Rate per Member per 15 Minutes	\$21.92	\$7.38

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	Unit of Service	15 Minutes
	- MHRT I Hourly Wage	\$20.40
	- Benefit Rate (as a percent of wages)	33.8%
~	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$27.30
efits	Due to divite descent discus	
ene	Productivity Assumptions Total Hours	36.00
đВ	- Travel Time (Between Members)	30.00
an	- Missed Appointments	1.32
ges	- Participating in Assessments and Planning Meetings	0.44
Wa	- Recordkeeping and Reporting	1.32
IJ	- Employer and One-on-One Supervision Time	1.32
MHRT I Wages and Benefits	- Training	0.96
	- Paid time off	3.46
	"Billable" Hours	23.67
	Productivity Adjustment	1.52
	Staff Cost After Productivity Adj. per Billable Hour	\$41.50
I je	- Number of Miles Traveled per Week	175
MHRT I Mileage	- Amount per Mile	\$0.625
MH Mil	Weekly Mileage Cost	\$109.38
I	Mileage Cost per Billable Hour	\$4.62
ort	Cost per Billable Hour Before Admin. and Program Support	\$46.12
. an	- Program Support Rate	15.0%
Admin. and Prog. Support	Program Support Cost per Billable Hour	\$9.88
nbA og.	- Administrative Rate	15.0%
/ P1	Administrative Cost per Billable Hour	\$9.88
	Total Cost per Billable Hour	\$65.88
	- Service Provider Tax Rate	6.0%
	Service Provider Tax Cost per Billable Hour	\$3.95
	Rate per 15 Minutes	\$17.46

Daily Living Support Services

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	Unit of Service	Hour
	- MHRT/C Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$26.74 28.3% \$34.31
	Productivity Assumptions Total Hours	
nefits	 Coordination and Collateral Contacts (non-billable) Participating in Assessments and Planning Meetings 	32.00 - 0.43
und Ber	 Program Set-Up/ Clean-Up Recordkeeping and Reporting 	0.85 1.71
Vages a	 Employer and One-on-One Supervision Time Training Paid time off 	1.28 0.96 3.69
MHRT/C Wages and Benefits	"Billable" Hours Productivity Adjustment	23.08 1.39
ΗМ	Hourly MHRT/C Cost per Billable Hour	\$47.69
	Staffing Ratio - Scheduled Members per MHRT/C - Member Attendance Rate	5.0 80%
	- Attendance-Adjusted Number of Members per MHRT/C Staff Cost After Prod. Adj. per Member per Billable Hour	4.00 \$11.92
ö		
Attendance	 Days per Year of Program Operations Days per Year Member Attends (Based on Attendance Rate) 	250 200
Atte	- Hours per Day of Member Attendance Hours per Year of Member Attendance	4.00 800
Facility	 Square Feet of Service Space per Member Annual Cost per Square Foot 	100 \$16.00
Fac	Annual Facility Cost per Member Facility Cost per Member per Billable Hour	\$1,600.00 \$2.00
Sup- plies	- Cost of Supplies per Member per Day Supply Cost per Member per Billable Hour	\$1.00 \$0.25
Admin. and rog. Support	Cost per Member per Billable Hour Before Admin. and Support - Program Support Rate	\$14.17 20.0%
Admin. and rog. Suppor	Program Support Cost per Member per Billable Hour - Administrative Rate	\$4.36 15.0%
P 7	Administrative Cost per Member per Billable Hour	\$3.27
	Total Cost per Member per Billable Hour	\$21.80
	- Service Provider Tax Rate Service Provider Tax Cost per Billable Hour	<u>6.0%</u> \$1.31
	Rate per Member per Hour	\$23.11

Day Support Services

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	Assertive Community Treatment	
	Unit of Service	Week
Psychiatrist	 Psychiatrist Hourly Wage Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits 	\$177.06 9.7% \$404,008.43
sych	- Number of Members per Psychiatrist	100
Ps	Annual Psychiatrist Cost per Member	\$4,040.08
()	- LCSW/LCPC Hourly Wage	\$32.43
LCSW/LCPC	- Benefit Rate (as a percent of wages)	25.2%
M/L	Annual Cost of Wages and Benefits	\$84,452.91
CS	- Number of Members per LCSW/LCPC	40
Π	Annual LCSW/LCPC Cost per Member	\$2,111.32
	- MHRT/C Hourly Wage	\$26.74
[/C	- Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	28.3% \$71,359.43
MHRT/C	Annual On-Call Cost	\$2,600.00
IM	- Number of Members per MHRT/C	\$2,000.00 20
	Annual MHRT/C Cost per Member	\$3,697.97
	- Registered Nurse Hourly Wage	\$3,097.97
e e	- Benefit Rate (as a percent of wages)	22.2%
Registered Nurse	Annual Cost of Wages and Benefits	\$104,161.32
Reg	Number of Members per Registered Nurse	50
	Annual Registered Nurse Cost per Member	\$2,083.23
r/ Dec.	- Rehab. Counselor/ Employment Specialist Hourly Wage	\$26.59
iab. selo '. Sp	- Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	28.4% \$71,014.44
Rehab. Counselor/ Employ. Spec.	Number of Members per Rehabilitation Counselor/Employment Specialist	50
Em C	Annual Rehabilitation Counselor/Employment Specialist Cost per Member	
er.	- Certified Intentional Peer Support Specialist Hourly Wage	\$20.40
ied al Pe Spe	- Benefit Rate (as a percent of wages)	33.8%
Certified ntional P pport Spe	Annual Cost of Wages and Benefits	\$56,774.02
Certified Intentional Peer Support Spec.	Number of Members per Certified Intentional Peer Support Specialist	100
Ir	Annual Certified Intentional Peer Support Specialist Cost per Member	\$567.74
e e ilor	- Substance Abuse Counselor Hourly Wage	\$26.74 28.3%
stanc suse sselc	- Benefit Rate (as a percent of wages) Annual Cost of Wages and Benefits	\$71,359.43
Substance Abuse Counselor	Number of Members per Certified Intentional Peer Support Specialist	75
•	Annual Substance Abuse Counselor Cost per Member	\$951.46
age	- Number of Miles Traveled per Week per Member	25
Mileage	- Amount per Mile	\$0.625
	Annual Mileage Cost per Member	\$812.50
Admin. and Prog. Support	Annual Cost per Member Before Administration and Program Support - Program Support Rate	\$15,684.59 15.0%
nin. Sul	Annual Program Support Cost	\$3,360.98
Adr rog.	- Administrative Rate	15.0%
ď	Annual Administrative Cost per Member	\$3,360.98
	Total Annual Cost per Member Total Weekly Cost per Member	\$22,406.55 \$430.90
	- Service Provider Tax Rate	6.0%
	Service Provider Tax Kate	\$25.85
	Rate per Member per Week	\$456.75

Assertive Community Treatment

Children's Rehab. and Community Support, BHP, Home and Community

		One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$23.01	\$23.01	\$23.01	\$23.01
	- Benefit Rate (as a percent of wages)	31.2%	31.2%	31.2%	31.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$30.19	\$30.19	\$30.19	\$30.19
6	Productivity Assumptions				
fit	Total Hours	32.00	32.00	32.00	32.00
BHP Wages and Benefits	- Travel Time (Between Members)	1.31	1.31	1.31	1.31
1 B	- Missed Appointments	1.09	-	-	-
anc	- Coordination and Collateral Contacts (non-billable)	0.44	0.87	1.31	1.75
ses	- Participating in Assessments and Planning Meetings	0.44	0.87	1.31	1.75
/ag	- Program set-up/ clean-up	0.87	0.87	0.87	0.87
⊳ 4	- Recordkeeping and Reporting	2.62	3.06	3.50	3.93
3HI	- Employer and One-on-One Supervision Time	1.31	1.31	1.31	1.31
щ	- Training	<mark>0.96</mark>	<mark>0.96</mark>	<mark>0.96</mark>	0.96
	- Paid time off	3.08	3.08	3.08	3.08
	"Billable" Hours	19.88	19.67	18.35	17.04
	Productivity Adjustment	1.61	1.63	1.74	1.88
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$48.61	\$49.21	\$52.53	\$56.76
BHP Mileage	- Number of Miles Traveled per Week	125	125	125	125
BHP fileag	- Amount per Mile	\$0.625	\$0.625	\$0.625	\$0.625
Mi B	Weekly Mileage Cost	\$78.13	\$78.13	\$78.13	\$78.13
	Mileage Cost per Billable Hour	\$3.93	\$3.97	\$4.26	\$4.59
Admin. and Prog. Support	Cost per Billable Hour Before Admin. and Program Support	\$52.54	\$53.18	\$56.79	\$61.35
Admin. and rog. Suppor	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
S. S	Program Support Cost per Billable Hour	\$11.26	\$16.36	\$17.47	\$18.88
Ad	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
. С	Administrative Cost per Billable Hour	\$11.26	\$12.27	\$13.10	\$14.16
	Total Cost per Billable Hour	\$75.06	\$81.81	\$87.36	\$94.39
	- Service Provider Tax Rate	6.0%	6.0%	6.0%	6.0%
	Service Provider Tax Cost per Hour	\$4.50	\$4.91	\$5.24	\$5.66
	Rate per Member per 15 Minutes	\$19.89	\$10.84	\$7.72	\$6.25

Children's Rehab. and Community Support, BHP, School

		One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$23.01 31.2% \$30.19	\$23.01 31.2% \$30.19	\$23.01 31.2% \$30.19	\$23.01 31.2% \$30.19
Benefits	Productivity Assumptions Total Hours - Missed Appointments	36.00 0.66	36.00	36.00	36.00 -
BHP Wages and Benefits	 Coordination and Collateral Contacts (non-billable) Participating in Assessments and Planning Meetings Program Set-Up/ Clean-Up Recordkeeping and Reporting 	0.44 0.44 1.32 3.07	0.88 0.88 1.32 3.51	1.32 1.32 1.32 3.95	1.75 1.75 1.32 4.39
BHP V	 Employer and One-on-One Supervision Time Training Paid time off "Billable" Hours 	1.32 0.96 3.46	1.32 0.96 3.46	1.32 0.96 3.46 22.35	1.32 0.96 3.46
	Productivity Adjustment Staff Cost After Prod. Adj. per Member per Billable Hour	24.33 1.48 \$44.68	23.67 1.52 \$45.89	1.61 \$48.61	21.05 1.71 \$51.62
Facility	 Square Feet of Service Space for BHP Annual Cost per Square Foot Annual Service Space Cost Annual Hours of Service Space Utilization 	35 \$16.00 \$560.00 1,000	35 \$16.00 \$560.00 1,000	35 \$16.00 \$560.00 1,000	35 \$16.00 \$560.00 1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
Admin. and Prog. Support	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour - Administrative Rate Administrative Cost per Billable Hour	\$45.24 15.0% \$9.69 15.0% \$9.69	\$46.45 20.0% \$14.29 15.0% \$10.72	\$49.17 20.0% \$15.13 15.0% \$11.35	\$52.18 20.0% \$16.06 15.0% \$12.04
	Total Cost per Billable Hour	\$64.62	\$71.46	\$75.65	\$80.28
	- Service Provider Tax Rate Service Provider Tax Cost per Hour	6.0% \$3.88	6.0% \$4.29	6.0% \$4.54	6.0% \$4.82
	Rate per Member per 15 Minutes	\$17.13	\$9.47	\$6.68	\$5.32

Children's Rehab. and Community Support, BHP, School

SPT - Exempt

	51 1 - Exem	One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$23.01	\$23.01	\$23.01	\$23.01
	- Benefit Rate (as a percent of wages)	31.2%	31.2%	31.2%	31.2%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$30.19	\$30.19	\$30.19	\$30.19
BHP Wages and Benefits	Productivity Assumptions Total Hours	26.00	26.00	26.00	26.00
sue		36.00 0.66	36.00	36.00	36.00
I B	 Missed Appointments Coordination and Collateral Contacts (non-billable) 	0.88	0.88	1.32	- 1.75
anc	- Coordination and Conateral Contacts (non-onnable) - Participating in Assessments and Planning Meetings	0.44	0.88	1.32	1.75
ses	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.75
Vag	- Recordkeeping and Reporting	3.07	3.51	3.95	4.39
ΡΛ	- Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
BH	- Training	0.96	0.96	0.96	0.96
	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$44.68	\$45.89	\$48.61	\$51.62
	- Square Feet of Service Space for BHP	35	35	35	35
<i>⊳</i>	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
Facility	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
Fac	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
d ort	Cost per Billable Hour Before Admin. and Program Support	\$45.24	\$46.45	\$49.17	\$52.18
an ipp	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
Admin. and Prog. Support	Program Support Cost per Billable Hour	\$9.69	\$14.29	\$15.13	\$16.06
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
_∕ Pr	Administrative Cost per Billable Hour	\$9.69	\$10.72	\$11.35	\$12.04
	Total Cost per Billable Hour	\$64.62	\$71.46	\$75.65	\$80.28
	Rate per Member per 15 Minutes	\$16.19	\$8.95	\$6.32	\$5.03

Specialized Children's Rehab. and Community Support, BHP, Home and Community

		One-to-One	Group of 2	Group of 3	Group of 4
<u></u>	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	 BHP Hourly Wage Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits) 	\$24.41 30.0% \$31.73	\$24.41 30.0% \$31.73	\$24.41 30.0% \$31.73	\$24.41 30.0% \$31.73
nefits	Productivity Assumptions Total Hours - Travel Time (Between Members)	32.00	32.00	32.00	32.00 1.31
s and Ber	 Missed Appointments Coordination and Collateral Contacts (non-billable) Participating in Assessments and Planning Meetings 	1.91 1.09 0.44 0.44	0.87 0.87	1.31 - 1.31 1.31	- 1.75 1.75
BHP Wages and Benefits	 Program set-up/ clean-up Recordkeeping and Reporting Employer and One-on-One Supervision Time 	0.87 2.62 1.31	0.87 3.06 1.31	0.87 3.50 1.31	0.87 3.93 1.31
BI	- Training - Paid time off "Billable" Hours	0.96 3.08 19.88	0.96 3.08 19.67	0.96 3.08 18.35	0.96 3.08 17.04
	Productivity Adjustment Staff Cost After Prod. Adj. per Member per Billable Hour	1.61 \$51.09	1.63 \$51.72	1.74 \$55.21	1.88 \$59.65
BCBA Support	- BCBA Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of BCBA Wages and Benefits	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07	\$41.32 22.1% \$2,018.07
BCBA	Number of BHPs per BCBA Weekly BCBA Cost per BHP BCBA Cost per Billable Hour	6 \$336.35 \$16.92	6 \$336.35 \$17.10	6 \$336.35 \$18.33	6 \$336.35 \$19.74
BHP Mileage	 Number of Miles Traveled per Week Amount per Mile Weekly Mileage Cost Mileage Cost per Billable Hour 	125 \$0.625 \$78.13 \$3.93	125 \$0.625 \$78.13 \$3.97	125 \$0.625 \$78.13 \$4.26	125 \$0.625 \$78.13 \$4.59
Admin. and Prog. Support	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour - Administrative Rate	\$71.94 15.0% \$15.42 15.0%	\$72.79 20.0% \$22.40 15.0%	\$77.80 20.0% \$23.94 15.0%	\$83.98 20.0% \$25.84 15.0%
Ч	Administrative Cost per Billable Hour Total Cost per Billable Hour	\$15.42 \$102.78	\$16.80 \$111.99	\$17.95 \$119.69	\$19.38 \$129.20
	- Service Provider Tax Rate Service Provider Tax Cost per Hour	6.0%	6.0% \$6.72	6.0% \$7.18	6.0% \$7.75
	Rate per Member per 15 Minutes	\$27.24	\$14.84	\$10.57	\$8.56

Specialized Children's Rehab. and Community Support, BHP, School

		One-to-One	Group of 2	Group of 3	Group of 4
		One-to-One	Group of 2	Group of 5	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	30.0%	30.0%	30.0%	30.0%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$31.73	\$31.73	\$31.73	\$31.73
BHP Wages and Benefits	Productivity Assumptions Total Hours - Missed Appointments - Coordination and Collateral Contacts (non-billable)	36.00 0.66	36.00	36.00	36.00
and	- Coordination and Conateral Contacts (non-official) - Participating in Assessments and Planning Meetings	0.44 0.44	0.88	1.32 1.32	1.75 1.75
cs	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.73
/ag	- Record keeping and Reporting	3.07	3.51	3.95	4.39
Ρ	- Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
BН	- Training	0.96	0.96	0.96	0.96
	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$46.96	\$48.23	\$51.09	\$54.26
port	- Hourly Wage of BCBA - Benefit Rate (as a percent of wages)	\$41.32 22.1%	\$41.32 22.1%	\$41.32 22.1%	\$41.32 22.1%
Idn	Weekly Cost of Wages and Benefits	\$2,018.07	\$2,018.07	\$2,018.07	\$2,018.07
BCBA Support	Number of BHPs per BCBA	<mark>6</mark>	<mark>6</mark>	<mark>6</mark>	<mark>6</mark>
Ĕ	Weekly BCBA Cost per BHP	\$336.35	\$336.35	\$336.35	\$336.35
	BCBA Cost per Billable Hour	\$13.82	\$14.21	\$15.05	\$15.98
	- Square Feet of Service Space for BHP	35	35	35	35
lity	- Annual Cost per Square Foot Annual Service Space Cost	<mark>\$16.00</mark> \$560.00	\$16.00 \$560.00	\$16.00 \$560.00	<mark>\$16.00</mark> \$560.00
Facility	-	\$300.00	\$300.00		\$500.00
щ	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
Admin. and Prog. Support	Cost per Billable Hour Before Admin. and Program Support	\$61.34	\$63.00	\$66.70	\$70.80
n. a supj	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
g. S	Program Support Cost per Billable Hour	\$13.14	\$19.38	\$20.52	\$21.78
Ac	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
	Administrative Cost per Billable Hour	\$13.14	\$14.54	\$15.39	\$16.34
	Total Cost per Billable Hour	\$87.62	\$96.92	\$102.61	\$108.92
	- Service Provider Tax Rate	6.0%	6.0%	6.0%	6.0%
	Service Provider Tax Cost per Hour	\$5.26	\$5.82	\$6.16	\$6.54
	Rate per Member per 15 Minutes	\$23.22	\$12.84	\$9.06	\$7.22

Specialized Children's Rehab. and Community Support, BHP, School SPT - Exempt_____

		One-to-One	Group of 2	Group of 3	Group of 4
	Unit of Service	15 Minutes	15 Minutes	15 Minutes	15 Minutes
	- BHP Hourly Wage	\$24.41	\$24.41	\$24.41	\$24.41
	- Benefit Rate (as a percent of wages)	30.0%	30.0%	30.0%	30.0%
	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$31.73	\$31.73	\$31.73	\$31.73
its	Productivity Assumptions				
nef	Total Hours	36.00	36.00	36.00	36.00
Bei	- Missed Appointments	0.66	-	-	-
pu	- Coordination and Collateral Contacts (non-billable)	0.44	<mark>0.88</mark>	1.32	1.75
BHP Wages and Benefits	- Participating in Assessments and Planning Meetings	0.44	<mark>0.88</mark>	1.32	1.75
age	- Program Set-Up/ Clean-Up	1.32	1.32	1.32	1.32
Ň	- Recordkeeping and Reporting	3.07	3.51	3.95	<mark>4.39</mark>
Ē	- Employer and One-on-One Supervision Time	1.32	1.32	1.32	1.32
BI	- Training	<mark>0.96</mark>	<mark>0.96</mark>	0.96	<mark>0.96</mark>
	- Paid time off	3.46	3.46	3.46	3.46
	"Billable" Hours	24.33	23.67	22.35	21.05
	Productivity Adjustment	1.48	1.52	1.61	1.71
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$46.96	\$48.23	\$51.09	\$54.26
	- Hourly Wage of BCBA	\$41.32	\$41.32	\$41.32	\$41.32
DOL	- Benefit Rate (as a percent of wages)	22.1%	22.1%	22.1%	22.1%
Idng	Weekly Cost of Wages and Benefits	\$2,018.07	\$2,018.07	\$2,018.07	\$2,018.07
BCBA Support	Number of BHPs per BCBA	<mark>6</mark>	<mark>6</mark>	6	6
BC	Weekly BCBA Cost per BHP	\$336.35	\$336.35	\$336.35	\$336.35
	BCBA Cost per Billable Hour	\$13.82	\$14.21	\$15.05	\$15.98
	- Square Feet of Service Space for BHP	35	35	35	35
ty	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00	\$16.00
Facility	Annual Service Space Cost	\$560.00	\$560.00	\$560.00	\$560.00
F ₅	- Annual Hours of Service Space Utilization	1,000	1,000	1,000	1,000
	Service Space Cost per Billable Hour	\$0.56	\$0.56	\$0.56	\$0.56
nd vort	Cost per Billable Hour Before Admin. and Program Support	\$61.34	\$63.00	\$66.70	\$70.80
Admin. and Prog. Support	- Program Support Rate	15.0%	20.0%	20.0%	20.0%
	Program Support Cost per Billable Hour	\$13.14	\$19.38	\$20.52	\$21.78
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%
$_{I}$	Administrative Cost per Billable Hour	\$13.14	\$14.54	\$15.39	\$16.34
	Total Cost per Billable Hour	\$87.62	\$96.92	\$102.61	\$108.92
	Rate per Member per 15 Minutes	\$21.94	\$12.13	\$8.56	\$6.82

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	Unit of Service	15 Minutes
nefits	 BCBA Hourly Wage Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits) 	\$41.32 22.1% \$50.45
BCBA Wages and Benefits	Productivity Assumptions Total Hours	40.00
A Wage	 Employer and One-on-One Supervision Time Training Paid time off 	1.29 0.96 4.62
BCB	"Billable" Hours Productivity Adjustment	33.13 1.21
	Staff Cost After Productivity Adj. per Billable Hour	\$61.04
BCBA Office Space	- Square Feet of Office Space - Annual Cost per Square Foot Annual Cost of Office Space Office Space Cost per Billable Hour	100 \$16.00 \$1,600.00 \$0.93
Admin. and BCBA Office Prog. Support Space	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Billable Hour - Administrative Rate Administrative Cost per Billable Hour	\$61.97 15.0% \$13.28 15.0% \$13.28
	Total Cost per Billable Hour	\$88.53
	- Service Provider Tax Rate Service Provider Tax Cost per Hour Total Cost per Billable Hour	6.0% \$5.31 \$93.84
	Rate per 15 Minutes	\$93.84 \$23.46

Children's Rehab. and Community Support, BCBA

Children's Rehab. and Community Support, Home and Community

		Under 10 Hours	10 to 20 Hours	20 or More Hours
	Unit of Service	Week	Week	Week
• Wages and Benefits	 BHP Hourly Wage Benefit Rate (as a percent of wages) Weekly Work Hours Weekly Staff Cost (wages + benefits) 	\$23.01 31.2% 32 \$966.05	\$23.01 31.2% 32 \$966.05	\$23.01 31.2% 32 \$966.05
BHP Wages Benefits	Number of Cases per BHP BHP Cost per Member per Week	\$900.03 3 \$322.02	\$900.05 2 \$483.03	1 \$966.05
BHP Mileage	- Number of Miles Traveled per Week - Amount per Mile Weekly Mileage Cost Mileage Cost per Member per Week	175 \$0.625 \$109.38 \$ 36.46	150 \$0.625 \$93.75 \$46.88	125 \$0.625 \$78.13 \$78.13
Admin. and Prog. Support	Cost per Member per Week Before Admin. and Program Support - Program Support Rate Program Support Cost per Week - Administrative Rate Administrative Cost per Week	\$358.48 15.0% \$76.82 15.0% \$76.82	\$529.91 15.0% \$113.55 15.0% \$113.55	\$1,044.18 15.0% \$223.75 15.0% \$223.75
	Cost per Individual per Week - Service Provider Tax Rate Service Provider Tax Cost per Week Rate per Individual per Week	\$512.12 6.0% \$30.73 \$542.85	\$757.01 <u>6.0%</u> \$45.42 \$802.43	\$1,491.68 6.0% \$89.50 \$1,581.18

		//
	Unit of Service	Week
BHP Wages and Benefits	 BHP Hourly Wage Benefit Rate (as a percent of wages) Weekly Work Hours 	\$24.41 30.0% 35
and	Weekly Staff Cost (wages + benefits)	\$1,110.66
Vages	Weekly On-Call Cost	\$50.00
Π	- Number of Members per BHP	5
	Weekly BHP Cost per Member	\$232.13
Master's-Level Wages and Benefits	- Master's-Level Hourly Wage - Benefit Rate (as a percent of wages) - Weekly Work Hours	\$32.43 25.2% 40
el W efits	Weekly Staff Cost (wages + benefits)	\$1,624.09
s-Level W Benefits	Weekly On-Call Cost	\$50.00
ster	- Number of Members per Master's Level	6
Ma	Weekly Master's Level Cost per Member	\$279.02
Mileage	- Number of Miles Traveled per Week per Member - Amount per Mile	50 \$0.625
N	Weekly Mileage Cost per Member	\$31.25
Admin. and Prog. Support	Weekly Cost per Member Before Administration and Program Support - Program Support Rate	\$542.40 15.0%
	Program Support Cost per Member per Week	\$116.23
Ac	- Administrative Rate Administrative Cost per Member per Week	<u>15.0%</u> \$116.23
<u></u>	Rate per Member per Week	\$774.86

Children's Home and Community Based Treatment

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	Unit of Service	15 Minutes
its	 Direct Staff Hourly Wage Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits) 	\$41.32 22.1% \$50.45
BCBA Wages and Benefits	Productivity Assumptions Total Hours	40.00
iges an	 Coordination and Collateral Contacts (non-billable) Recordkeeping and Reporting Missed Appointments 	4.30 4.30 2.15
3A Wa	- Employer and One-on-One Supervision Time - Training	1.29 0.96
BCI	- Paid time off "Billable" Hours	4.62 22.38
	Productivity Adjustment BCBA Cost After Productivity Adj. per Billable Hour	1.79 \$90.31
ffice	- Square Feet of Office Space	100
BCBA Office Space	- Annual Cost per Square Foot	\$16.00
BCH	Annual Cost of Office Space Office Space Cost per Billable Hour	\$1,600.00 \$1.37
Admin. and Prog. Support	Cost per Billable Hour Before Admin. and Program Support - Program Support Rate	\$91.68 15.0%
Admin. and rog. Support	Program Support Cost per Billable Hour	\$19.65
Ac Pro	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$19.65
	Total Cost per Billable Hour Rate per 15 Minutes	\$130.98 \$32.75

Board Certified Behavior Analyst Services

Unit of Service Day - Hourly Wage \$32.43 (Team Leader) LCSW/LCPC - Benefit Rate (as a percent of wages) 25.2% Annual Cost of Wages and Benefits \$84,452.91 - Number of Members per LCSW/LCPC 2. Annual LCSW/LCPC Cost per Member \$3,378.12 - Hourly Wage \$26.74 - Benefit Rate (as a percent of wages) 28.3% MHRT/C Annual Cost of Wages and Benefits \$71,359.43 Annual On-Call Cost \$2,600.00 - Number of Members per MHRT/C 20 Annual MHRT/C Cost per Member \$3,697.97 - Hourly Wage \$177.06 Psychiatrist - Benefit Rate (as a percent of wages) 9.7% Annual Cost of Wages and Benefits \$404,008.43 - Number of Members per Psychiatrist 100 Annual Psychiatrist Cost per Member \$4,040.08 - Hourly Wage \$40.98 Registered - Benefit Rate (as a percent of wages) 22.2% Nurse Annual Cost of Wages and Benefits \$104,161.32 Number of Members per Registered Nurse 50 Annual Registered Nurse Cost per Member \$2,083.23 - Hourly Wage \$27.44 Employ. Spec. Counselor/ - Benefit Rate (as a percent of wages) 27.9% Rehab. Annual Cost of Wages and Benefits \$72,999.18 Number of Members per Rehabilitation Counselor/Employment Specialist 50 \$1,459.98 Annual Rehab. Counselor/Employment Specialist Cost per Member Family Support - Hourly Wage \$20.40 Specialist - Benefit Rate (as a percent of wages) 33.8% Annual Cost of Wages and Benefits \$56,774.02 50 Number of Members per Certified Intentional Peer Support Specialist Annual Family Support Specialist Cost per Member \$1,135.48 Youth Support \$20.40 - Hourly Wage Specialist - Benefit Rate (as a percent of wages) 33.8% Annual Cost of Wages and Benefits \$56,774.02 Number of Members per Certified Intentional Peer Support Specialist 50 Annual Youth Support Specialist Cost per Member \$1,135.48 - Hourly Wage \$26.74 Substance Counselor 28.3% - Benefit Rate (as a percent of wages) Abuse Annual Cost of Wages and Benefits \$71,359.43 Number of Members per Substance Abuse Counselor 50 Annual Substance Abuse Counselor \$1,427.19 Mileage - Number of Miles Traveled per Week per Member 50 - Amount per Mile \$0.540 Annual Mileage Cost per Member \$1,404.00 . Support Annual Cost per Member Before Administration and Program Support \$19,761.53 Admin. and - Program Support Funding Rate 15.0% Annual Program Support Cost \$4,234.61 Prog. - Administrative Rate 15.0% Annual Administrative Cost per Member \$4.234.61 Total Annual Cost per Member \$28,230.75

Children's Assertive Community Treatment

\$542.90

Rate per Member per Week

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Mental Health Psychosocial Clubhouse

	Unit of Service	15 Minutes
	 MHRT/C Hourly Wage Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits) 	\$26.74 28.3% \$34.31
d Benefits	Productivity Assumptions Total Hours - Participating in Assessments and Planning Meetings - Program Set-Up/ Clean-Up - Recordkeeping and Reporting - Employer and One-on-One Supervision Time	40.00 1.72 0.43 4.30 1.29
MHRT/C Wages and Benefits	- Training - Paid time off "Billable" Hours Productivity Adjustment	0.96 4.62 26.68 1.50
IHM	Staff Cost After Productivity Adj. per Billable Hour	\$51.47
	 Staffing Ratio Scheduled Members per MHRT/C Member Attendance Rate Attendance-Adjusted Number of Members per MHRT/C 	4.0 80% 3.20
	Staff Cost After Prod. Adj. per Member per Billable Hour	\$16.08
	- Hours of Initial Training Staff Cost of Initial Training (based on wages and benefits above)	<mark>80</mark> \$2,744.59
Initial Training	 Airfare (2 round trips) Lodging (\$120 per night for 6 nights) Ground Transportation (\$50 per day for 6 days, shared by 2 staff) Per Diem (\$65/ day for 4 days plus \$15/ day for last day of each trip) Travel Related Costs of Initial Training 	\$800.00 \$720.00 \$150.00 \$290.00 \$1,960.00
Initia	Attendance Fee for Initial Training	\$5,000.00
	Total Initial Training Cost - Clinician Turnover Rate Annual Initial Training Cost per Clinician	\$9,704.59 <u>30%</u> \$2,911.38
	Initial Training Cost per Member per Billable Hour	\$0.66
Clubhouse Space	 Square Feet of Clubhouse Space per Member Annual Cost per Square Foot Annual Cost per Square Foot 	100 \$16.00 \$1,600.00
	Clubhouse Space Cost per Member per Billable Hour	\$1.15
Admin. and Prog. Support	Cost per Member per Billable Hour Before Admin. and Program Support - Program Support Rate Program Support Cost per Member per Billable Hour	\$17.89 20.0% \$5.50
Ac Pro	- Administrative Rate Administrative Cost per Member per Billable Hour	<u>15.0%</u> \$4.13
	Total Cost per Member per Billable Hour	\$27.52
	- Service Provider Tax Rate Service Provider Tax Cost per Member per Billable Hour	<mark>6.0%</mark> \$1.65
	- Annual Fees (as a percent of total revenue) Licensing Fees per Member per Billable Hour	<mark>0.25%</mark> \$0.07
	Rate per Member per 15 Minutes	\$7.31

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		-
	Unit of Service	15 Minutes
S	- Therapist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60
l Benefi	Productivity Assumptions Total Hours	40.00
Direct Staff Wages and Benefits	 Coordination and Collateral Contacts (non-billable) Participating in Assessments and Planning Meetings Program Set-Up/ Clean-Up 	2.15 3.01 1.29
staff Wa	 Recordkeeping and Reporting Missed appointments Employer and One-on-One Supervision Time 	3.44 2.15 1.29
Direct S	- Training - Paid time off	0.96 4.62
	"Billable" Hours Productivity Adjustment	21.09 1.90
	Therapist Cost After Productivity Adj. per Billable Hour	\$77.14
Clinician Office	- Square Feet of Service Space - Annual Cost per Square Foot Clinician Office Cost per Billable Hour	100 \$16.00 \$1.46
	Cost per Billable Hour Before Admin. and Program Support	\$78.60
Admin. and Prog. Support	- Program Support Rate Program Support Cost per Billable Hour	15.0% \$16.84
Ad Prog	- Administrative Rate Administrative Cost per Billable Hour	15.0% \$16.84
	Total Cost per Billable Hour Rate per 15 Minutes	\$112.28 \$28.07

Behavioral Therapies, Parent-Child Interaction Therapy

Behavioral Therapies, Incredible Years

		Group 2 to 4	Group 5 to 7	Group 8+
	Unit of Service	Session	Session	Session
	- Therapist Hourly Wage	\$32.43	\$32.43	\$32.43
its	- Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	<u>25.2%</u> \$40.60	<u>25.2%</u> \$40.60	25.2% \$40.60
enef	Productivity Assumptions			
nd B	Total Hours	40.00	40.00	40.00
es at	- Employer and One-on-One Supervision Time - Training	1.29 0.96	1.29 0.96	1.29 0.96
Wag	- Paid time off	4.62	4.62	4.62
ist V	"Billable" Hours Productivity Adjustment	33.13 1.21	33.13 1.21	33.13 1.21
Therapist Wages and Benefits	Therapist Cost After Productivity Adj. per Billable Hour	\$49.13	\$49.13	\$49.13
E	Hours per Therapist per Session (w/ set-up, clean-up, and records)	4.00	4.00	3.00
	Cost of Therapist per Session	\$196.52	\$196.52	\$147.39
	- Bachelor's-Level Hourly Wage	\$170.5 <u>2</u>	\$170.52	\$26.74
sfits	- Benefit Rate (as a percent of wages)			28.3%
Bene	Hourly Staff Cost Before Productivity Adj. (wages + benefits)			\$34.31
and	Productivity Assumptions Total Hours			40.00
ges	- Employer and One-on-One Supervision Time			1.29
l Wa	- Training - Paid time off			0.96 4.62
eve	"Billable" Hours			33.13
or's-I	Productivity Adjustment			1.21
Bachelor's-Level Wages and Benefits	Bachelor Staff Cost After Productivity Adj. per Billable Hour			\$41.52
Bac	Hours per Bachelor's-Level per Session (w/ set-up, clean-up, and records)			3.00
	Cost of Bachelor's Staff per Session			\$124.56
Direct Svc. Space	- Square Feet of Service Space	300	400	500
rect Sv Space	- Annual Cost per Square Foot Annual Cost of Direct Service Space	<mark>\$16.00</mark> \$4,800.00	<mark>\$16.00</mark> \$6,400.00	\$16.00 \$8,000.00
Di	Cost of Direct Svc. Space/ Session (based on 250 avail. days)	\$19.20	\$0,100.00 \$25.60	\$32.00
ác	Cost per Session Before Admin. and Program Support	\$215.72	\$222.12	\$303.95
Admin. and Pro _l Support	- Number of Attendees per Session Cost per Member Before Admin. and Program Support	3 \$71.91	<u> </u>	<u>10</u> \$30.40
min. Su	- Program Support Rate Program Support Cost per Member	20.0% \$22.13	20.0% \$11.39	20.0% \$9.35
Ρq	- Administrative Rate	15.0%	15.0%	15.0%
	Administrative Cost per Member	\$16.60	\$8.54	\$7.01
	Rate per Member per Session	\$110.64	\$56.95	\$46.76

		Group 2	Group 5	Group 8+	Phone	One to
		to 4	<u>to 7</u>		Consulting	One
	Unit of Service	Session	Session	Session	Session	Session
	- Therapist Hourly Wage	\$26.74	\$26.74	\$26.74	\$26.74	\$26.74
	- Benefit Rate (as a percent of wages)	28.3%	28.3%	28.3%	28.3%	28.3%
Ĩts	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$34.31	\$34.31	\$34.31	\$34.31	\$34.31
nef	Productivity Assumptions					
Βe	Total Hours	40.00	40.00	40.00	40.00	40.00
anc	- Employer and One-on-One Supervision Time	1.29	1.29	1.29	1.29	1.29
ses	- Training	0.96	<mark>0.96</mark>	0.96	0.96	<mark>0.96</mark>
Vag	- Paid time off	4.62	4.62	4.62	4.62	4.62
st V	"Billable" Hours	33.13	33.13	33.13	33.13	33.13
api	Productivity Adjustment	1.21	1.21	1.21	1.21	1.21
Therapist Wages and Benefits	Therapist Cost After Productivity Adj. per Billable Hour	\$41.52	\$41.52	\$41.52	\$41.52	\$41.52
	Hours per Therapist per Session (w/ set-up, clean-up, and records)	4.00	4.00	<mark>4.00</mark>	1.00	2.00
	Cost of Therapist per Session	\$166.08	\$166.08	\$166.08	\$41.52	\$83.04
Direct Svc. Space	- Square Feet of Service Space	300	400	500		100
	- Annual Cost per Square Foot	\$16.00	\$16.00	\$16.00		\$16.00
Sp	Annual Cost of Direct Service Space	\$4,800.00	\$6,400.00	\$8,000.00	\$0.00	\$1,600.00
Д	Cost of Direct Svc. Space/ Session (based on 250 avail. days)	\$19.20	\$25.60	\$32.00	\$0.00	\$6.40
- 2	Cost per Session Before Admin. and Program Support	\$185.28	\$191.68	\$198.08	\$41.52	\$89.44
rog	- Number of Attendees per Session	3	6	9	1	1
Admin. and Prog. Support	Cost per Member Before Admin. and Program Suppor	\$61.76	\$31.95	\$22.01	\$41.52	\$89.44
	Drogram Support Data	20.0%	20.0%	20.0%	15.0%	15.0%
	- Program Support Rate Program Support Cost per Member	<u>20.0%</u> \$19.00	<u>20.0%</u> \$9.83	20.0% \$6.77	\$8.90	\$19.17
	- Administrative Rate	15.0%	15.0%	15.0%	15.0%	15.0%
7	Administrative Cost per Member	\$14.25	\$7.37	\$5.08	\$8.90	\$19.17
	Rate per Member per Session	\$95.01	\$49.15	\$33.86	\$59.32	\$127.78

Behavioral Therapies, Triple P, Bachelor's

		Denavioral incrapies, implei, master s				
		Group 2 to 4	Group 5 to 7	Group 8+	Phone Consulting	One to One
	Unit of Service	Session	Session	Session	Session	Session
ts	- Therapist Hourly Wage - Benefit Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60	\$32.43 25.2% \$40.60
Therapist Wages and Benefits	Productivity Assumptions Total Hours - Employer and One-on-One Supervision Time - Training - Paid time off	40.00 1.29 0.96 4.62	40.00 1.29 0.96 4.62	40.00 1.29 0.96 4.62	40.00 1.29 0.96 4.62	40.00 1.29 0.96 4.62
tpist V	"Billable" Hours Productivity Adjustment	33.13 1.21	33.13 1.21	33.13 1.21	33.13 1.21	33.13 1.21
Thera	Therapist Cost After Productivity Adj. per Billable Hour	\$49.13	\$49.13	\$49.13	\$49.13	\$49.13
	Hours per Therapist per Session (w/ set-up, clean-up, and records)	4.00	<mark>4.00</mark>	4.00	1.00	2.00
	Cost of Therapist per Session	\$196.52	\$196.52	\$196.52	\$49.13	\$98.26
Direct Svc. Space	 Square Feet of Service Space Annual Cost per Square Foot Annual Cost of Direct Service Space Cost of Direct Synce/ Session (based on 250 avail. days) 	300 \$16.00 \$4,800.00 \$19.20	400 \$16.00 \$6,400.00 \$25.60	500 \$16.00 \$8,000.00 \$32.00	\$0.00 \$0.00	100 \$16.00 \$1,600.00 \$6.40
Admin. and Prog. Support	Cost per Session Before Admin. and Program Support - Number of Attendees per Session Cost per Member Before Admin. and Program Support - Program Support Rate Program Support Cost per Member - Administrative Rate Administrative Cost per Member	\$215.72 3 \$71.91 20.0% \$22.13 15.0% \$16.60	\$222.12 6 \$37.02 20.0% \$11.39 15.0% \$8.54	\$228.52 9 \$25.39 20.0% \$7.81 15.0% \$5.86	\$49.13 1 \$49.13 15.0% \$10.53 15.0% \$10.53	\$104.66 1 \$104.66 15.0% \$22.43 15.0% \$22.43
	Rate per Member per Session	\$110.64	\$56.95	\$39.06	\$70.19	\$149.52

Behavioral Therapies, Triple P, Master's

	Unit of Service	Day
Case load	Program Caseload	10.0
Lead Therapist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program	\$32.43 36.7% \$1,773.27 1.20
Licensed Alcohol and Drug Counselor	Weekly Lead Therapist Cost per Case - Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program Weekly Licensed Alcohol and Drug Counselor Cost per Case	\$212.79 \$26.74 39.8% \$1,495.30 1.20 \$179.44
Psychologist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program Weekly Psychologist Cost per Case	\$41.32 33.6% \$2,208.14 0.50 \$110.41
MHRT/C	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program Weekly MHRT/C Cost per Case	\$26.74 39.8% \$1,495.30 1.0 \$149.53
Psychiatrist	- Hourly Wage - Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program Weekly Psychiatrist Cost per Case	\$177.06 21.5% \$8,605.12 0.20 \$172.10
Peer Support Specialist	 Hourly Wage Benefit Rate (as a percent of wages) Weekly Cost of Wages and Benefits FTEs Assigned to Program Weekly Peer Support Specialist Cost per Case 	\$20.40 45.3% \$1,185.65 0.50 \$59.28
Clinic Space	- Square Feet of Clinic (Service) Space per Member - Annual Cost per Square Foot Annual Facility Cost per Member Weekly Facility Cost per Case	\$39,230 100 \$15.00 \$1,500.00 \$28.85
Admin. and Prog. Support	Cost per Week Before Administration and Program Suppor - Program Support Rate Weekly Program Support Cost per Case - Administrative Rate Weekly Administrative Cost per Case	\$912.40 11.0% \$130.34 12.0% \$142.19
	Weekly Total Cost per Case Daily Cost per Case - Attendance Rate Daily Rate	\$1,184.93 \$236.99 <u>90.0%</u> \$263.32

Substance Use Disorder Intensivie Outpatient Program/ Partial Hospitalization

Rate Study for Behavioral Health and Targeted Case Management Services

Appendices to Draft Rate Models

- prepared for -

Maine Department of Health and Human Services

- prepared by -

Burns & Associates a Division of Health Management Associates 3030 North 3rd Street, Suite 200 Phoenix, Arizona 85012 (602) 241-8520 www.healthmanagement.com/about/burns-associates/

September 23, 2022

Appendix A: Wage Assumptions

Wage Data for Select Job Classifications that Include Duties Related to Waiver Service Job Requirements

BLS Code and Title	Typical	Typical	Typical On-The-					s Wages		
	Education	Work	Job Training	10+h		May 2021		90th		
	Requirement	Experience	To Attain Competency	10th %-ile	25th %-ile	50th %-ile	75th %-ile	90th %-ile		
11-9151 Social and community service managers	Bachelor's	Under 5 yrs.	1 1	\$22.40	\$23.68	\$29.45	\$36.46	\$41.34		
19-3033 Clinical and counseling psychologists	Not pub.	Not pub.	Not pub.	\$27.41	\$30.84	\$36.38	\$50.86	\$76.50		
19-3034 School psychologist	Not pub.	Not pub.	Not pub.	\$29.84	\$34.73	\$37.61	\$39.61	\$49.80		
21-1012 Educational/ voc./ school counselors	Master's	None	None	\$18.48	\$22.62	\$24.16	\$30.51	\$37.67		
21-1015 Rehabilitation counselors	Master's	None	None	\$17.59	\$18.68	\$23.41	\$29.73	\$0.00		
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	Bachelor's	None	None	\$14.83	\$21.62	\$23.54	\$31.44	\$48.10		
21-1021 Child/ family/ school social workers	Bachelor's	None	None	\$22.73	\$25.26	\$28.37	\$30.26	\$37.89		
21-1022 Healthcare social workers	Master's	None	Intern/ resident	\$22.80	\$23.58	\$29.28	\$30.55	\$37.34		
21-1023 Mental health/ sub. abuse social work	Master's	None	Intern/ resident	\$18.77	\$22.70	\$28.55	\$30.52	\$38.36		
21-1091 Health education specialist	Bachelor's	None	None	\$18.48	\$22.69	\$23.86	\$30.98	\$39.06		
21-1093 Social and human service assistants	High School	None	Short-term OTJ	\$14.64	\$17.59	\$18.33	\$21.64	\$23.15		
21-1094 Community health workers	High School	None	Short-term OTJ	\$17.74	\$18.62	\$23.11	\$28.33	\$30.76		
25-2051 Special education teachers, preschool 1/	Bachelor's	None	None	\$18.39	\$18.64	\$19.53	\$24.34	\$24.43		
25-2052 Special ed. teachers, kindergarten/ elem. 1/	Bachelor's	None	None	\$23.68	\$29.81	\$31.33	\$39.01	\$48.22		
25-2057 Special ed. teachers, middle school 1/	Bachelor's	None	None	\$23.60	\$29.84	\$37.11	\$39.79	\$48.70		
25-2058 Special ed. teachers, secondary school 1/	Bachelor's	None	None	\$23.62	\$29.52	\$31.55	\$43.99	\$48.46		
25-9045 Teaching assts., except postsecondary 1/	Some college	None	None	\$18.01	\$18.25	\$22.81	\$23.79	\$29.01		
29-1051 Pharmacists	Doctoral/ prof.	None	None	\$47.26	\$58.40	\$61.87	\$73.31	\$78.54		
29-1071 Physician assistants	Master's	None	None	\$47.41	\$48.88	\$58.40	\$62.54	\$77.54		
29-1141 Registered nurses	Bachelor's	None	None	\$28.68	\$29.49	\$36.08	\$37.82	\$47.49		
29-1171 Nurse practitioners	Master's	None	None	\$46.17	\$48.19	\$57.48	\$61.87	\$64.98		
29-1215 Family medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$49.48	\$74.25	\$97.21	1/	1/		
29-1216 General internal medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$58.73	\$94.00	1/	1/	1/		
29-1223 Psychiatrist	Doctoral/ prof.	None	Intern/ resident	\$84.02	1/	1/	1/	1/		
29-2053 Psychiatric technicians	Postsec. award	Under 5 yrs.	Short-term OTJ	\$14.03	\$14.08	\$14.13	\$17.70	\$18.74		
29-2061 Lic. practical and lic. vocational nurses	Postsec. award	None	None	\$17.80	\$22.41	\$23.03	\$28.28	\$29.56		
31-1120 Home health and personal care aides	High School	None	Short-term OTJ	\$13.65	\$13.94	\$14.28	\$17.23	\$18.03		
31-1131 Nursing assistants	Postsec. award	None	None	\$13.99	\$14.24	\$17.33	\$17.86	\$18.63		
31-1133 Psychiatric aides	High School	None	Short-term OTJ	\$14.47	\$14.58	\$17.96	\$20.30	\$23.02		
31-9092 Medical assistants	Postsec. award	None	None	\$14.43	\$17.61	\$18.20	\$21.77	\$23.03		
39-1022 First-line supervisors of pers. svc. workers	Not pub.	Not pub.	Not pub.	\$14.44	\$17.55	\$18.40	\$21.89	\$23.36		
39-9032 Recreation workers	High School	None	Short-term OTJ	\$12.51	\$13.82	\$14.35	\$17.98	\$22.39		
39-9041 Residential advisors	High School	None	Short-term OTJ	\$12.22	\$14.27	\$15.15	\$22.04	\$29.70		

1/ The BLS does not publish wages that exceed \$100 per hour (\$208,000 per year).

Appendix A: Wage Assumptions Wage Inflation Factor Determination

Adjustment for Wage Inflation¹

BLS Dataset Month	May-21
# of Months from May 2021 to May 2022	12
Assumed Wage Inflation for May 2021 to May 2022	9.00%
# of Months from May 2022 to July 2023	14
Assumed Annual Wage Inflation for May 2022 to July 2023	3.60%
Total Inflation Factor	13.59%

¹Inflation amounts based on one-year (2020 - 2021) and ten-year (2011 - 2021) compound annual growth rate for net earnings in Maine; Source Bureau of Economic Analysis: https://apps.bea.gov/regional/bearfacts/action.cfm

Appendix A: Wage Assumptions BLS Wage Data With Inflation Adjustments

BLS Code and Title	Typical	Typical	Typical On-The-		ile%-ile%-ile%-ile%-i44\$26.90\$33.45\$41.41\$46.9014\$35.03\$41.32\$57.77\$86.9090\$39.45\$42.72\$44.99\$56.9999\$25.69\$27.44\$34.66\$42.9998\$21.22\$26.59\$33.77\$0.0085\$24.56\$26.74\$35.71\$54.82\$28.69\$32.23\$34.37\$43.9990\$25.78\$32.43\$34.67\$43.9990\$25.78\$32.43\$34.67\$43.9999\$25.77\$27.10\$35.19\$44.63\$19.98\$20.82\$24.58\$26.1815\$21.15\$26.25\$32.18\$34.3789\$21.17\$22.19\$27.64\$27.90\$33.86\$35.59\$44.31\$54.81\$33.89\$42.15\$45.20\$55.83\$33.53\$35.84\$49.97\$55.84\$40.73\$25.91\$27.02\$32.2668\$66.34\$70.28\$83.27\$89.8885\$55.52\$66.34\$71.04\$88.85			0
	Education	Work	Job Training				-	
	Requirement	Experience	To Attain Competency	10th %-ile				90th %-ile
11-9151 Social and community service managers	Bachelor's	Under 5 yrs.	None	\$25.44	\$26.90	\$33.45	\$41.41	\$46.96
19-3033 Clinical and counseling psychologists	Not pub.	Not pub.	Not pub.	\$31.14	\$35.03	\$41.32	\$57.77	\$86.90
19-3034 School psychologist	Not pub.	Not pub.	Not pub.	\$33.90	\$39.45	\$42.72	\$44.99	\$56.57
21-1012 Educational/ voc./ school counselors	Master's	None	None	\$20.99	\$25.69	\$27.44	\$34.66	\$42.79
21-1015 Rehabilitation counselors	Master's	None	None	\$19.98	\$21.22	\$26.59	\$33.77	\$0.00
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.	Bachelor's	None	None	\$16.85	\$24.56	\$26.74	\$35.71	\$54.64
21-1021 Child/ family/ school social workers	Bachelor's	None	None	\$25.82	\$28.69	\$32.23	\$34.37	\$43.04
21-1022 Healthcare social workers	Master's	None	Intern/ resident	\$25.90	\$26.78	\$33.26	\$34.70	\$42.41
21-1023 Mental health/ sub. abuse social work	Master's	None	Intern/ resident	\$21.32	\$25.78	\$32.43	\$34.67	\$43.57
21-1091 Health education specialist	Bachelor's	None	None	\$20.99	\$25.77	\$27.10	\$35.19	\$44.37
21-1093 Social and human service assistants	High School	None	Short-term OTJ	\$16.63	\$19.98	\$20.82	\$24.58	\$26.30
21-1094 Community health workers	High School	None	Short-term OTJ	\$20.15	\$21.15	\$26.25	\$32.18	\$34.94
25-2051 Special education teachers, preschool 1/	Bachelor's	None	None	\$20.89	\$21.17	\$22.19	\$27.64	\$27.75
25-2052 Special ed. teachers, kindergarten/ elem. 1/	Bachelor's	None	None	\$26.90	\$33.86	\$35.59	\$44.31	\$54.77
25-2057 Special ed. teachers, middle school 1/	Bachelor's	None	None	\$26.81	\$33.89	\$42.15	\$45.20	\$55.32
25-2058 Special ed. teachers, secondary school 1/	Bachelor's	None	None	\$26.83	\$33.53	\$35.84	\$49.97	\$55.05
25-9045 Teaching assts., except postsecondary 1/	Some college	None	None	\$20.46	\$20.73	\$25.91	\$27.02	\$32.95
29-1051 Pharmacists	Doctoral/ prof.	None	None	\$53.68	\$66.34	\$70.28	\$83.27	\$89.21
29-1071 Physician assistants	Master's	None	None	\$53.85	\$55.52	\$66.34	\$71.04	\$88.08
29-1141 Registered nurses	Bachelor's	None	None	\$32.58	\$33.50	\$40.98	\$42.96	\$53.94
29-1171 Nurse practitioners	Master's	None	None	\$52.44	\$54.74	\$65.29	\$70.28	\$73.81
29-1215 Family medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$56.20	\$84.34	\$110.42	1/	1/
29-1216 General internal medicine physicians	Doctoral/ prof.	None	Intern/ resident	\$66.71	\$106.77	1/	1/	1/
29-1223 Psychiatrist	Doctoral/ prof.	None	Intern/ resident	\$95.44	1/	1/	1/	1/
29-2053 Psychiatric technicians	Postsec. award	Under 5 yrs.	Short-term OTJ	\$15.94	\$15.99	\$16.05	\$20.11	\$21.29
29-2061 Lic. practical and lic. vocational nurses	Postsec. award	None	None	\$20.22	\$25.46	\$26.16	\$32.12	\$33.58
31-1120 Home health and personal care aides	High School	None	Short-term OTJ	\$15.51	\$15.83	\$16.22	\$19.57	\$20.48
31-1131 Nursing assistants	Postsec. award	None	None	\$15.89	\$16.18	\$19.69	\$20.29	\$21.16
31-1133 Psychiatric aides	High School	None	Short-term OTJ	\$16.44	\$16.56	\$20.40	\$23.06	\$26.15
31-9092 Medical assistants	Postsec. award	None	None	\$16.39	\$20.00	\$20.67	\$24.73	\$26.16
39-1022 First-line supervisors of pers. svc. workers	Not pub.	Not pub.	Not pub.	\$16.40	\$19.94	\$20.90	\$24.86	\$26.53
39-9032 Recreation workers	High School	None	Short-term OTJ	\$14.21	\$15.70	\$16.30	\$20.42	\$25.43
39-9041 Residential advisors	High School	None	Short-term OTJ	\$13.88	\$16.21	\$17.21	\$25.04	\$33.74

1/ The BLS does not publish wages that exceed \$100 per hour (\$208,000 per year).

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

		eropinen			ients (Usi			~,~;~-	
	Daily Living Support Services (MHRT 1)	Skills Development (MHRT/C)	Day Support Services (MHRT?C)	Community Rehab. Services (MHRT I)	Community Rehab. Services (MHRT/C)	Assertive Community Treat. (Psychiatrist)	Assertive Community Treat. (LCSW/LCPC)	Assertive Community Treat. (MHRT/C)	Assertive Community Treat. (Registered Nurse)
BLS Code and Title									
11-9151 Social and community service managers									
19-3033 Clinical and counseling psychologists									
19-3034 School psychologist									
21-1012 Educational/ voc./ school counselors									
21-1015 Rehabilitation counselors									
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.		100%	100%		100%			100%	
21-1021 Child/ family/ school social workers									
21-1022 Healthcare social workers									
21-1023 Mental health/ sub. abuse social work							100%		
21-1091 Health education specialist									
21-1093 Social and human service assistants									
21-1094 Community health workers									
25-2051 Special education teachers, preschool									
25-2052 Special ed. teachers, kindergarten/ elementary									
25-2057 Special education teachers, middle school									
25-2058 Special education teachers, secondary school									
25-9045 Teaching assistants, except postsecondary									
29-1051 Pharmacists									
29-1071 Physician assistants									
29-1141 Registered nurses									100%
29-1171 Nurse practitioners									
29-1215 Family medicine physicians									
29-1216 General internal medicine physicians									
29-1223 Psychiatrist						100%			
29-2053 Psychiatric technicians									
29-2061 Lic. practical and lic. vocational nurses									
31-1120 Home health and personal care aides									
31-1131 Nursing assistants									
31-1133 Psychiatric aides	100%			100%					
31-9092 Medical assistants	10070			100/0					
39-1022 First-line supervisors of pers. svc. workers									
39-1022 First-file supervisors of pers. svc. workers 39-9032 Recreation workers									
39-9041 Residential advisors									
	1000/	1000/	1009/	1000/	1009/	1009/	1009/	1000/	100%
	100%	100%	100%	100%	100%	100%	100%	100%	100%

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

		I		-		8		<i>, ,</i>	
	Assertive Community Treat. (Rehab./ Employ.)	Assertive Community Treat. (Peer)	Assertive Community Treat. (Subst. Abuse)	Children's Rehab. and Community Support, BHP, Home and Community	Specialized Culturen's Rehab. and Community Support, BHP, Home and Community	Children's Rehab. and Community Support, BHP, School	Specialized Children's Rehab. and Community Support, BHP, School	Children's Rehab. and Community Support, BCBA	Children's Home/ Comm. Based Treat. (BHP)
BLS Code and Title									
11-9151 Social and community service managers									
19-3033 Clinical and counseling psychologists								100%	
19-3034 School psychologist									
21-1012 Educational/ voc./ school counselors									
21-1015 Rehabilitation counselors	100%								
21-1018 Subs. use/ behav. disorder/ mntl. hlth couns.			100%	33.3%	40%	33.3%	40%		40%
21-1021 Child/ family/ school social workers									
21-1022 Healthcare social workers									
21-1023 Mental health/ sub. abuse social work									
21-1091 Health education specialist									
21-1093 Social and human service assistants									
21-1094 Community health workers				33.3%	40%	33.3%	40%		40%
25-2051 Special education teachers, preschool									
25-2052 Special ed. teachers, kindergarten/ elementary									
25-2057 Special education teachers, middle school									
25-2058 Special education teachers, secondary school									
25-9045 Teaching assistants, except postsecondary									
29-1051 Pharmacists									
29-1071 Physician assistants									
29-1141 Registered nurses									
29-1171 Nurse practitioners									
29-1215 Family medicine physicians									
29-1216 General internal medicine physicians									
29-1223 Psychiatrist									
29-2053 Psychiatric technicians				33.4%	20%	33.4%	20%		20%
29-2061 Lic. practical and lic. vocational nurses									
31-1120 Home health and personal care aides									
31-1131 Nursing assistants									
31-1133 Psychiatric aides		100%							
31-9092 Medical assistants									
39-1022 First-line supervisors of pers. svc. workers									
39-9032 Recreation workers									
39-9041 Residential advisors									
	100%	100%	100%	100%	100%	100%	100%	100%	100%

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

11-9151 19-3033 19-3034 21-1012 21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	e and Title Social and community service managers Clinical and counseling psychologists School psychologist Educational/ voc./ school counselors Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work Health education specialist	Children's Home/ Comm. Based Treat. (Master's)	00 Board Certified Behavior % Analyst Services	Children's Assertive Community Treatment (Psychatrist)	Children's Assertive Community Treatment (RN)	Children's Assertive Community Treatment (LCSW/LMFT/LCPC)	Children's Assertive Community Treatment (LADC)	Children's Assertive Community Treatment (Voc. Counselor)	Children's Assertive Community Treatment (MHRT/C)	Community Treatment (Family/Youth Support Snoc)
11-9151 19-3033 19-3034 21-1012 21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	Social and community service managers Clinical and counseling psychologists School psychologist Educational/ voc./ school counselors Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work		100%					100%		
19-3033 19-3034 21-1012 21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	Clinical and counseling psychologists School psychologist Educational/ voc./ school counselors Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work		100%					100%		
19-3034 21-1012 21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	School psychologist Educational/ voc./ school counselors Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work		100%					100%		
21-1012 21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	Educational/ voc./ school counselors Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work							100%		
21-1015 21-1018 21-1021 21-1022 21-1023 21-1091	Rehabilitation counselors Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work							100%		
21-1018 21-1021 21-1022 21-1023 21-1091	Subs. use/ behav. disorder/ mntl. hlth couns. Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work									
21-1021 21-1022 21-1023 21-1091	Child/ family/ school social workers Healthcare social workers Mental health/ sub. abuse social work						100%		100%	
21-1022 21-1023 21-1091	Healthcare social workers Mental health/ sub. abuse social work						10070		100%	
21-1023 21-1091	Mental health/ sub. abuse social work									
21-1091		100%				100%				
		100%				100%				
	Social and human service assistants									
	Community health workers									
	Special education teachers, preschool									
	Special ed. teachers, kindergarten/ elementary									
	Special education teachers, middle school									
	Special education teachers, secondary school									
	Teaching assistants, except postsecondary									
	Pharmacists									
	Physician assistants									
	Registered nurses				100%					
	Nurse practitioners									
	Family medicine physicians									
	General internal medicine physicians									
	Psychiatrist			100%						
	Psychiatric technicians									
	Lic. practical and lic. vocational nurses									
	Home health and personal care aides									
31-1131	Nursing assistants									
31-1133	Psychiatric aides									100%
31-9092	Medical assistants									
39-1022	First-line supervisors of pers. svc. workers									
39-9032	Recreation workers									
39-9041	Residential advisors									
		100%	100%	100%	100%	100%	100%	100%	100%	

Appendix A: Wage Assumptions Development of Job Requirements (Using BLS Job Codes) by Service

			1		1	`	8		, ,	
		Mental Health Psychosocial Clubhouse	Behavioral Therapies for Disruptive Behavior Disorders (Therapist)	Behavioral Therapies for Disruptive Behavior Disorders (Bachelor's)	Substance Use Disorder PHP (Psychatrist)	Substance Use Disorder PHP (Psychologist)	Substance Use Disorder PHP (Lead Therapist)	Substance Use Disorder PHP (LADC)	Substance Use Disorder PHP(MHRT/C)	Substance Use Disorder PHP (Peer Support Specialist)
	le and Title									
11-9151	Social and community service managers									
19-3033	Clinical and counseling psychologists					100%				
19-3034	School psychologist									
21-1012	Educational/ voc./ school counselors									
21-1015	Rehabilitation counselors									
21-1018	Subs. use/ behav. disorder/ mntl. hlth couns.	100%		100%				100%	100%	
21-1021	Child/ family/ school social workers									
21-1022	Healthcare social workers									
21-1023	Mental health/ sub. abuse social work		100%				100%			
21-1091	Health education specialist									
21-1093	Social and human service assistants									
21-1094	Community health workers									
25-2051	Special education teachers, preschool									
25-2052	Special ed. teachers, kindergarten/ elementary									
25-2057	Special education teachers, middle school									
25-2058	Special education teachers, secondary school									
25-9045	Teaching assistants, except postsecondary									
29-1051	Pharmacists									
29-1071	Physician assistants									
29-1141	Registered nurses									
29-1171	Nurse practitioners									
29-1215	Family medicine physicians									
29-1216	General internal medicine physicians									
29-1223	Psychiatrist				100%					
29-2053	Psychiatric technicians									
29-2061	Lic. practical and lic. vocational nurses									1
31-1120	Home health and personal care aides									
	Nursing assistants									
31-1133	Psychiatric aides									100%
31-9092	Medical assistants									
39-1022	First-line supervisors of pers. svc. workers									
39-9032	Recreation workers									1
39-9041	Residential advisors									1
		100%	100%	100%	100%	100%	100%	100%	100%	100%

	Daily Living Support Services (MHRT 1)	Skills Development (MHRT/C)	Day Support Services (MHRT/C)	Community Rehab. Services (MHRT I)	Community Rehab. Services (MHRT/C)	Assertive Community Treat. (Psychiatrist)	Assertive Community Treat. (LCSW/LCPC)	Assertive Community Treat. (MHRT/C)	Assertive Community Treat. (Registered Nurse)	Assertive Community Treat. (Rehab./ Employ.)	Assertive Community Treat. (Peer)	Assertive Community Treat. (Subst. Abuse)	Children's Rehab. and Community Support, BHP, Home and Community	Specialized Children's Rehab. and Community Support, BHP, Home and Community	Children's Rehab. and Community Support, BHP, School
l ¹															
	\$16.44	\$16.85	\$16.85	\$16.44	\$16.85	\$95.44	\$21.32	\$16.85	\$32.58	\$19.98	\$16.44	\$16.85	\$17.64	\$17.99	\$17.64
	\$16.56	\$24.56	\$24.56	\$16.56	\$24.56		\$25.78	\$24.56	\$33.50	\$21.22	\$16.56	\$24.56	\$20.56	\$21.48	\$20.56
	\$20.40	\$26.74	\$26.74	\$20.40	\$26.74		\$32.43	\$26.74	\$40.98	\$26.59	\$20.40	\$26.74	\$23.01	\$24.41	\$23.01
	\$23.06	\$35.71	\$35.71	\$23.06	\$35.71		\$34.67	\$35.71	\$42.96	\$33.77	\$23.06	\$35.71	\$29.32	\$31.18	\$29.32

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

¹Rate model wage assumptions are bolded, and have been set at the BLS-reported median (50th percentile) hourly wage adjusted for wage growthbased on the assumed job requirements, with the following exceptions:

\$54.64

\$53.94

\$26.15

\$54.64

\$36.94

\$40.09

\$36.94

- The BLS does not publish wage percentiles that exceed \$100 per hour; the wage assumption for psychiatrists is therefore based on the reported mean wage (\$155.88 per hour before inflation)

\$43.57

- The wage assumption for supervisors in the FFT, MST, and TF-CBT rate models use the 75th percentile for the benchmark occupation

- Wage assumptions that fall under the required 125% of minimum wage will be moved to 125% of the January 2023 minimum wage

 Rate Model¹

 10th %ile

 25th %ile

 50th %ile

 75th %ile

90th %ile

\$26.15

\$54.64

\$54.64

\$26.15

\$54.64

	Specialized Children's Rehab. and Community Support, BHP, School	Children's Rehab. and Community Support, BCBA	Children's Home/ Comm. Based Treat. (BHP)	Children's Home/ Comm. Based Treat. (Master's)	Board Certified Behavior Analyst Services	Children's Assertive Community Treatment (Psychatrist)	Children's Assertive Community Treatment (RN)	Children's Assertive Community Treatment (LCSW/LMFT/LCPC)	Children's Assertive Community Treatment (LADC)	Children's Assertive Community Treatment (Voc. Counselor)	Children's Assertive Community Treatment (MHRT/C)	Children's Assertive Community Treatment (Family/Youth Support Spec.)	Mental Health Psychosocial Clubhouse	Behavioral Therapies for Disruptive Behavior Disorders (Therapist)	BBehavioral Therapics for Disruptive Behavior Disorders (Bachelor's)
Rate Model ¹															
10th %ile	\$17.99	\$31.14	\$17.99	\$21.32	\$31.14	\$95.44	\$32.58	\$21.32	\$16.85	\$20.99	\$16.85	\$16.44	\$16.85	\$21.32	\$16.85
25th %ile	\$21.48	\$35.03	\$21.48	\$25.78	\$35.03		\$33.50	\$25.78	\$24.56	\$25.69	\$24.56	\$16.56	\$24.56	\$25.78	\$24.56
50th %ile	\$24.41	\$41.32	\$24.41	\$32.43	\$41.32		\$40.98	\$32.43	\$26.74	\$27.44	\$26.74	\$20.40	\$26.74	\$32.43	\$26.74
75th %ile	\$31.18	\$57.77	\$31.18	\$34.67	\$57.77		\$42.96	\$34.67	\$35.71	\$34.66	\$35.71	\$23.06	\$35.71	\$34.67	\$35.71
90th %ile	\$40.09	\$86.90	\$40.09	\$43.57	\$86.90		\$53.94	\$43.57	\$54.64	\$42.79	\$54.64	\$26.15	\$54.64	\$43.57	\$54.64

Appendix A: Wage Assumptions Rate Model Assumptions (Using Adjusted BLS Wage Data and Job Requirement Assumptions)

¹Rate model wage assumptions are bolded, and have been set at the BLS-reported median (50th percentile) hourly wage adjusted for wage growthbased on the assumed job requirements, with the following exceptions:

- The BLS does not publish wage percentiles that exceed \$100 per hour; the wage assumption for psychiatrists is therefore based on the reported mean wage (\$155.88 per hour before inflation)

- The wage assumption for supervisors in the FFT, MST, and TF-CBT rate models use the 75th percentile for the benchmark occupation

- Wage assumptions that fall under the required 125% of minimum wage will be moved to 125% of the January 2023 minimum wage

Appendix A: Wage Assumptions

Rate Model¹

10th %ile	\$95.44	\$31.14	\$21.32	\$16.85	\$16.85	\$16.44
25th %ile		\$35.03	\$25.78	\$24.56	\$24.56	\$16.56
50th %ile		\$41.32	\$32.43	\$26.74	\$26.74	\$20.40
75th %ile		\$57.77	\$34.67	\$35.71	\$35.71	\$23.06
90th %ile		\$86.90	\$43.57	\$54.64	\$54.64	\$26.15

% of Employees with % of Employees Who **Benefit Level for Participating Effective Benefit Level** Access **Receive** ('Participation') Employees (Accounts for Participation) BLS BLS BLS **Rate Model** BLS **Rate Model Rate Model Rate Model** Prof. Para-Prof. Para-Prof. Para-Prof. Para-Data¹ Data¹ Data¹ Data¹ prof. prof. prof. prof. **Mandatory Benefits** FICA² 7.65% 7.65% Federal UI³ 0.60% 0.60% State UI⁴ 2.45% 2.45% Workers' Comp. 3.00% 3.00% Paid Time Off⁵ Holidays 100% 10.0 80% 100% 100% 80% 100% 8.0 10.0 6.4 10.0 10.0 Vacation Leave 76% 76% 10.0 7.6 100% 100% 100% 100% 20.0 15.0 20.0 15.0 85% Sick Leave 85% 6.0 5.1 Total 24.0 30.0 25.0 19.1 30.0 25.0 Health Insurance⁶ Employee Only 42.4% 42.4% \$507.89 \$525.00 \$525.00 Employee + One 13.7% \$900.00 13.7% \$900.00 Family 18.9% 18.9% \$1,322.52 \$1,300.00 \$1,300.00 Total 71% 100% 100% 47% 75.0% 75.0% \$591.34 \$591.34 Other Benefits⁷ 100% 100% 100% 100% \$200.00 \$200.00 \$200.00 \$200.00

Appendix B: Benefits Assumptions to Establish Benefit Rates

Notes

¹BLS' 2021 National Compensation Survey (https://www.bls.gov/ncs/ebs/benefits/2021/employee-benefits-in-the-united-states-march-2021.pdf); data reported is for private employers in the New England region.

²Combined Social Security tax rate of 6.2% and Medicare tax rate of 1.45%

³Applies to first \$7,000 in wages⁻

⁴Rate model assumption reflects the tax rate assessed to new employers (inclusive of the 0.07 percent Competitive Skills Scholarship Fund assessment and the 0.14 percent for the Unemployment Program Administrative Fund assessment) in 2022; tax applies to first \$12,000 in wages

⁵BLS data for vacation and sick leave is based on national data for employees with 1-5 years of experience (average for those with 6-10 experience is 15 days of vacation and 6 days of sick leave)⁵

⁶In addition to BLS data, the U.S. DHHS' Medical Expenditure Panel Survey data for Maine was reviewed. The average premium across all employers in 2021 was \$639.75 with an employer share of \$505.33 for an employee-only plan (Tables II.C.1 and II.C.2), \$1,207.08 with an employer share of \$872.83 for an employee-plus-one plan (Tables II.E.1 and II.E.2), and \$1,802.50 with an employer share of \$1,257.50 for a family plan (Tables II.D.1 and II.D.2).

⁷BLS provides information for a variety of other benefits that cannot be combined

Hourly	Annual	Effect	tive Benefit Rate -	Model Assumption	tions ^{1,2}
Wage	Salary	College Grad	l and Greater	Ot	her
		w/ PTO	w/o PTO	w/ PTO	w/o PTO
\$17	\$35,360	50.0%	38.5%	48.0%	38.5%
\$18	\$37,440	48.4%	36.9%	46.5%	36.9%
\$19	\$39,520	47.0%	35.5%	45.1%	35.5%
\$20	\$41,600	45.8%	34.3%	43.9%	34.3%
\$21	\$43,680	44.7%	33.2%	42.7%	33.2%
\$22	\$45,760	43.6%	32.1%	41.7%	32.1%
\$23	\$47,840	42.7%	31.2%	40.8%	31.2%
\$24	\$49,920	41.9%	30.3%	39.9%	30.3%
\$25	\$52,000	41.1%	29.6%	39.1%	29.6%
\$26	\$54,080	40.3%	28.8%	38.4%	28.8%
\$27	\$56,160	39.7%	28.2%	37.7%	28.2%
\$28	\$58,240	39.0%	27.5%	37.1%	27.5%
\$29	\$60,320	38.5%	26.9%	36.5%	26.9%
\$30	\$62,400	37.9%	26.4%	36.0%	26.4%
\$31	\$64,480	37.4%	25.9%	35.5%	25.9%
\$32	\$66,560	36.9%	25.4%	35.0%	25.4%
\$33	\$68,640	36.5%	25.0%	34.6%	25.0%
\$34	\$70,720	36.1%	24.6%	34.1%	24.6%
\$35	\$72,800	35.7%	24.2%	33.7%	24.2%
\$36	\$74,880	35.3%	23.8%	33.4%	23.8%
\$37	\$76,960	34.9%	23.4%	33.0%	23.4%
\$38	\$79,040	34.6%	23.1%	32.7%	23.1%
\$39	\$81,120	34.3%	22.8%	32.4%	22.8%
\$40	\$83,200	34.0%	22.5%	32.1%	22.5%
\$41	\$85,280	33.7%	22.2%	31.8%	22.2%
\$42	\$87,360	33.4%	21.9%	31.5%	21.9%
\$43	\$89,440	33.1%	21.6%	31.2%	21.6%
\$44	\$91,520	32.9%	21.4%	31.0%	21.4%
\$45	\$93,600	32.7%	21.2%	30.7%	21.2%
\$46	\$95,680	32.4%	20.9%	30.5%	20.9%
\$47	\$97,760	32.2%	20.7%	30.3%	20.7%
\$48	\$99,840	32.0%	20.5%	30.1%	20.5%
\$49	\$101,920	31.8%	20.3%	29.9%	20.3%
\$50	\$104,000	31.6%	20.1%	29.7%	20.1%
\$55	\$114,400	30.8%	19.2%	28.8%	19.2%
\$60	\$124,800	30.0%	18.5%	28.1%	18.5%
\$65	\$135,200	29.4%	17.9%	27.5%	17.9%
\$70	\$145,600	28.9%	17.4%	27.0%	17.4%
\$75	\$156,000	28.5%	17.0%	26.5%	17.0%
\$80	\$166,400	28.1%	16.6%	26.1%	16.6%
\$85	\$176,800	27.7%	16.2%	25.8%	16.2%
\$90	\$187,200	27.4%	15.9%	25.5%	15.9%
\$95	\$197,600	27.1%	15.6%	25.2%	15.6%
\$100	\$208,000	26.9%	15.4%	25.0%	15.4%
\$105	\$218,400	26.7%	15.2%	24.7%	15.2%
\$110	\$228,800	26.5%	14.9%	24.5%	14.9%
\$115	\$239,200	26.3%	14.8%	24.3%	14.8%
\$120	\$249,600	26.1%	14.6%	24.2%	14.6%
\$125	\$260,000	25.9%	14.4%	24.0%	14.4%
\$130	\$270,400	25.8%	14.3%	23.9%	14.3%

Appendix B: Benefits Assumptions Benefit Rates by Wage Level

¹This table illustrates benefit rates in one dollar wage increments, but benefit rates in rate models are calculated to the penny.

²Benefit rates in rate models exclude paid time off, which is incorporated in the models as a productivity adjustment or as part of the caseload assumption.

			11	ppenuix	C. I I Uuu	curvity 71	ssumption	15		
	Targeted Case Management	Community Integration	Community Rehabilitation Services, MHRT I	Community Rehabilitation Services, MHRT/C	Daily Living Support Services	Skills Development, One-to-One	Skills Development, Groups	Day Support Services	Children's Rehab. and Community Support, BHP, Home and Community, One-to-One	Children's Rehab. and Community Support, BHP, Home and Community, Group of 2
'Typical Workweek' Without Training and PTO										
Direct services	27.50	27.50	40.00	40.00	27.00	27.00	27.00	27.00	22.75	22.50
Coordination and collateral contacts (non-billable)	-	-	-	-	-	-	-	-	0.50	1.00
Participating in assessments and planning meetings	-	-	-	-	0.50	0.50	1.25	0.50	0.50	1.00
Travel time (between members)	4.50	4.50	-	-	4.00	4.00	4.00	-	1.50	1.50
Program set-up/ clean-up	-	-	-	-	-	-	-	1.00	1.00	1.00
Missed appointments	1.50	2.50	-	-	1.50	1.50	-	-	1.25	-
Recordkeeping and reporting	5.00	4.00	-	-	1.50	1.50	2.25	2.00	3.00	3.50
Employer and one-on-one supervision time	1.50	1.50	-	-	1.50	1.50	1.50	1.50	1.50	1.50
Total	40.00	40.00	40.00	40.00	36.00	36.00	36.00	32.00	32.00	32.00
Annual Hours for Training and PTO										
Training	50	50	50	50	50	50	50	50	50	50
Paid Time Off	240	240	200	240	180	216	216	192	160	160
Avg. Workweek Adjusted for Training and PTO										
Direct services	23.67	23.67	35.19	34.42	23.67	23.16	23.17	23.08	19.88	19.67
Coordination and collateral contacts (non-billable)	-	-	-	-	-	-	-	-	0.44	0.87
Participating in assessments and planning meetings	-	-	-	-	0.44	0.43	1.07	0.43	0.44	0.87
Travel time (between members)	3.87	3.87	-	-	3.51	3.43	3.43	-	1.31	1.31
Program set-up/ clean-up	-	-	-	-	-	-	-	0.85	0.87	0.87
Missed appointments	1.29	2.15	-	-	1.32	1.29	-	-	1.09	-
Recordkeeping and reporting	4.30	3.44	-	-	1.32	1.29	1.93	1.71	2.62	3.06
Employer and one-on-one supervision time	1.29	1.29	-	-	1.32	1.29	1.29	1.28	1.31	1.31
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	4.62	4.62	3.85	4.62	3.46	4.15	4.15	3.69	3.08	3.08
Total	40.00	40.00	40.00	40.00	36.00	36.00	36.00	32.00	32.00	32.00

Appendix C: Productivity Assumptions

Appendix C: Productivity Assumptions

Typical Workweek' Without Training and PTODirect services21.0019.5027.7527.0025.0524.0022.7522.5021.001.50Coordination and collateral contacts (non-billable)1.502.000.501.001.502.000.501.001.502.00Participating in assessments and planning meetings1.502.000.501.001.502.000.501.001.502.00Travel time (between members)1.50 <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>1</th><th></th><th>1</th></td<>									1		1
Direct services 21.00 19.50 27.75 27.00 25.50 24.00 22.75 22.50 21.00 19.50 Coordination and collateral contacts (non-billable) 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50		Children's Rehab. and Community Support, BHP, Home and Community, Group of 3	Children's Rehab. and Community Support, BHP, Home and Community, Group of 4	Children's Rehab. and Community Support, BHP, School, One-to-One	Children's Rehab. and Community Support, BHP, School, Group of 2	Children's Rehab. and Community Support, BHP, School, Group of 3	Children's Rehab. and Community Support, BHP, School, Group of 4	Specialized Children's Rehab. and Community Support, BHP, Home and Community One-to-One	Specialized Children's Rehab. and Community Support, BHP, Home and Community Group of 2	Specialized Children's Rehab. and Community Support, BHP, Home and Community Group of 3	Specialized Children's Rehab. and Community Support, BHP, Home and Community Group of 4
Coordination and collateral contacts (non-billable) 1.50 2.00 0.50 1.00 1.50 2.00 Participating in assessments and planning meetings 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 1.50 2.00 Travel time (between members) 1.50 <	'Typical Workweek' Without Training and PTO										
Participating in assessments and planning meetings 1.50 2.00 0.50 1.00 1.50 2.00 0.50 1.00 1.50 <	Direct services	21.00	19.50	27.75	27.00	25.50	24.00	22.75	22.50	21.00	19.50
Travel time (between members) 1.50 1.00 1.00 1.00 1.00 Missed appointments - - 0.75 -	Coordination and collateral contacts (non-billable)	1.50	2.00	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00
Program set-up/ clean-up1.001.001.001.501.501.501.001.001.001.00Missed appointments0.751.25Recordkeeping and reporting4.004.503.504.004.505.003.003.504.004.50Employer and one-on-one supervision time1.50	Participating in assessments and planning meetings	1.50	2.00	0.50	1.00	1.50	2.00	0.50	1.00	1.50	2.00
Missed appointments $ 0.75$ $ 1.25$ $ -$ Recordkeeping and reporting 4.00 4.50 3.50 4.00 4.50 5.00 3.00 3.50 4.00 4.50 Employer and one-on-one supervision time 1.50 <td< td=""><td>Travel time (between members)</td><td>1.50</td><td>1.50</td><td>-</td><td>-</td><td>-</td><td>-</td><td>1.50</td><td>1.50</td><td>1.50</td><td>1.50</td></td<>	Travel time (between members)	1.50	1.50	-	-	-	-	1.50	1.50	1.50	1.50
Recordkeeping and reporting 4.00 4.50 3.50 4.00 4.50 5.00 3.00 3.50 4.00 4.50 Employer and one-on-one supervision time 1.50	Program set-up/ clean-up	1.00	1.00	1.50	1.50	1.50	1.50	1.00	1.00	1.00	1.00
Employer and one-on-one supervision time1.50<	Missed appointments	-	-	0.75	-	-	-	1.25	-	-	-
Total32.0032.0036.0036.0036.0036.0032.00	Recordkeeping and reporting	4.00	4.50	3.50	4.00	4.50	5.00	3.00	3.50	4.00	4.50
Annual Hours for Training and PTOTraining5050505050505050505050Paid Time Off160160160180180180180180160160160160Arg. Workweek Adjusted for Training and PTODirect services18.3517.0424.3323.6722.3521.0519.8819.6718.3517.04Coordination and collateral contacts (non-billable)1.311.750.440.881.321.750.440.871.311.75Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.31Program set-up/ clean-up0.870.871.321.321.321.320.870.870.870.87Missed appointments0.661.09Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.321.311.311.311.31Training0.960.960.960.960.960.960.960.960.960.960.960.960.960.96Paid time off3.083.083.083.083.083.463.463.	Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Training50	Total	32.00	32.00	36.00	36.00	36.00	36.00	32.00	32.00	32.00	32.00
Paid Time Off160160180180180180180160160160160Avg. Workweek Adjusted for Training and PTODirect services18.3517.0424.3323.6722.3521.0519.8819.6718.3517.04Coordination and collateral contacts (non-billable)1.311.750.440.881.321.750.440.871.311.75Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.75Travel time (between members)1.311.311.311.311.311.31Program set-up/ clean-up0.870.871.321.321.321.320.870.870.870.87Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.311.311.311.31Training0.96	Annual Hours for Training and PTO										
Avg. Workweek Adjusted for Training and PTODirect services18.3517.0424.3323.6722.3521.0519.8819.6718.3517.04Coordination and collateral contacts (non-billable)1.311.750.440.881.321.750.440.871.311.75Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.75Travel time (between members)1.311.311.311.311.311.31Program set-up/ clean-up0.870.871.321.321.321.320.870.870.87Missed appointments0.661.09Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.311.311.311.31Training0.960.960.960.960.960.960.960.960.960.960.960.96Paid time off3.083.083.083.463.463.463.463.083.083.083.08	Training	50	50	50	50	50	50	50	50	50	50
Direct services18.3517.0424.3323.6722.3521.0519.8819.6718.3517.04Coordination and collateral contacts (non-billable)1.311.750.440.881.321.750.440.871.311.75Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.75Travel time (between members)1.311.311.311.311.31Program set-up/ clean-up0.870.871.321.321.320.870.870.870.87Missed appointments0.661.09Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.311.311.311.31Training0.960.960.960.960.960.960.960.960.960.960.960.96Paid time off3.083.083.083.463.463.463.463.463.083.083.083.08	Paid Time Off	160	160	180	180	180	180	160	160	160	160
Coordination and collateral contacts (non-billable)1.311.750.440.881.321.750.440.871.311.75Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.75Travel time (between members)1.311.311.311.311.31Program set-up/ clean-up0.870.870.871.321.321.320.870.870.870.87Missed appointments0.661.09Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.311.311.311.31Training0.960.960.960.960.960.960.960.960.960.960.96Paid time off3.083.083.083.463.463.463.463.083.083.083.08	Avg. Workweek Adjusted for Training and PTO										
Participating in assessments and planning meetings1.311.750.440.881.321.750.440.871.311.75Travel time (between members)1.311.311.311.311.311.311.31Program set-up/ clean-up0.870.870.871.321.321.321.320.870.870.870.87Missed appointments0.661.09Recordkeeping and reporting3.503.933.073.513.954.392.623.063.503.93Employer and one-on-one supervision time1.311.311.321.321.321.321.311.311.31Training0.960.960.960.960.960.960.960.960.960.960.96Paid time off3.083.083.083.463.463.463.463.083.083.083.08	Direct services	18.35	17.04	24.33	23.67	22.35	21.05	19.88	19.67	18.35	17.04
Travel time (between members) 1.31 1.31 1.31 - - - - 1.31 1.31 1.31 1.31 Program set-up/ clean-up 0.87 0.87 1.32 1.32 1.32 1.32 0.87 0.87 0.87 Missed appointments - - 0.66 - - 1.09 - - - Recordkeeping and reporting 3.50 3.93 3.07 3.51 3.95 4.39 2.62 3.06 3.50 3.93 Employer and one-on-one supervision time 1.31 1.31 1.32 1.32 1.32 1.32 1.31 1.31 1.31 Training 0.96	Coordination and collateral contacts (non-billable)	1.31	1.75	0.44	0.88	1.32	1.75	0.44	0.87	1.31	1.75
Program set-up/ clean-up 0.87 0.87 1.32 1.32 1.32 1.32 0.87 0.87 0.87 0.87 Missed appointments - - 0.66 - - 1.09 - - - Recordkeeping and reporting 3.50 3.93 3.07 3.51 3.95 4.39 2.62 3.06 3.50 3.93 Employer and one-on-one supervision time 1.31 1.31 1.32 1.32 1.32 1.31 1.31 1.31 Training 0.96 0.	Participating in assessments and planning meetings	1.31	1.75	0.44	0.88	1.32	1.75	0.44	0.87	1.31	1.75
Description Provide Provide <td>Travel time (between members)</td> <td>1.31</td> <td>1.31</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>1.31</td> <td>1.31</td> <td>1.31</td> <td>1.31</td>	Travel time (between members)	1.31	1.31	-	-	-	-	1.31	1.31	1.31	1.31
Recordkeeping and reporting 3.50 3.93 3.07 3.51 3.95 4.39 2.62 3.06 3.50 3.93 Employer and one-on-one supervision time 1.31 1.31 1.32 1.32 1.32 1.32 1.31 1.31 1.31 1.31 Training 0.96	Program set-up/ clean-up	0.87	0.87	1.32	1.32	1.32	1.32	0.87	0.87	0.87	0.87
Employer and one-on-one supervision time 1.31 1.31 1.32 1.32 1.32 1.32 1.31 1.31 1.31 1.31 Training 0.96	Missed appointments	-	-	0.66	-	-	-	1.09	-	-	-
Training 0.96	Recordkeeping and reporting	3.50	3.93	3.07	3.51	3.95	4.39	2.62	3.06	3.50	3.93
Paid time off 3.08 3.08 3.46 3.46 3.46 3.46 3.08 3.08 3.08 3.08	Employer and one-on-one supervision time	1.31	1.31	1.32	1.32	1.32	1.32	1.31	1.31	1.31	1.31
	Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Total 32.00 32.00 36.00 36.00 36.00 32.00 <th< td=""><td>Paid time off</td><td>3.08</td><td>3.08</td><td>3.46</td><td>3.46</td><td>3.46</td><td>3.46</td><td>3.08</td><td>3.08</td><td>3.08</td><td>3.08</td></th<>	Paid time off	3.08	3.08	3.46	3.46	3.46	3.46	3.08	3.08	3.08	3.08
	Total	32.00	32.00	36.00	36.00	36.00	36.00	32.00	32.00	32.00	32.00

Appendix C: Productivity Assumptions

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	Specialized Children's Rehab. and Community Support, BHP, School One-to-One	Specialized Children's Rehab. and Community Support, BHP, School Group of 2	Specialized Children's Rehab. and Community Support, BHP, School Group of 3	Specialized Children's Rehab. and Community Support, BHP, School Group of 4	Children's Rehab. and Community Support, BCBA	Children's Behavioral Health Day Treatment, BHP - School, One-to- One	Children's Behavioral Health Day Treatment, BHP - School, Group of 2	Children's Behavioral Health Day Treatment, BHP - School, Group of 3	Children's Behavioral Health Day Treatment, BHP - School, Group of 4	Children's Home and Community Based Treatment (BHP)
'Typical Workweek' Without Training and PTO										
Direct services	27.75	27.00	25.50	24.00	38.50	27.75	27.00	25.50	24.00	24.00
Coordination and collateral contacts (non-billable)	0.50	1.00	1.50	2.00	-	0.50	1.00	1.50	2.00	-
Participating in assessments and planning meetings	0.50	1.00	1.50	2.00	-	0.50	1.00	1.50	2.00	0.50
Travel time (between members)	-	-	-	-	-	-	-	-	-	5.00
Program set-up/ clean-up	1.50	1.50	1.50	1.50	-	1.50	1.50	1.50	1.50	-
Missed appointments	0.75	-	-	-	-	0.75	-	-	-	2.00
Recordkeeping and reporting	3.50	4.00	4.50	5.00	-	3.50	4.00	4.50	5.00	2.00
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Total	36.00	36.00	36.00	36.00	40.00	36.00	36.00	36.00	36.00	35.00
Annual Hours for Training and PTO										
Training	50	50	50	50	50	50	50	50	50	50
Paid Time Off	180	180	180	180	240	180	180	180	180	175
Avg. Workweek Adjusted for Training and PTO										
Direct services	24.33	23.67	22.35	21.05	33.13	24.33	23.67	22.35	21.05	21.04
Coordination and collateral contacts (non-billable)	0.44	0.88	1.32	1.75	-	0.44	0.88	1.32	1.75	-
Participating in assessments and planning meetings	0.44	0.88	1.32	1.75	-	0.44	0.88	1.32	1.75	0.44
Travel time (between members)	-	-	-	-	-	-	-	-	-	4.38
Program set-up/ clean-up	1.32	1.32	1.32	1.32	-	1.32	1.32	1.32	1.32	-
Missed appointments	0.66	-	-	-	-	0.66	-	-	-	1.75
Recordkeeping and reporting	3.07	3.51	3.95	4.39	-	3.07	3.51	3.95	4.39	1.75
Employer and one-on-one supervision time	1.32	1.32	1.32	1.32	1.29	1.32	1.32	1.32	1.32	1.31
Training	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96	0.96
Paid time off	3.46	3.46	3.46	3.46	4.62	3.46	3.46	3.46	3.46	3.37
Total	36.00	36.00	36.00	36.00	40.00	36.00	36.00	36.00	36.00	35.00

Appendix	C:	Productivity	Assumptions
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Children's Home and Community Based Treatment (Master's)
Board Certified Behavior Analyst Services
Mental Health Psychosocial Clubhouse
Behavioral Therapies, Incredible Years and Triple P (session rates)
Behavioral Therapies, Parent-Child Interaction Therapy

'Typical Workweek' Without Training and PTO

Direct services	25.00	26.00	31.00	38.50	24.50
Coordination and collateral contacts (non-billable)	-	5.00	-	-	2.50
Participating in assessments and planning meetings	1.50	-	2.00	-	3.50
Travel time (between members)	5.00			-	-
Program set-up/ clean-up	-	-	0.50	-	1.50
Missed appointments	2.00	2.50		-	2.50
Recordkeeping and reporting	5.00	5.00	5.00	-	4.00
Employer and one-on-one supervision time	1.50	1.50	1.50	1.50	1.50
Total	40.00	40.00	40.00	40.00	40.00

Annual Hours for Training and PTO

Training	50	50	50	50	50
Paid Time Off	240	240	240	240	240

Avg. Workweek Adjusted for Training and PTO

Direct services	21.52	22.38	26.68	33.13	21.09
Coordination and collateral contacts (non-billable)	-	4.30	-	-	2.15
Participating in assessments and planning meetings	1.29	-	1.72	-	3.01
Travel time (between members)	4.30	0.00	0.00	-	-
Program set-up/ clean-up	-	-	0.43	-	1.29
Missed appointments	1.72	2.15	0.00	-	2.15
Recordkeeping and reporting	4.30	4.30	4.30	-	3.44
Employer and one-on-one supervision time	1.29	1.29	1.29	1.29	1.29
Training	0.96	0.96	0.96	0.96	0.96
Paid time off	4.62	4.62	4.62	4.62	4.62
Total	40.00	40.00	40.00	40.00	40.00